

Clemson University  
Clemson, South Carolina

MINUTES

of the meeting of

THE CLEMSON UNIVERSITY

BOARD OF TRUSTEES

Held in the Board Room, Sikes Hall

September 12, 1975

The Board convened at 9:00 a. m. with the following members present: Frank J. Jervey, President Pro Tempore, presiding; Patrick N. Calhoun, Robert R. Coker, T. Kenneth Cribb, Lewis F. Holmes, E. Oswald Lightsey, Paul W. McAlister, W. Gordon McCabe, Jr., Buck Mickel, Paul Quattlebaum, Jr., James C. Self, D. Leslie Tindal and James M. Waddell, Jr.

Others present were: Robert C. Edwards, Walter T. Cox, Victor Hurst, Stanley G. Nicholas, Melford A. Wilson, Melvin C. Long, George C. Skelley, Jr., Reginald L. Foster, E. N. Tyndall and Joseph B. McDevitt, Secretary.

Item 1. Confirmation of Election of Frank J. Jervey as President Pro Tempore of the Board of Trustees

Senator Edgar A. Brown, President of the Board of Trustees, died on June 26, 1975. In order that the diplomas to be awarded on August 9, 1975 could be properly executed, the Chairman of the Executive Committee polled the remaining twelve members of the Board with a view to the election of one member to serve as President Pro Tempore. Eleven members voted, with Frank J. Jervey abstaining, to elect Mr. Jervey as President Pro Tempore. In that capacity Mr. Jervey signed the diplomas which were awarded the graduates at Graduation Exercises on August 9, 1975.

Board Action: Election of Frank J. Jervey as President Pro Tempore of the Board of Trustees is confirmed.

## Item 2. Announcement of Election of Life Member to the Board of Trustees

The President Pro Tempore of the Board of Trustees announced that the Life Members of the Board of Trustees had elected Buck Mickel to fill the vacancy caused by the death of Edgar A. Brown. The new Life Member had accepted election and was present for the meeting of the Board of Trustees.

## Item 3. Executive Session

As required by law, the President Pro Tempore entertained a motion that the Board go into executive session. The Board adopted the motion by unanimous vote, and went into executive session to elect a permanent successor to the President Pro Tempore and to consider other matters. After deliberations in executive session, the Board resumed the open meeting and the President Pro Tempore made the following announcements of Board action:

A. Paul W. McAlister was elected as chief executive officer of the Board of Trustees, effective upon the conclusion of this meeting.

B. The Board, by unanimous vote, waived the notice requirement of ARTICLE V. Section 3. and ARTICLE VII. Section 2., and amended ARTICLE III, Section 5. of the Bylaws to change the official title of the chief executive officer of the Board from "President" to "Chairman."

C. The Board adopted for information the Report of Cresap, McCormick and Paget, Management Consultants, entitled "Clemson University, The Functioning of the Board of Trustees," which was presented to the Board at a briefing by Mr. E. J. Bofferding on September 11, 1975.

## Item 4. Minutes

The minutes of the meeting of June 27, 1975, heretofore submitted by mail to all members of the Board of Trustees, were approved as submitted.

## Item 5. In Memoriam -- Edgar Allan Brown

## EDGAR ALLAN BROWN

July 11, 1888 -- June 26, 1975

The long and rewarding association between Senator Edgar Allan Brown and Clemson University began officially in 1934 when he was first elected to the Board of Trustees of this institution by the General Assembly of South Carolina. During this association, which continued for more than forty years, he became in 1948 a Life Member of the Board, was appointed Chairman of its Executive Committee in 1960, and was elected President of the Board in 1966.

To his service on the Board of Trustees Senator Brown brought the same distinguished qualities of leadership and sense of dedication which made him for some fifty years one of the most influential figures in our state government. First elected to the House of Representatives in 1921 and then to the South Carolina State Senate in 1929, where he served continuously until his retirement in 1972, he helped guide the destinies of his native state for more than half a century. As an outstanding advocate of fiscal responsibility in government he was equally concerned with the lives and well-being of all the citizens of the state.

We, who were his colleagues on the Clemson University Board of Trustees, are very much aware of and most grateful for Senator Brown's interest in state-supported higher education. This interest was not confined solely to Clemson University, for all the supporters of education in this state, from the elementary levels through the university, had no more able and effective spokesman in the General Assembly than he was. It is true that his membership on this Board gave Senator Brown the opportunity to become involved personally in matters relating to this institution, but his devotion to Clemson never made him less aware of the needs of the state. We do remember with gratitude his comment in a letter written to President R. C. Edwards on June 13, 1972, upon the occasion of his retirement from public life: "I have had a good life and my service to Clemson has given me more real satisfaction than any other activity which I can call to mind."

Some two years earlier, at a luncheon given on the Clemson campus honoring Senator Brown, two important announcements affecting this institution were made. It became known then that he had given the letters, papers, and other memorabilia of his long and remarkable life to the University, where they are now housed in the Edgar A. Brown Room of the Library. Announcement was also made of the establishment of the Edgar A. Brown Foundation whose income was to be used "exclusively for charitable, scientific, literary or educational purposes at Clemson University."

These are but two examples of Senator Brown's affection and love for Clemson University. As his associates on the Board of Trustees we witnessed many others. With his departure from this life we have lost a great leader and a true friend.

Be it resolved, therefore, that the Board of Trustees of Clemson University express to Senator Brown's family its sincerest and deepest sympathy on the occasion of his death and that we further express our great gratitude for the enduring and lasting contribution which he made by his life and work to the welfare of this University.

Be it also resolved that a copy of this memorial be transmitted to the family of Senator Brown and that the memorial itself be spread upon the minutes of the Board of Trustees.

Board Action: Adopted.

Item 6. Contract for Construction of the College of Nursing Building

Statement: Bids for the construction of the College of Nursing Building were opened publicly in Room 300, Sikes Hall, at 2:00 p. m. , July 23, 1975. It was determined that the low bid was within available funds. By mail ballot the members of the Board of Trustees unanimously approved the recommendation of the Administration that the contract be awarded to M. B. Kahn Construction Company, Columbia, South Carolina, in the amount of \$2, 349, 120.

Recommendation of the Administration: That the mail ballot approval by the members of the Board of Trustees be confirmed and ratified.

Board Action: Confirmed and ratified.

Item 7. Contract for Construction of Poultry Nutrition Center and Shop Building

Statement: Bids for the Poultry Nutrition Center and Shop Building were opened publicly in the Conference Room, Sikes Hall, at 2:00 p. m. , July 29, 1975. It was determined that the low bid was within available funds. By mail ballot the members of the Board of Trustees unanimously approved the recommendation of the Administration that the contract be awarded to the low bidder, Automated Farm Systems, Clemson, South Carolina, in the amount of \$33, 237.

Recommendation of the Administration: That the mail ballot approval by the members of the Board of Trustees be confirmed and ratified.

Board Action: Confirmed and ratified.

Item 8. Renaming Holtendorff Hall

Statement: The Committee on Names for Campus Buildings and Roads has recommended that the YMCA which has previously been named "Holtendorff Hall" be renamed "Holtendorff YMCA Center" to reflect more accurately its student service functions.

Recommendation of the Administration: That the aforesaid recommendation of the Committee on Names for Campus Buildings and Roads be approved.

Board Action: Approved.

Item 9. Naming of the University Union

Statement: The Committee on Names for Campus Buildings and Roads has recommended that the building being constructed in the quadrangle of Johnstone Hall be named THE EDGAR ALLAN BROWN UNIVERSITY UNION in recognition of Senator Brown's long and valued service to Clemson University. This will be an important building in the total life of the University, and it is considered proper that it bear the name of an individual who has contributed so much to the growth and advancement of the University. The Committee also recommends that a plaque presenting a record of Senator Brown's contributions to the development of the University be placed in the loggia entrance to the building.

Recommendation of the Administration: That the aforesaid recommendation of the Committee on Names for Campus Buildings and Roads be approved.

Board Action: Approved.

Item 10. South Carolina Electric & Gas Company Easement on Sandhill Experiment Station

Statement: The South Carolina Electric & Gas Company requested an easement on the Sandhill Experiment Station for the purpose of constructing a power distribution line to serve irrigation pumps at the Station. Members of the Executive Committee, by mail ballot, on August 12, 1975 approved the granting of the easement and the execution of the requisite legal instrument by the President Pro Tempore of the Board. The easement has been executed and forwarded to the South Carolina Electric & Gas Company.

Recommendation of the Administration: That the action of the Executive Committee and of the President Pro Tempore in granting the above described easement be confirmed and ratified.

Board Action: Confirmed and ratified.

Item 11. The Belle W. Baruch Foundation Memorandum of Understanding

Statement: At its meeting on June 27, 1975, the Board of Trustees confirmed and ratified the Tripartite Agreement among The Belle W. Baruch Foundation, the University of South Carolina and Clemson University, which had been signed by the three parties on February 22, 1975. It had been agreed by the three parties at the time of the signing that certain details which were purposefully omitted from the basic agreement would be the subject of a separate memorandum of understanding to be executed subsequently. The Memorandum, copy attached, was executed by the three parties on July 18, 1975.

Recommendation of the Administration: That the Memorandum of Understanding among The Belle W. Baruch Foundation, the University of South Carolina and Clemson University of July 18, 1975 be confirmed and ratified.

Board Action: Confirmed and ratified.

Item 12. Complimentary Tickets for Members of the General Assembly for Home Football Games

Statement: At the meeting of the Board of Trustees on April 9, 1956, the following proposal was presented by Mr. R. L. Stoddard:

"I propose that the College mail to every member of the General Assembly two tickets to all home football games (a total of 320 tickets per game). These should be mailed by the President of the College with a short letter of transmittal. The University of South Carolina has followed this practice for years, and I know from personal observation that it improves its relations with the legislators. I think it would bring many of them to Clemson who have never been there before, thereby endearing them to Clemson."

The Board approved the proposal with the one exception that the tickets to the General Assembly for the Clemson-Carolina Game continue to be furnished jointly by the two institutions.

The General Assembly, during the 1975 session, enacted an Ethics Act which became effective when approved by the Governor on May 29, 1975. An opinion of the Attorney General of August 29, 1975 concluded, in part, that "the circumstances attendant to the gift here in question (complimentary season tickets for home football games) could reasonably support an inference that the

gift is in violation of Section 13 (of the Ethics Act)." In light of that opinion, President Edwards notified each member of the General Assembly that the University "will refrain from providing you with complimentary season tickets this year. Instead you will be accorded the privilege of purchasing them, and you will be hearing from the Athletic Director in that regard in the near future."

Recommendation of the Administration: That the foregoing action of the Administration be approved and ratified.

Board Action: Approved and ratified.

#### Item 13. Purchase of Additional Land Adjoining Simpson Station

Statement: Sixty acres of bottom land located adjacent to the Simpson Experiment Station is being offered for sale at seven hundred dollars (\$700) per acre. The land adjoins similar land at the Station which has been cleared and is being used for agronomic research and for silage production. All similar bottom land presently belonging to the University has been cleared and there is no additional acreage for expansion. To maintain the animal research program more land must be made available to produce the required silage.

Recommendation of the Administration: It is recommended that purchase of the lands in question be approved and that the Administration and the President of the Board be authorized to take the actions requisite to complete the transaction.

Board Action: Approved.

#### Item 14. Reacquisition of Ravenel Research Center Property

Statement: Acting upon specific authorization by the Board of Trustees, the Executive Committee established, in October 1958, an industrial research center by designating certain lands as available for lease or sale to industrial organizations for use in constructing and maintaining thereon industrial research facilities. The lands so designated were located west of the Seneca River and consisted of all lands in the original Ravenel tract which were not to be taken by the Federal Government incident to the construction of the Hartwell Reservoir. The lands were designated and are known as "The Ravenel Research Center." At its meeting on January 13, 1959 the action of the Executive Committee was confirmed by the Board of Trustees.

At the same meeting the Board of Trustees authorized the sale and conveyance of approximately 32 acres in the Ravenel Research Center to Surety Life Insurance Company for the construction of a research and development facility to be leased to Saco-Lowell Shops. The tract was deeded to Surety Life Insurance Company on January 29, 1959, the facility was constructed and Saco-Lowell eventually occupied the facility for a period of eleven years, ten and one-half months of a twenty-year lease. The site has been unoccupied since Saco-Lowell vacated it on June 30, 1971.

The Administration deemed it essential that the property, bounded on three sides by University property comprising the Ravenel Research Center, be restricted in its use for research and development purposes. The only way such restricted use could be assured was for the University to reacquire the property inasmuch as the deed to Surety Life Insurance Company had not contained a restrictive covenant as to its future use.

Liberty Properties, Inc. , an element of Liberty Enterprises, Inc. , was the successor to Surety Life Insurance Company to the extent that it was the present owner of the tract in question. For several years Liberty Properties, Inc. had offered to resell the property to Clemson University for six hundred thousand dollars (\$600,033) and the offer was reiterated on August 25, 1975. On September 2, 1975, the State Budget and Control Board authorized the purchase of the property by the University for that price. Nine members of the Board of Trustees, by telephone ballot, on September 4, 1975, authorized the Administration, and the President Pro Tempore of the Board, to take the necessary legal actions to purchase the property. On September 5, 1975 Liberty Properties, Inc. deeded the property to the University in consideration of a payment of \$600,000.

Recommendation of the Administration: That the Board of Trustees confirm and ratify the purchase from Liberty Properties, Inc. of the approximately 29.731 -acre tract, plus improvements, formerly occupied by Saco-Lowell Shops, in the Ravenel Research Center and the payment therefor to Liberty Properties, Inc. of \$600,000.

Board Action: Confirmed and ratified.

#### Item 15. Board Policy Concerning Use of Ravenel Research Center

Senator Waddell moved and Mr. Quattlebaum seconded, that the Board reaffirm its policy established in 1958, that lands in the Ravenel Research Center be made available for lease or sale to industrial organizations for use in constructing and maintaining thereon industrial research



facilities, but with the additional policy that any future deed of such property shall contain a covenant running with the land that it shall be utilized for no other purpose. The motion further recommended that a current appraisal be obtained of fair market value of the lands acquired by the University, described in Item 14 above.

Board Action: Adopted.

#### Item 16. Financing Permanent Improvements

Statement: Current restrictions on the issuance of Capital Improvement Bonds provide that annual debt service requirements will not exceed five percent of the general fund revenue of the last completed fiscal year. As a result, some projects at Clemson for which Capital Improvement Bond funds have been authorized must be postponed because of this ceiling. The State Budget and Control Board is making every effort to assure an equitable distribution of available funds, giving due consideration to urgencies and priorities of need. The restriction relating to issuance of Capital Improvement Bonds and the condition of the bond market as it would affect issuance of Clemson bonds, warrant special attention being given at this time to our priority projects and funding sources. In reviewing Clemson's specific role in obtaining funds for permanent improvements, full consideration must be given to the fact that although improvements and funds are needed now, it is important that sufficient flexibility be retained to provide for foreseeable future developments.

Recommendation of the Administration: In order to pay for property purchased and help meet on a continuing basis the needs for enlargement, major repairs, renovations, equipping and other improvements of academic, research, student activity, athletic, administrative and service facilities and continue to maintain the flexibility required for foreseeable future developments, it is recommended that the Board of Trustees: (1) authorize and direct the administration to prepare an application to the State Budget and Control Board for issuance of State Institution Bonds in Clemson's behalf, to the extent of Clemson's borrowing potential, to provide funds to help meet funding requirements of projects approved by the State Budget and Control Board; (2) authorize and direct the Administration to utilize to the extent practicable the funds available from admission charges, special fees, and other sources under the provisions of Act 1277 of 1970, as amended in 1972 and 1974, for stadium improvements approved by the State Budget and Control Board, and needed before it becomes advisable to issue bonds pursuant to these acts; ratify and continue admission charges provided for in these acts; and confirm the continuing need and applicability of the authorizations and various funding provisions of these Acts in helping to meet current and prospective needs for enlargement and improvement of stadium facilities; and (3) authorize and direct the Administration to

request, on behalf of the Trustees, approval of the State Budget and Control Board of the use of funds accumulated under the provisions of Act 1278 of 1970, as amended, which relate to plant improvements, rather than issue bonds at this time to meet the portion of the costs (currently estimated at \$850,000) of the Agricultural Administration and Forest and Recreation Facility project budgeted and approved by the State Budget and Control Board from this general plant improvement funding source; and confirm the continuing need and applicability of the authorization and funding provisions of these acts in helping to meet current and prospective needs for plant improvements.

Board Action: Approved.

Item 17. Budget Request for 1976-77

Statement: A realistic appraisal of the economic outlook as it may affect general fund revenues indicates clearly the need to maintain budgets at minimum levels consistent with sound operations.

Recommendation of the Administration: It is recommended that the request for State Appropriations for Educational and General, and Public Service Activities for 1976-77 be established at the levels requested for 1975-76, with only internal adjustments and other adjustments which can be attributed directly to changes in enrollment, State funding provisions, prices, and salary levels, including adjustments to take into account Clemson's portion of the special Statewide appropriation for "Increasing Compensation of State Employees" in 1975-76.

Board Action: Approved.

Item 18. Coast Experiment Station

Statement and Motion: On July 19, 1971 the Board of Trustees authorized the employment of appraisers and approved in principle the sale of the Coast Experiment Station, or any portion thereof, as a result of interest expressed by the State Development and Charleston Development Boards to obtain a portion of the lands of the Coast Experiment Station for industrial development. Previously, in 1962, the University, with the approval of the Budget and Control Board, had granted to the County of Dorchester a lease of lands of the Coast Experiment Station for the purpose of operating an airport. The lease was for a 25-year period, subject to renewal for 25-year periods indefinitely, with

the right of either party to disapprove renewal, and the lease continues in effect. Three additional parcels of Coast Experiment Station land have been sold: 48.21 acres to Enjay Chemical Company in 1971; 14.92 acres to Ricoh Business Machines in 1973; and 23.5 acres to Stephen Mihaly for Pneumo Dynamics Corporation in 1973. Approximately 660 acres are still owned by the University. Recent developments indicate the strong possibility that valuable natural resources may lie off the South Carolina shore on and under the continental shelf. Should this become a reality, the market value of the Coast Experiment Station property could increase greatly. For this reason, Senator Waddell moved, and Mr. Mickel seconded, that the remaining Coast Experiment Station property be taken off the market at least for a period of approximately 18 to 24 months and that the Charleston Development Board be informed accordingly.

Board Action: Adopted.

Item 19. Pendleton District Historical and Recreational Commission

Statement: The Pendleton District Historical and Recreational Commission requested approximately six (6) additional acres adjoining the present Woodburn Tract in Anderson County for the purpose of constructing thereon an agricultural museum. The Dean of the College of Agricultural Sciences, who has administrative cognizance of the land in question, interposes no objection to having it made ultimately available for the stated purpose. However, the precise manner in which it will be used and the full impact thereof on adjoining University property cannot be ascertained at this time.

Recommendation of the Administration: That the Board of Trustees authorize the Administration to continue negotiations with the Pendleton District Historical and Recreational Commission with a view to reaching a definitive understanding as to the nature and scope of the intended use of the property, the impact thereof on adjoining University property, and that adequate funding for the undertaking is available.

Board Action: Approved.

Item 20. Architectural Engineering Firm for Golf Course

Statement: A committee was appointed within the Administration to interview various architectural firms and recommend one for design of the University Golf Course. Thirteen resumes were submitted to the committee after proper advertising in statewide circulation newspapers. The committee selected five firms for interview and each was accorded one and one-half hours for its

presentation. The firms interviewed were: George W. Cobb, Golf Course Architect; Robert Trent Jones, Inc.; Tom Jackson, Inc.; Rees L. Jones, Inc.; and Duane-McGrath & Associates. It was the opinion of the committee that George W. Cobb, Golf Course Architect be selected, with Rees L. Jones, Inc. second; and Tom Jackson, Inc. third.

Recommendation of the Administration: That the Board of Trustees authorize the Administration to submit to the State Budget and Control Board for its approval, in accordance with current policy of that Board, the recommendation that George W. Cobb, Golf Course Architect be selected to design the University Golf Course, with alternate consideration for selection being given to Rees L. Jones, Inc. and Tom Jackson, Inc. in that order.

Board Action: Approved.

Item 21. Clemson University-University of South Carolina Coordinating Committee

Statement: On September 9, 1975 representatives of Clemson University and the University of South Carolina appeared before special committees of the House and Senate of the South Carolina General Assembly in support of a joint proposal of the two universities for the establishment of a Coordinating Committee to perform the same functions with respect to the two institutions as are presently performed by the Commission on Higher Education. The Committee would be comprised of three (3) members of each of the respective institutions' boards of trustees; the Governor would be a member and serve as Chairman; and the President of each institution would be an ex officio member. The Committee would be responsible for approving new programs, and continuing old programs, at each of the institutions; making determinations and recommendations to the State Budget and Control Board for the funding of all programs and other general budgetary items of the two institutions to include capital improvement requirements and other areas of common interest. The Committee would also be responsible for coordinating the efforts of the two institutions in their respective missions, to include education, research, public service and support to state governmental agencies.

Recommendation of the Administration: That the Board of Trustees endorse the proposal for establishment of the aforesaid Coordinating Committee and lend strong support to the Administration in its efforts to have such committee established.

Board Action: Approved.

Item 22. Adjournment and Executive Session

The open meeting of the Board of Trustees was adjourned and the Board continued meeting in Executive Session for the purpose of considering the Cresap, McCormick & Paget, Inc., report entitled "Clemson University, the Functioning of the Board of Trustees." In Executive Session the Board adopted the recommendation in the Report pertaining to a change in the committee structure of the Board. Accordingly, the Board, by unanimous vote, waived the notice requirement of ARTICLE V. Section 3. and ARTICLE VII. Section 2 of the Bylaws, and amended ARTICLE III. Section 5 of the Bylaws to provide that, effective immediately, the standing committees of the Board shall, with the exception of the Executive Committee, consist of not less than three (3) and not more than five (5) members and shall be as follows:

- (a) An Executive Committee to consist of the Chairman of the Board of Trustees, as Chairman of the Committee, and the Chairmen of the other five committees as members.
- (b) A Budget and Finance Committee
- (c) A Development Committee
- (d) An Educational Policy Committee
- (e) A Planning Committee
- (f) A Student Affairs Committee

The Chairman of the Board was authorized immediately to designate the members, and chairmen, of the committees.

Item 23. Statutory Roll Call Vote

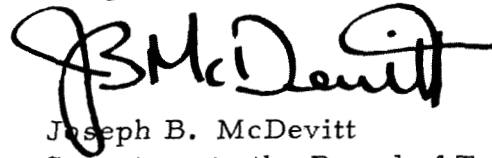
Resolution: RESOLVED, that all measures and recommendations made at this, the September 12, 1975 meeting, which according to the Bylaws require a roll call vote of nine or more members, be hereby adopted and confirmed, and that the Vice President for Business and Finance be authorized to issue his checks for all expenditures authorized at this meeting.

Board Action: The Resolution was adopted with twelve members present voting "Aye."

Item 24. Adjournment

There being no further business, the meeting of the Board was adjourned.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "J B McDevitt". The signature is written in a cursive style with a large initial "J" and "B".

Joseph B. McDevitt  
Secretary to the Board of Trustees