Clemson University
Clemson, South Carolina

MINUTES
of the meeting of
THE CLEMSON UNIVERSITY
BOARD OF TRUSTEES

Held in the Senate Finance Committee Conference Room
107 Gressette Building, Columbia, S. C.

July 9, 1982

The Board convened at 10:00 A. M. with the following
members present: Thomas B. McTaer, Jr., Chairman, presiding;
Louis P. Batson, Jr., John J. Britton, Robert R. Coker,
T. Kenneth Cribb, Fletcher C. Derrick, Jr., W. G. DesChamps, Jr.,
William N. Geiger, Jr., Paul W. McAlister, James C. Self,
D. Leslie Tindal, and James M. Waddell, Jr.

Members of the Administration present: Bill L. Atchley,
Melvin E. Barnette, Walter T. Cox, W. David Maxwell, W.
Harry Durham, Clarence E. Hood, W. Kirby Player, Mark A.
Wright and Joseph B. McDevitt, Secretary.

Official Observers present: I. L. Donkle, President,
Alumni Association; Milton Kimpson, Representative from the
Governor's Office; Harold Risher, President of the Clemson
University Foundation; John H. Timmerman, President of
IPTAY, and Wade Green.

Item 1. Minutes

The Minutes of the meeting of April 16, 1982, previously
submitted by mail to all members of the Board of Trustees,
were approved as submitted.
Item 2. Increase in University Fee

Statement: A shortfall is anticipated of approximately $1.5 million in Education and General Funds in order to maintain the 1981-82 level of operations. The shortfall will result primarily from reductions in state appropriations, mandated pay increases not fully funded by the State, increased costs of utilities, increased contributions to Social Security and inflation. To provide the needed revenues, an increase will be required in the full-time undergraduate University Fee beginning with the Fall Semester 1982-83 in the amounts of $26 per semester for South Carolina residents and $146 per semester for non-residents with a corresponding proportionate increase in part-time and auditing fees, and a proportionate increase in fees for graduate assistants and full-time faculty and staff members consistent with the established practice of charging them one-half (1/2) of the per semester hour fees established for part-time South Carolina resident students.

Recommendation of the Budget and Finance Committee: That the Board approve semester fees as set forth in the following:

Full-Time Student: (12 or more semester credit hours)

<table>
<thead>
<tr>
<th></th>
<th>S. C. Resident</th>
<th>Non-Resident</th>
</tr>
</thead>
<tbody>
<tr>
<td>Matriculation Fee</td>
<td>$ 5.00</td>
<td>$ 5.00</td>
</tr>
<tr>
<td>Tuition</td>
<td>25.00</td>
<td>100.00</td>
</tr>
<tr>
<td>University Fee</td>
<td>616.00</td>
<td>1380.00</td>
</tr>
<tr>
<td>Medical Fee</td>
<td>55.00</td>
<td>55.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$701.00</strong></td>
<td><strong>$1540.00</strong></td>
</tr>
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Part-Time Student: (Less than 12 semester credit hours)

<table>
<thead>
<tr>
<th></th>
<th>S. C. Resident</th>
<th>Non-Resident</th>
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</thead>
<tbody>
<tr>
<td>Matriculation Fee</td>
<td>$ 5.00</td>
<td>$ 5.00</td>
</tr>
<tr>
<td>Tuition (Per semester hour)</td>
<td>2.00</td>
<td>8.00</td>
</tr>
<tr>
<td>University Fee (Per semester hour)</td>
<td>50.00</td>
<td>110.00</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$57.00</strong></td>
<td><strong>$123.00</strong></td>
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Charges for Auditing: (Applies to all students taking less than 12 semester credit hours except graduate assistants and staff):

<table>
<thead>
<tr>
<th></th>
<th>S. C. Resident</th>
<th>Non-Resident</th>
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</thead>
<tbody>
<tr>
<td>Tuition (Per semester hour)</td>
<td>$ 1.00</td>
<td>$ 4.00</td>
</tr>
<tr>
<td>University Fee (Per semester hour)</td>
<td>25.00</td>
<td>55.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$26.00</strong></td>
<td><strong>$59.00</strong></td>
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Graduate Assistants and Staff:

<table>
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<tr>
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<th>S. C. Resident</th>
<th>Non-Resident</th>
</tr>
</thead>
<tbody>
<tr>
<td>Matriculation Fee</td>
<td>$ 5.00</td>
<td></td>
</tr>
<tr>
<td>Tuition</td>
<td>1.00</td>
<td></td>
</tr>
<tr>
<td>University Fee</td>
<td>25.00</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$31.00</strong></td>
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</table>
Item 3. Reduction in Tuition Fee and Designation of Equivalent Amount as Maintenance and Renovation Fee

Statement: As a result of increasing enrollment, a surplus of debt service funds over current requirements for funding existing debt has been created. Because S. C. Legislative Act No. 179 of 1981 requires that excess debt service funds and future issues of State Institution bonds be used to reduce the amount of Capital Improvement Bonds approved for the University's new chemistry building, the University's source of funds that would have been used for financing critically needed maintenance and renovation projects totaling approximately $8 million has been allocated.

Therefore, in order to set aside a portion of funds generated in excess of current requirements for funding existing debt, beginning with the fall semester, 1982-83, Tuition for full-time undergraduate students should be reduced by $50 per semester for South Carolina residents and $100 per semester for non-residents, and these same amounts added to the full-time undergraduate University Fee. A corresponding proportionate reduction in Tuition and increase in University Fee should also be made in part-time and auditing fees and a proportionate reduction in Tuition and increase in University Fee for graduate assistants and full-time faculty and staff members consistent with the established practice of charging them one-half (1/2) of the per semester hour fees established for part-time South Carolina resident students. These amounts taken from Tuition and added to the University Fee should be designated by the Board to be placed in a University Plant Fund account for the purpose of financing University maintenance and renovation projects.

Recommendation of the Budget and Finance Committee: That the full-time undergraduate University fee beginning with the fall semester 1982-83 in the amounts of $50 per semester for South Carolina residents and $100 per semester for non-residents and corresponding proportionate amounts for part-time and auditing fees and fees for graduate assistants and full-time faculty and staff members be placed in a special Plant Fund account and designated by the Board for the purpose of financing University maintenance and renovation projects.

Board Action: Approved

Item 4. University Budget for Fiscal Year 1982-83

Statement: In its meeting of June 19, 1976, the Board adopted policies, rules, regulations, and delegations of authority to the Administration which state, in part:
"Budgets for each year shall be prepared and submitted to the Board of Trustees as soon as practicable after passage of the General Appropriations Bill of the State. When the Board of Trustees finds that it is impracticable, due to the date on which an appropriations bill is passed or for other reasons, to review and adopt a new annual budget prior to the beginning of a new fiscal year, the Administration is authorized and directed to utilize appropriations and other funds available in continuing into a new fiscal year the general level of operations prevailing at the end of the previous fiscal year pending approval of a new annual budget by the Board of Trustees. In carrying out the interim operations, the Administration shall implement to the extent practicable any known changes in budget items adopted previously by the Board of Trustees, provided by legislation, or directed by the State Budget and Control Board."

The fiscal year 1982-83 General Appropriations Bill of the State was passed June 23, 1982.

Recommendation of the Budget and Finance Committee: That the Board confirm continuing applicability of the above authorization for fiscal year 1982-83 operations pending adoption by the Board of a new annual budget.

Board Action: Approved

Item 5. Lease of approximately 22.76 acres of University land in Anderson County to the Anderson County Solid Waste Management Authority

Statement: At the January 22, 1982 Board of Trustees meeting the Board approved the leasing of approximately 30 acres of University land in Anderson County to the Anderson County Solid Waste Management Authority for use as a sanitary landfill site. Since that time the Waste Management Authority has determined that the agreed-upon 30 acre site (which adjoined the prior landfill site) is unsuitable for use as a landfill site because test boring has detected that rock is located very close to ground level on this property. Consequently, the Waste Management Authority is now requesting of the University that the site be changed to a 22.76 acre tract directly across the street from the original landfill site.

This property is under the cognizance of the College of Forest and Recreation Resources which recommends that the request be approved with the terms of the new lease being the same as approved by the Board at its January 22 meeting.

Recommendation of the Administration: That the Board of Trustees authorize the Chairman of the Board to execute the lease of this 22.76 acres to the Anderson County Solid Waste Management Authority under the same terms and conditions approved at the January 22 meeting.
Item 6. Lease of University land in Anderson County to the Military Department of South Carolina for Small Arms Firing Range

Statement: In March of 1961 the Clemson University Board of Trustees approved a one year lease of approximately 48 acres of University land in Anderson County to the Military Department of South Carolina for use as a small arms firing range. That lease has been renewed from year to year since that time. The lease is now up for renewal again. The College of Forest and Recreation Resources, which has jurisdiction over this land, has recommended that a new lease be drafted and executed with the following provisions in addition to the regular lease provision:

1. The term of the lease shall be for a period of ten years.

2. The University shall designate the Forestry Department as the University's point of contact for the Lessor and the Military Department will designate a point of contact for the Lessee.

3. Either party would be allowed to terminate the lease agreement upon sixty days written notice to the other party.

Recommendation of the Administration: That the Administration be authorized to draft a new lease agreement with the above terms included and the Chairman be authorized to execute the lease on behalf of the Board.

Board Action: Approved

Item 7. Lease of Approximately 145 acres of University land in Belton, South Carolina, to the Clemson University Foundation

Statement: The Board of Trustees at its meeting on January 22, 1982, placed the 145 acre Breazeale tract located in Belton, South Carolina (which had come to the University through the will of James Matthew Breazeale, deceased), under the cognizance of the College of Forest and Recreation Resources. This land is comprised of approximately 100 acres of forest land and approximately 45 acres of farm land. The College of Forest and Recreation Resources has now recommended that the entire 145 acre tract be leased to the Clemson University Foundation under an arrangement whereby the Foundation would hire a consultant and establish a land management program for this property. Such an arrangement would increase the volume of timber on this property and also increase the potential future value of
the forest and farm land. All net proceeds resulting from
the sale of timber on the property would be deposited in
the College of Forest and Recreation Resources Endowment
Fund to fund scholarships and other activities in the College
of Forest and Recreation Resources. Clemson University
Foundation is agreeable to this arrangement.

Recommendation of the Administration: That the Administration
be authorized to draft the appropriate lease agreement and
the Chairman of the Board of Trustees be authorized to
execute this document on behalf of the Board.

Board Action: Approved

Item 8. Appointment of Recorder

Statement: On January 22, 1982 the Board of Trustees
appointed Mr. Robert Glenn Hopkins to serve as Recorder
of the Municipal Court of Clemson University. Effective
May 6, 1982, Mr. Hopkins resigned his office. Following
extensive interviews, the Administration recommends that
Mr. Lewis J. Merck, 149 Folger Street, Clemson, South
Carolina be appointed by the Board and recommended to the
Governor of South Carolina (pursuant to Section 59-119-320,
Code of Laws of South Carolina 1976) to serve as Recorder
(Municipal Judge) for Clemson University. Mr. Merck is
a longtime and respected resident and businessman of Clemson,
has served as an auxiliary policeman and has made extensive
studies of criminology.

Recommendation of the Administration: That the Board approve
the foregoing recommendation.

Board Action: Approved

Item 9. Expansion of North Stands of Memorial Stadium

Statement: The Administration proposes to expand the North
Stands of Memorial Stadium subject to approvals by appropriate
State officials at an estimated cost of $15 million. This
project, which will add approximately 15,000 seats to the
stadium, would be financed from private funds with details
to be approved by the State Treasurer. No student fees
would be utilized.

Recommendation of the Planning Committee: That the Board
authorize the Administration to proceed with the stadium
expansion project providing (1) appropriate financing can
be arranged, and (2) the Planning Committee and the Student
Affairs Committee will have the final plans available for
study prior to their adoption.
Item 10. Resolution for the Acquisition of Private Property

WHEREAS, at its meeting on September 7, 1979, the Board of Trustees adopted the policy that the University should investigate the acquisition of private properties that are adjacent to the main campus and become available for sale, and

WHEREAS, the Board has received information that the property located at 112 Daniel Drive, Clemson, South Carolina (immediately north of the Clemson House) is available for sale, and

WHEREAS, the Board considers that acquisition of the said property is in the highest best interest of the University, and

WHEREAS, private property similarly located adjacent to the main campus was previously acquired by the University on November 15, 1979, and

WHEREAS, the Board recognizes that purchase of the aforesaid property on Daniel Drive by the University must have the prior approval of the Commission on Higher Education and the South Carolina State Budget and Control Board, now therefore,

BE IT RESOLVED, that the Administration is authorized immediately to initiate steps to reach agreement with the private owner on the terms of a contract of sale and, being assured that such negotiated terms are fair and reasonable, to request approval of the purchase by the Commission on Higher Education, and further

BE IT RESOLVED, that the Board of Trustees hereby urges the Commission on Higher Education to act with expediency on this matter, and further

BE IT RESOLVED, that assuming approval of the purchase of the property is forthcoming from the Commission on Higher Education, the Board of Trustees hereby urges the South Carolina State Budget and Control Board to give its approval to the said purchase, it being the considered consensus of the Trustees of Clemson University that purchase of the property is in the best interest of the University.

Recommendation of the Administration: That the Board of Trustees adopt the foregoing Resolution and authorize the Administration to provide copies to appropriate persons.

Board Action: Adopted
Item 11. Review of Internal Audit Procedures

Mr. P. W. McAlister, Chairman of the Planning Committee stated that the Committee had conducted a thorough review of University internal auditing procedures and concluded that they are very effective and thorough. The Committee noted with pride that Clemson University is the first State agency to be authorized unilaterally to make purchases in amounts up to $20,000.

Item 12. Adoption of Campus Master Plan

Board members were provided with copies of the Campus Master Plan prepared by Lockwood Greene/Architects and Engineers and were given a refresher briefing by the campus planner of a detailed briefing received earlier on January 22, 1982.

Recommendation of the Administration: That the Board adopt the Campus Master Plan and authorize the Administration to proceed with its implementation.

Board Action: Approved

Item 13. Cooperative Programs with South Carolina Wildlife and Marine Resources Department

Statement: The South Carolina Wildlife and Marine Resources Department (SCWMRD) and Clemson University (CU) have a long history of cooperation and mutual assistance in several areas. It is now the intent of the SCWMRD and CU to expand and formalize these inter-institutional ties through the development of cooperative programs in aquaculture, fisheries, and wildlife. A Memorandum of Intent, intended as the first step in this development process, has been prepared for review, negotiation, and implementation.

Senator Waddell requested that the minutes reflect this cooperative undertaking as an example of joint agency action in the best interest of the State of South Carolina.

Item 14. Recess for Executive Session

There being no further public business, the meeting of the Board was recessed at 12:15 P.M. and the Board went into executive session upon unanimous vote of the twelve members present for the purpose of discussing personnel matters. In addition to Board members, also present were the three vice presidents.
Item 15. Public Meeting Resumed

The meeting was reopened to the public at 12:45 P. M. and the Chairman announced that no action was taken by the Board in executive session.

Item 16. Statutory Roll Call Vote

RESOLUTION: RESOLVED that all measures and recommendations made at this, the July 9, 1982 meeting, which according to the By-Laws require a roll call vote of nine or more members, be hereby adopted and confirmed, and that the Vice President for Business and Finance be authorized to issue his checks for all expenditures authorized at this meeting.

Board Action: The Resolution was adopted with twelve members present voting "Aye."

Item 17. Adjournment

There being no further business, the meeting of the Board was adjourned at 12:50 P.M.

Respectfully submitted,

Joseph B. McDevitt
Secretary of the
Board of Trustees