

Clemson University
Clemson, South Carolina

MINUTES

of the meeting of

THE CLEMSON UNIVERSITY

BOARD OF TRUSTEES

Held in the Board Room, Sikes Hall

July 22, 1983

The Board convened at 2:00 P.M. with the following members present: Thomas B. McTeer, Jr., Chairman, presiding; Bill L. Amick, Louis P. Batson, Jr., James E. Bostic, Jr., John J. Britton, Robert R. Coker, Fletcher C. Derrick, Jr., W. G. DesChamps, Jr., William N. Geiger, Jr., Paul W. McAlister, Buck Mickel, James C. Self, James Waddell, Jr., and Joseph B. McDevitt, Secretary.

Members of the Administration present: Bill L. Atchley, Melvin E. Barnette, Ed F. Byars, Walter T. Cox, Harry Durham, W. David Maxwell, David Stalnaker, Jr., James L. Strom and Holley Ulbrich.

Official observers present: Leonard C. Butler, President of the Alumni Association; Milton Kimpson, Representative from the Governor's Office; William H. Orders, President of the Clemson University Foundation.

Item 1. Roll Call

Item 2. Minutes

The Minutes of the April 8, 1983 Meeting, previously submitted to all members of the Board, were approved.

Item 3. Increase in University Fee

Statement: A shortfall is anticipated of approximately \$1 million in Education and General Funds in order to maintain the 1982-83 level of operations. Additional requirements for salary enhancement, library renovations, graduate assistant stipends, and others require an increase in University fees. An increase is requested beginning with the Fall semester 1983-84 in the amount of \$125 per semester for South Carolina residents and \$250 per semester for non-residents with a corresponding proportionate increase in part-time and auditing fees, and a proportionate increase in fees for graduate assistants and full-time faculty and staff members consistent with the established practice of charging them one-half ($\frac{1}{2}$) of the per semester hour fees established for part-time South Carolina resident students. The increased fee schedule would be as follows (present fee in parenthesis):

Full-Time Student: (12 or more semester credit hours)

	<u>S. C. Resident</u>	<u>Non-Resident</u>
Matriculation Fee (Non-refundable)	\$ 5.00	\$ 5.00
Tuition	25.00	100.00
University Fee	741.00 (616.00)	1630.00 (1380
Medical Fee	55.00	55.00
	<u>\$ 826.00 (701.00)</u>	<u>\$1790.00 (1540</u>

Part-Time Student: (Less than 12 semester credit hours)

	<u>S. C. Resident</u>	<u>Non-Resident</u>
Matriculation Fee (Non-refundable)	\$ 5.00	\$ 5.00
Tuition (Per semester hour)	2.00	8.00
University Fee (Per semester hour)	58.00 (50.00)	126.00 (110.
	<u>\$ 65.00 (57.00)</u>	<u>\$ 139.00 (123.</u>

Charges for Auditing: (Applies to all students taking less than 12 semester credit hours except graduate assistants and staff)

	<u>S. C. Resident</u>	<u>Non-Resident</u>
Tuition (Per semester hour)	\$ 1.00	\$ 4.00
University Fee (Per semester hour)	29.00 (25.00)	63.00 (55.0
	<u>\$ 30.00 (26.00)</u>	<u>\$ 67.00 (59.0</u>

Graduate Assistants and Staff:

	<u>S. C. Resident</u>	<u>Non-Resident</u>
Matriculation Fee (Non-refundable) \$	5.00	
Tuition (Per semester hour)	1.00	
University Fee (Per semester hour)	29.00(25.00)	
	<u>\$ 35.00(31.00)</u>	

On June 14, 1983, the Executive Committee, acting pursuant to its interim authority between Board meetings, approved the increases to enable the Administration to mail notification to parents and students on July 15, 1983.

Recommendation of the Budget and Finance Committee: That the Executive Committee approval of the fee increases be confirmed and ratified for the record.

Board Action: Confirmed and ratified.

Item 4. Delegation to Administration of Fiscal Authority

Statement: In its meeting of June 19, 1976, the Board adopted policies, rules, regulations and delegations of authority to the Administration which state, in part:

Budgets for each year shall be prepared and submitted to the Board of Trustees as soon as practicable after passage of the General Appropriations Bill of the State. When the Board of Trustees finds that it is impracticable, due to the date on which an appropriations bill is passed or for other reasons, to review and adopt a new annual budget prior to the beginning of a new fiscal year, the Administration is authorized and directed to utilize appropriations and other funds available in continuing into a new fiscal year the general level of operations prevailing at the end of the previous fiscal year pending approval of a new annual budget by the Board of Trustees. In carrying out the interim operations, the Administration shall implement to the extent practicable any known changes in budget items adopted previously by the Board of Trustees, provided by legislation, or directed by the State Budget and Control Board.

It being apparent that the Administration would be unable to present the fiscal 1983-84 budget for Board consideration and approval prior to the start of the fiscal year, the Board by mail ballot of June 14, 1983 approved the continuing application of the above directions and authorizations.

Recommendation of the Budget and Finance Committee: That the Board confirm and ratify for the record its mail ballot action of June 14, 1983 providing for the continuing application of its action of June 19, 1976.

Board Action: Confirmed and ratified.

Item 5. Resolution Relating to Clemson University Foundation

BUDGET AND FINANCE COMMITTEE RESOLUTION
RELATING TO CLEMSON ASSOCIATED ENDOWMENTS

WHEREAS, endowment funds associated with major South Carolina universities, including Clemson, have come under investigation by the Legislative Audit Council; and,

WHEREAS, such an investigation has focused on potential abuses relating to the accounting practices and use of funds and the relationship between endowments and the universities; and,

WHEREAS, the Board of Trustees desires that all activities associated with Clemson University comply with appropriate federal and state laws, rules and regulations in the management of expenditures of state funds; and,

WHEREAS, the Board of Trustees desires to take necessary steps to ensure that such funds are not improperly used or comingled with state and federal appropriated dollars;

NOW, THEREFORE, BE IT RESOLVED that the Budget and Finance Committee is authorized to review all endowments and private funding associated with Clemson University in order to insure that such activities particularly where discretionary or contingency funds are involved are within the scope and propriety of the laws of South Carolina; and,

BE IT FURTHER RESOLVED that the Budget and Finance Committee is authorized to use whatever resources necessary in conjunction with the University including but not limited to the Internal Audit Division to complete its review; and,

BE IT FURTHER RESOLVED that the Budget and Finance Committee upon completion of the review make its findings and recommendations to the Executive Committee at the earliest possible date for any further consideration.

Recommendation of the Budget and Finance Committee: That the Board of Trustees adopt the foregoing Resolution.

Board Action: Adopted.

Item 6. Disposition of University Land

The Chairman of the Planning Committee stated that the Committee is operating under the premise that as a matter of policy the Board of Trustees is the sole authority and has absolute responsibility for the transfer or lease of lands belonging to the University.

The Planning Committee does not intend to make any recommendation on any transfer or lease of land until it has

assurance on the use to which the land will be put, and the control of that use, which it thinks will be to the satisfaction of the Board and which will fulfill the Board's most serious obligation in this area.

The Planning Committee stands ready to continue consideration of making the Ravenel tract available to the South Carolina Research Authority for use as a research and development park as soon as the Committee receives proposed covenants of use. The Research Authority was so informed in writing on April 13, 1983.

At a recent meeting of the Founders of the Strom Thurmond Center, the Planning Committee heard three interesting and extensive presentations from three different developers on innovative approaches to constructing and financing the Strom Thurmond Center. The legal aspects are being explored with the Attorney General. Here again, should this approach become feasible, the Planning Committee would urge the Board to insist upon tough covenants and restrictions to accompany any lease of University land.

Item 7. Transfer of Governor's Office of Energy Resources to Clemson University

Statement: As a continuation of his designation of Clemson University as the lead agency for energy activities for the state, Governor Riley asked President Atchley to consider the transfer of the state energy programs currently being conducted by his Office to Clemson. The President referred the proposal to the Planning Committee of the Board of Trustees which recommended approval of the transfer. The Chairman of the Board considered this to be an appropriate matter for action by the Executive Committee under Article IV, Section 2 of the by-laws of the Board which provides that the Executive Committee shall have and exercise between meetings of the Board any and all powers of the Board not specifically reserved for it in Article V, Section 4 of the by-laws (expenditure of public monies and matters pertaining to land). The Executive Committee by mail ballot action of May 12, 1983 approved the transfer. On June 14, 1983 the following agreement was executed:

CONTRACT

Agreement made June 14, 1983, between Governor's Office, State of South Carolina, hereinafter referred to as transferor, and Clemson University, City of Clemson, County of Pickens, State of South Carolina, hereinafter referred to as transferee.

The parties to this agreement, in consideration of the mutual covenants and stipulations set out herein, agree as follows:

Section One

That Clemson University is the state agency to administer, on behalf of the state, existing energy utilization, energy conservation, and renewable energy resources programs delegated to the state by the United States Government. Clemson shall also be designated as recipient of the funds made available to the state for implementation of such programs. Future expansions of existing programs and initiations of new energy programs will normally be administered by Clemson.

Section Two

That in furtherance of these responsibilities, the Governor's Office will transfer by July 1, 1983, to Clemson University those funds provided by the United States Department of Energy for various state energy programs which will be administered for the state by Clemson University. Personnel (and their positions) of the Governor's Division of Energy Resources sufficient to continue the federally funded state energy programs will be transferred by July 1, 1983, to Clemson University.

Section Three

That this new responsibility for Clemson University will be part of the South Carolina Energy Research and Development Center but that it will maintain an identity of its own, separate from the research activities of the Center. However, as part of Clemson and the ERDC, no indirect charges will be assessed against funds supporting these new activities.

Section Four

That for all intents and purposes this new responsibility focuses at Clemson University the primary state government effort to foster and encourage energy conservation and use of renewable resources and this effort is therefore viewed by many people, including the Governor, to be "the state energy agency." As such, its office is most appropriately located in Columbia.

Section Five

That Clemson University recognizes the Governor's authority for final program approval and will annually report to the Governor on the energy programs administered for the state by Clemson University.

Section Six

That the transfer of program responsibilities and associated funds shall continue without further written agreement but may be cancelled without cause by either party effective July 1 of any year with at least six (6) months notice.

In witness whereof, the parties have executed this agreement

the day and year first above written.

Recommendation of the Executive Committee: That the action of the Executive Committee of May 12, 1983 and the execution of the contract of June 14, 1983 be confirmed and ratified for the record.

Board Action: Confirmed and ratified.

Item 8. Appointment of the Dean of the College of Education

Statement: The Manual of the Board of Trustees provides on page 20, in part, that the Board reserves to itself final review authority over the appointment of college deans. Dr. James E. Matthews, Acting Dean of the College of Education, was one of the slate of candidates submitted to the President by a properly constituted search committee for the position of dean of that college. It **was** the opinion of the President and the Provost that Dr. Matthews had guided the College of Education through a very difficult year in exemplary fashion, **We** administered a sizeable budget cut while retaining support of the faculty, led a reorientation toward microcomputers and their use in education, stimulated research **and** professional activity and became a valued colleague of the other deans. By mail ballot action of April 26, 1983, the Board of Trustees concurred in the appointment of Dr. Matthews **as** Dean of the College of Education.

Recommendation of the Executive Committee: That the Board action of **April 26**, 1983 be confirmed and ratified for the record.

Board Action: Confirmed and ratified.

Item 9. Right-of-way Easement at New Pee Dee Station

Statement: The South Carolina Department of Highways and Public Transportation requested on an urgent basis that a right-of-way easement be granted at the new Pee Dee Station, Darlington County, for construction of the entrance road. This is a matter pertaining to an interest in land and required approval of the Board of Trustees. By mail ballot of June 14, 1983 the Board approved granting the right-of-way. This **was** done on June 21, 1983.

Recommendation of the Executive Committee: That the Board of Trustees confirm and ratify for the record its mail ballot action of June 14, 1983 granting the said right-of-way.

Board Action: Confirmed and ratified.

Item 10. Certification of Boll Weevil Eradication Foundation of South Carolina

Statement: Pursuant to Section 7A of Act 649 of 1976 as last amended by Act 281 of 1982, the Director of the Boll Weevil Eradication Foundation of South Carolina, on May 13, 1983, requested that the South Carolina State Crop Pest Commission certify the Foundation as the official boll weevil eradication organization in South Carolina. By resolution adopted unanimously by the State Crop Pest Commission on May 24, 1983, the Foundation was so certified. The State Crop Pest Commission consists of five members of the Executive Committee of the Board of Trustees of Clemson University.

Recommendation of the Executive Committee: That the certification on May 24, 1983 of the Boll Weevil Eradication Foundation of South Carolina by the State Crop Pest Commission be confirmed and ratified for the record.

Board Action: Confirmed and ratified.

Item 11. Site Preparation and Paving for Phase II Calhoun Courts

Statement: Approvals have been previously granted for the expansion of Calhoun Courts to provide approximately 230 to 250 additional beds for student housing. This will partially meet requirements for demand that currently exists with present enrollment. It has been determined that site preparation and paving for the expansion should be contracted for and completed during the summer when conditions are more favorable for soil compaction. Contracting for the construction will follow in approximately three months.

Although the policies and procedures manual of the Board of Trustees delegates to the Administration the authority to contract (with Board approval) for amounts up to \$200,000, state law requires that all permanent improvement contracts be made a matter of governing board minutes.

Recommendation of the Administration: That delegated authority of the Administration to award these contracts be confirmed for the record.

Board Action: Confirmed and recorded.

Item 12. Germ Plasm Research Facility

Statement: At 2:00 P.M. on July 7, 1983 bids for this new 13,000 gross square foot research building were opened publicly in Room 300 of Sikes Hall, Clemson, S. C. Vector Corporation of Walhalla, S. C. submitted the lowest of the 15 bids. The amount was \$435,753.00 and is good until September 5, 1983. This facility will have refrigeration and storage capacity for seed used in plant breeding research, will contain space for research under controlled temperature conditions and will

eliminate the need to grow and harvest research seed on a yearly basis.

Recommendation of the Administration: That the Board of Trustees authorize the award of the contract to Vector Corporation.

Board Action: Authorized.

Item 13. Right-of-way Easement for Southern Bell Telephone Company in Pickens County

Statement: Southern Bell requested a right-of-way easement to construct, operate and maintain telephone equipment on University land along South Carolina Highway 133 in Pickens County. The land is under the cognizance of the College of Forest and Recreation Resources which has determined that the installation will not interfere with current or planned use of the area.

Recommendation of the Administration: That the Board of Trustees authorize the Chairman of the Board to execute the requested right-of-way easement.

Board Action: Authorized.

Item 14. Prerequisites Required of Applicants for Baccalaureate Programs

Statement: The Commission on Higher Education has recommended the following prerequisites be adopted by the senior colleges and universities stipulating the courses that high school students must have taken in order to be admitted as freshmen:

<u>Area</u>	<u>Units</u>
English	4: At least 2 having strong grammar and composition components at least 1 in English literature and at least 1 in American literature.
Mathematics	3: Including at least Algebra I and II. A fourth unit, including geometry, is strongly recommended.
Laboratory Science	2: At least 1 unit each of 2 laboratory sciences chosen from biology, chemistry or physics. A third unit of a laboratory science is strongly recommended.

<u>Area</u>	<u>Units</u>
U. S. History	1
Economics	1/2
Government	1/2
Additional Social Studies	1
Foreign Language	2: Two units of one foreign language.
Other	1: One unit of advanced mathematics or computer science or a combination of these; or one unit of world history or of international relations.
Physical Ed or ROTC	1
Electives	<u>4</u>
TOTAL	20

Recommendation of the Administration: That the Board adopt the foregoing prerequisites to become effective Fall, 1988.

Board Action: Adopted.

Item 15. Amendment of Board By-law on Board of Visitors

Statement: The Administration desires to have greater flexibility in determining the number of members to constitute the annual Board of Visitors. The current by-law, Article VI, restricts the number to thirteen. A greater number can be accommodated within funding, space and other logistical considerations and this would permit a greater number of distinguished citizens to be familiarized with those factors affecting the functioning of the University which the President considers warrant current public attention, understanding and support.

Board Action: The Planning Committee is to recommend to the Executive Committee an amendment to Article VI that will give the Administration the flexibility it desires with respect to the number of members on the Board of Visitors and, in addition, the Committee shall consider an amendment to provide that there may be no more than three hold-over members for one additional consecutive year to provide continuity on the Board of Visitors.

Item 16. Executive Session

Statement: Chairman McTeer stated that upon requisite vote by members, the Board would go into executive session for discussion of a personnel matter and for the election of a new Chairman, afterwhich the meeting would reopen for public announcement of actions taken.

Board Action: The Board voted unanimously to go into executive session.

The Board went into executive session at 3:45 P.M.

The Board resumed open meeting at 4:20 P.M.

Item 17. Carl M. McHugh Natatorium

As a rare exception to the Board's policy that memorial names for lands and facilities of the University will be those of deceased individuals, the Board in executive session approved naming the natatorium in Fike Recreation Center for retired swimming coach Carl M. McHugh. The sentiment behind this decision was eloquently expressed by a former student body president and swimming team member, Mike Ozburn, in a letter considered by the Board: "There is really no way to express the respect this man has earned from all those who have had the honor of working with or for him. Coach McHugh suffered through many years of frustrating times when he was forced to work in the insufficient facilities located in the Holtzendorf Y.M.C.A. However, he had the patience and integrity to quietly work toward his dream of seeing a truly competitive swimming facility built here at Clemson."

A principal policy guideline which the Board adhered to provides as follows: "Buildings used for non-academic activities will be named for persons who have contributed significantly to the University, preferably in the employ of Clemson in that activity to which the building is devoted."

Item 18. Amendment of Policy on Naming Lands and Facilities

In executive session the Board deleted the following guideline: "Except in rare instances, names utilized will only be those of individuals who are deceased." The guidelines given by the Board to the Advisory Committee on Naming Lands and Facilities to the Administration and the Board of Trustees now provide as follows:

The Committee may use the following guidelines in arriving at recommendations:

Dormitories will be named for trustees of the University.

Academic buildings will be named for those who have served the University in an academic capacity. An effort will be made to assign names so that the use of the building and the area of responsibility of the individual honored are the same or closely related.

Buildings used for nonacademic activities will be named for persons who have contributed significantly to the University, preferably in the employ of Clemson in that activity to which the building is devoted.

Streets will be named for persons with long and eminent service to Clemson.

Committee recommendations in the instance of all other proposed uses of names shall be in the discretion of the Committee.

This policy in no way prevents the University from accepting specific gifts for facilities, through the Clemson University Foundation, with the stipulation that such facilities bear the name of the donor or other person designated by the donor.

Item 19. Election of Chairman

Mr. McTeer announced that the Board, by acclamation, had elected Senator James M. Waddell, Jr. of Beaufort as Chairman for a two-year term.

Item 20. Statement by Chairman Waddell

Fellow Board Members:

The honor that you have bestowed upon me today with your vote of confidence and trust is indeed gratifying. I thank you.

I thank you not only with words of sincerity but with a commitment----a commitment to serve the people of this state by making sure that Clemson University is exercising its full potential at the highest level of performance and ethical standards.

As I stand here today realizing the task before me in not only serving the Board of Trustees but following in the footsteps of my predecessors who have served this body in

such a dedicated fashion, I cannot help but be reminded of a quote from President Kennedy's State of the Union message:

'The prudent heir takes careful inventory of his legacies and gives a faithful accounting to those whom he owes an obligation of trust.'

It is an awesome responsibility to follow in the footsteps of men such as Edgar Brown, P. W. McAlister, and Tom McTeer. The manner in which they conducted themselves and their stewardship to Clemson University stands as a measure of performance of the highest magnitude. I assure you that I will take careful inventory of their legacies as a foundation for my tenure.

In addition, I will give a faithful accounting to those I owe an obligation of trust

-- to the Board of Trustees as the ultimate decision-making body,

-- to Clemson University as the institution we all serve,

-- but most important to the people of South Carolina who must be forever first in our obligation of trust.

I believe from its very inception with the establishment of an agricultural college pursuant to Thomas G. Clemson's Last Will and Testament, Clemson University has always operated to serve the people of South Carolina. The students, the faculty, and administration of the University have established a solid foundation of quality, the pursuit of which we must not diminish. The duty of the Board of Trustees and my responsibility as Chairman is to continue this heritage and dedicate our efforts to enhance it. In furtherance of this goal, there are certain areas to which I believe we must pay particular attention.

First and foremost, we must continue to pursue a quality educational program for every individual that enters Clemson University. If this means making some hard decisions about limiting specific programs in order to maintain the overall quality of our institution, then it must be done. Knowing each of you as I do, one thing is clear -- this Board will not shirk its responsibilities. We must promote an environment that encourages academic freedom tempered by administrative efficiency. In addition, the Board must strive to provide the leadership necessary to coordinate and direct all activities of the University, including the athletic program, in a fashion that will balance the best interests of Clemson University, the Community, and the State.

Second, we must place special emphasis on the unique and exclusive responsibilities that Clemson University has toward the State of South Carolina. For instance, we must move quickly to find new and innovative ways to serve the agricultural interests of South Carolina, both through academic opportunities for our young people as well as increased research and development. From aquaculture to genetics, we must continue to look for ways to improve the quality of life for not only the citizens of our state but of the nation.

Third, we must look to the changing economy in South Carolina and strengthen our programs that will meet demands of new industry, of jobs for our people, and ultimately a better quality of life.

These goals will require a substantial commitment in time and funding -- which brings me to a problem that we must confront now. We are confident that the leaders of this state will make available the maximum financial resources possible. But we are equally aware that the cost of quality education at state institutions cannot be borne totally by taxpayer funds. We must develop a strong private financial base. Acknowledging this, I pledge my dedication with the help of my colleagues and the assistance of the administration to pursue our fund-raising efforts in a strong, coordinated manner in order that we can build a secure, long-lasting financial base from private sources. I emphasize this because it is not only a desirable goal to pursue, but it is a necessity for the continued survival of this University.

I firmly believe that the best part of one's life is the working part, the creative part. Certainly, it is important to strive for success. But the real personal and spiritual excitement about life comes from doing, from serving. It is this effort that I pledge to you today. With your cooperation, with your assistance and guidance, we will solve the problems that now face Clemson University. We will move forward in promoting this institution and in doing so we will provide a better way of life for the people of South Carolina.

Thank you.

Item 21. Statutory Roll Call Vote

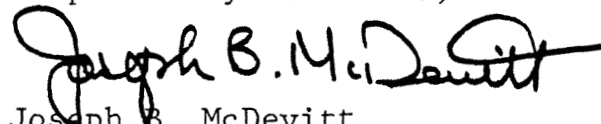
RESOLUTION: RESOLVED that all measures and recommendations made at this, the July 22, 1983 meeting, which according to the By-laws require a roll call vote of nine or more members, be hereby adopted and confirmed, and that the Vice President for Business and Finance be authorized to issue his checks for all expenditures authorized at this meeting.

Board Action: The Resolution was adopted with thirteen members present voting "Aye."

Item 22. Adjournment

There being no further business, the meeting of the Board was adjourned at 4:35 P.M.

Respectfully submitted,

A handwritten signature in black ink, reading "Joseph B. McDevitt". The signature is written in a cursive style with a large, prominent initial "J" and a long, sweeping underline.

Joseph B. McDevitt
Secretary of the
Board of Trustees