

Clemson University  
Clemson, South Carolina

MINUTES

of the meeting of

THE CLEMSON UNIVERSITY  
BOARD OF TRUSTEES

Held in Room 201, Sikes Hall  
Clemson, South Carolina

Saturday, June 29, 1985

The Board convened at 10:15 A.M. with the following members present: James M. Waddell, Jr., Chairman, presiding; Billy L. Amick, Louis P. Batson, Jr., James E. Bostic, Jr., John J. Britton, Fletcher C. Derrick, Jr., W. G. DesChamps, Jr., William N. Geiger, Jr., Paul W. McAlister, Thomas B. McTeer, Jr., Buck Mickel, James C. Self and Joseph B. McDevitt, Secretary

Emeritus Trustee Present: Paul Quattlebaum

Official Observers Present: Leonard Butler, President, Alumni Association; and Lawrence Starkey, representing IPTAY.

Others Present: Larry Bauer, President, Faculty Senate; Matt Locke, President, Student Body; Dent Adams, Vice President, Student Body.

Members of the Administration Present: President Bill L. Atchley, Vice Presidents Melvin E. Barnette, Walter T. Cox, Don Elam and David Maxwell; Ben Anderson and George Moore

Item 1. Roll Call

Item 2. The Minutes of the April 12, 1985 meeting previously submitted by mail to all members of the Board of Trustees, were approved.

Item 3. Resolution of Appreciation for Banks McFadden

The Board concurred in the recommendation of Mr. DesChamps that an appropriate resolution of appreciation be prepared and presented to Banks McFadden commemorating his forty-six years of service with the University.

Item 4. NCAA SPECIAL CONVENTION

Statement: In a memorandum to athletic staff and coaches dated June 24, 1985, Athletic Director Bob Robinson provided a summary of the legislation enacted by the NCAA during a special convention the previous week. Mr. Robinson emphasized the importance of complete compliance with all NCAA regulations and warned of the devastation to our athletic program should Clemson become involved in another major violation of the rules.

Recommendation of the Student Affairs Committee: That the Board of Trustees endorse the action of the NCAA and fully support the Athletic Director in the emphasis he has placed on compliance with all NCAA and ACC regulations, and request that Clemson supporters stand behind the Athletic Director and other members of the administration in their efforts to insure that everyone associated with Clemson adheres to all regulations related to athletic administration and the recruitment of prospective athletes.

Board Action: Approved

Item 5. Increase In Student Health Service Fee 1985-86

Statement: The Student Health Service, as an auxiliary enterprise is required by law to be a self-supporting operation. It has been determined through the years that the most efficient and acceptable method of financing has been through a required health service fee for all full-time students and all students residing in the university residence halls. The health fee has included professional services, x-rays, laboratory work, and living expenses when confined to the infirmary. This system of pre-payment for medical services has proven to be the most acceptable system when consideration was given to other means of financing -- such as charging for services rendered in the same manner as a visit to one's private physician.

With the rising cost of providing comprehensive health care for students and to meet the self-supporting requirement of operating the health service, it was the recommendation of the administration to increase the semester health service fee for 1985-1986 from \$55.00 to \$70.00. This would be the first increase in the base fee since 1979-1980 when the charge went from \$45.00 to \$55.00. Increases in subsequent years have been avoided by reducing overhead where possible and by initiating a plan in 1981-1982 which required outpatients to pay for all medications dispensed from the health service pharmacy.

The increase recommended is substantial, but the normal

inflation associated with health services and the employment of another full-time physician in 1984, coupled with the additional staff required to meet increasing needs of students for psychological services, necessitates additional revenue. Complete medical services are not available to the Clemson community; therefore, a reduction in services is not a viable alternative.

Recommendation of the Student Affairs Committee: That the semester health service fee be increased from \$55.00 to \$70.00 effective with the fall semester 1985.

Board Action: Approved

Item 6. Computer Fee

Chairman Waddell stated for the record that in his opinion the increasing importance of computer use in all disciplines warrants the inclusion of a computer factor in the funding formula utilized by the Commission on Higher Education in recommending appropriations for the institutions of higher education.

Item 7. University Budget for Fiscal Year 1985-86

Recommendation of the Budget and Finance Committee: That the proposed 1985-86 budget submitted by the Administration be approved subject to adjustments which might be made by the State Budget and Control Board relating to salaries and other budget items in accordance with applicable legislation and with the following delegations of authority as contained on page 58 of the proposed budget:

In approving this budget, the Board of Trustees recognizes that the amounts shown as income are estimates and subject to changes, and that the amounts shown for expenditures are a reflection of plans and workload estimates as of the time the proposed budget was prepared. It further recognizes that each day may bring new challenges and developments requiring adjustments in plans, programs, estimates, and budget items. In order to provide for continuity and essential flexibility in operations, the Board of Trustees reaffirms for Fiscal Year 1985-86 the delegation of necessary authority to the President to act in all matters, and to the Vice President for Business and Finance to act in fiscal, contractual and other business matters, including specifically authority to negotiate and make

timely changes in contracts, to approve transfers and expenditures of funds permitted in Section 131 of the General Appropriations Act to be retained at the Institution, to adjust operating, permanent improvement and other income and expenditure items, and to take such other actions considered necessary in fiscal, contractual and other business matters in response to changing conditions and estimates. The Chairman of the Board, the Budget and Finance Committee, the Executive Committee or the full Board are to be consulted for further specific directions and approval as conditions appear to warrant.

Board Action: Approved

Item 8. Increase in University Fee

Statement: A fee increase is necessary in order to maintain the 1984-85 level of operations and provide computer laboratories, computerization of the Library, increased use of computers for instructional and research purposes and general instructional and research equipment. An increase is requested beginning with the fall semester 1985-86 in the amount of \$150.00 per semester for non-residents of South Carolina with a corresponding proportionate increase in part-time and auditing fees.

Recommendation of the Budget and Finance Committee: That the Board approve semester fees as set forth in the following:

Full-Time Student: (12 or more semester credit hours)

	<u>S.C. Resident</u>	<u>Non-Resident</u>
Matriculation Fee (Non-refundable)	\$ 5.00	\$ 5.00
Tuition	25.00	100.00
University Fee	741.00	1780.00
Medical Fee	70.00	70.00
	<u>\$ 841.00</u>	<u>\$ 1955.00</u>

Part-Time Student: (Less than 12 semester credit hours)

	<u>S.C. Resident</u>	<u>Non-Resident</u>
Matriculation Fee (Non-refundable)	\$ 5.00	\$ 5.00
Tuition	2.00	8.00
University Fee (Per semester hour)	58.00	136.00
	<u>\$ 65.00</u>	<u>\$ 149.00</u>

Charges for Auditing: (Applies to all students taking less than 12 semester credit hours except graduate assistants and staff)

	<u>S.C. Resident</u>	<u>Non-Resident</u>
Tuition (per semester hour)	\$ 1.00	\$ 4.00
University Fee (Per semester hour)	29.00	68.00
	<u>\$ 30.00</u>	<u>\$ 72.00</u>

Graduate Assistants and Staff:

Matriculation Fee (Non-refundable)	\$ 5.00
Tuition	1.00
University Fee (Per semester hour)	29.00
	<u>\$ 35.00</u>

Board Action: Approved

Item 9. Changes to the Faculty Manual

Statement: The current edition of the Faculty Manual was approved by the Board of Trustees on April 16, 1982. Changes 1 and 2 were approved by the Board at its meetings on September 16, 1983 and August 3, 1984, respectively. Overall responsibility for maintenance of the Manual is vested in the office of the Provost and Vice President for Academic Affairs. Policy changes and factual updating to comprise change 3 have been agreed to by the Faculty Senate and the Administration. The proposed revisions were considered by the Educational Policy Committee of the Board at its meeting on June 28, 1985.

Recommendation of the Educational Policy Committee: That the Manual revisions be approved.

Board Action: Approved

Item 10. Change in Names of Departments

The Educational Policy Committee has studied and recommends approval of the following departmental name changes:

<u>FROM</u>	<u>TO</u>
Farms Department .....	Agricultural Support Department
Department of Fertilizer Inspection and Analysis .....	Department of Fertilizer and Pesticide Control
Plant Pest Regulatory .....	Department of Plant Industry
Service Department	

Board Action: Approved

Item 11. Specializations of Institutional Missions

Statement: The Educational Policy Committee and the Executive Committee discussed a proposed statement reaffirming Clemson's commitment to its mission as defined by the Commission on Higher Education and calling upon the Commission to enforce the mission statements positively with regard to doctoral programs at all institutions.

Recommendation of the Executive Committee: That the following statement be approved by the Board of Trustees and that it be transmitted by the Secretary to the members of the Commission on Higher Education and appropriate members of the General Assembly.

SPECIALIZATIONS OF INSTITUTIONAL MISSIONS

We, the Board of Trustees of Clemson University, firmly believe that in the best interests of the State our senior universities should have specialized and exclusive educational missions. This is the only way that a state as small as ours with its limited resources can build the first-rate institutions that the citizens of our State deserve.

Further, we reaffirm our agreement with and endorsement of the South Carolina Master Plan for Higher Education and the philosophy of specialized missions upon which it is based. This document recommends that:

Clemson University should continue to maintain the State's primary programs at the baccalaureate level and above in agriculture, architecture, city and regional planning, building construction and management, agricultural education, industrial education, textiles, forestry, bioengineering, ceramic engineering, environmental engineering, and recreation and park administration.

Clemson University should continue to focus its principal efforts, particularly at the post-baccalaureate level, in the above areas and in the sciences and technologies -- (p.5).

We hereby call upon the Legislature and the Commission on Higher Education to adhere to and enforce the South Carolina Master Plan for Higher Education. Such adherence and enforcement should, in our opinion, be founded upon the following considerations:

1. The most expensive educational programs are those at the doctoral level, often requiring expensive and specialized research

- equipment and facilities. Programmatic duplication is therefore particularly of concern with respect to doctoral programs.
2. Doctoral programs proposed by a senior university should be approved only if such programs clearly lie within the mission statement and recommendations contained in the South Carolina Master Plan for Higher Education.
  3. Proposed doctoral programs should be evaluated by the Commission on Higher Education in terms of the specialized missions of the respective senior universities rather than the vagaries of short-run market demand.
  4. The Commission on Higher Education should seek through time a more rational allocation of doctoral programs among the senior universities by phasing out those doctoral programs at any institution that do not clearly lie within the central mission of that institution as indicated in the South Carolina Master Plan for Higher Education. Clemson University would welcome the scrutiny of its doctoral programs that would be involved in such an undertaking and would willingly surrender any doctoral programs deemed not to be central to Clemson's mission.
  5. Each of the State's senior universities should offer doctoral level programs, concentrations, areas of emphasis, fields of specialization, doctoral research areas or courses only in those fields of study that clearly lie within the primary mission of that university as indicated in the South Carolina Master Plan for Higher Education.

Beyond reendorsing the South Carolina Master Plan for Higher Education, the Clemson University Board of Trustees hereby directs the administration of Clemson University to focus its efforts to build research and graduate programs, particularly at the doctoral level, in the traditional mission areas of Clemson University.

Board Action: Approved

Item 12. Review of Colleges

In accordance with the requirement of the Trustee Manual, the Educational Policy Committee has scheduled reviews of the College of Sciences in January 1986 and the College of Education in April 1986.

Item 13. Resolutions of Appreciation for Chairman Waddell and President Atchley

With the unanimous concurrence of Board members, Mr. Mickel asked that the Secretary have prepared appropriate resolutions of appreciation for presentation to Senator Waddell for his service as Chairman of the Board, and to Bill Atchley for his services as President of the University.

Item 14: Proposed Modification of Lease for Florence Farmer's Market

Statement: At its meeting on January 14, 1983 the Board of Trustees authorized the Administration to reach agreement with the State Department of Agriculture on its acquisition of land at the old Pee Dee Station in Florence, such acquisition "to be on terms and conditions which will ensure an equitable return to the University and that the property will revert to the University if it ever ceases to be used as a Farmer's Market, said agreement to be subject to Board approval when finalized."

Subsequent negotiations with the State Department of Agriculture resulted in a proposed lease which was considered acceptable to the Administration and which was approved by the Board at its meeting on April 8, 1983. The lease contained the following provision:

"The lessee shall not assign its interest in this Lease, nor underlet the whole or any part of said premises, nor shall the same be used or permitted to be used or occupied by any party or person other than the Lessee except that the Lessee may rent or sublet portions of said premises to other parties or persons in order to provide space for the buying and selling of farm produce."

The City-County Agriculture Commission of Florence contracted for a use of the property as a fairgrounds. From a technical and legal standpoint, this would appear to be in violation of the above provision of the Lease.



Based upon the assurance that the rental compensation to be received from the contractual arrangement will be utilized to add to, improve and enhance the facilities for use as a farmer's market, it was suggested that the Board of Trustees modify the provision of the Lease quoted above to provide as follows (additional language is underlined):

"The lessee shall not assign its interest in this Lease, nor underlet the whole or any part of said premises, nor shall the same be used or permitted to be used or occupied by any party or person other than the Lessee except that the Lessee may rent or sublet portions of said premises to other parties or persons in order to provide space for the buying and selling of agricultural products, and for activities promoting, servicing, supporting or supplementing market users and South Carolina's agricultural industry."

The additional language is deemed to permit activities which will promote the success of the Farmer's Market and which are in keeping with the Board's intention in the granting of the original Lease.

By mail ballot action of May 24, 1985, the Board approved the change.

Recommendation of the Administration: That the mail ballot action of May 24, 1985 be confirmed and ratified for the record.

Board Action: Confirmed and ratified

Item 15: Right-of-Way Easement for Underground Power Line at Edisto Research and Development Center

Statement: South Carolina Electric and Gas Company requested a right-of-way easement for the purpose of extending underground electric service for the Office and Laboratory Building at the Edisto Research and Development Center at Blackville, South Carolina. The purpose of this easement was to enable the company to have the capability of providing electric power service to a facility of the Center.

By mail ballot action of May 21, 1985, the Board of Trustees approved the easement.

Recommendation of the Administration: That the mail ballot

action of May 21, 1985 be confirmed and ratified for the record.

Board Action: Confirmed and Ratified

Item 16: Sanitary Sewer Easement at Sandhill Research and Educational Center

Statement: Murall, Inc. of Columbia requested a fifteen-foot sanitary sewer easement along the Sandhill Research and Educational Center lot line that runs next to North Springs Road. The line would be a forced main which would parallel the existing thirty-three foot road right-of-way and would be located entirely on Clemson University property. Since it is a forced main there would be no manholes; thus the sewer line would not adversely affect any work at the Sandhill Center. A thirty-foot easement would be utilized for construction purposes. The company agreed to finish a fence along the North Springs Road according to Clemson's specifications and at no charge to Clemson. The fence would be extended to the boundary line between Murall property and Clemson property. Extending the fence would give the Center additional security.

By mail ballot action of May 21, 1985, the Board of Trustees approved the easement.

Recommendation of the Administration: That the mail ballot action of May 21, 1985 be confirmed and ratified for the record.

Board Action: Confirmed and ratified

Item 17: Changes in Bond Resolutions for Stadium Bond Refinancing

Statement: At the meeting of the Board on April 12, 1985, two bond resolutions pertaining to refinancing of existing stadium bonds were adopted with the understanding that minor, non-substantive changes in language might be needed. Instead, substantial changes were required. While none of the changes affected the overall intent and purpose of the refinancing process, the bond attorney and Vice President for Business and Finance agreed that the resolutions should be again presented for Board approval. In light of the favorable bond market at the time, it was their recommendation that approval be obtained by telephone conference. By memorandum dated May 15, 1985, the members were provided with the revised Resolutions. By telephone vote of May 17, 1985, the Resolutions were approved.

Recommendation of the Administration: That the telephone approval of May 17, 1985 be confirmed and ratified for the record.

Board Action: Confirmed and ratified

Item 18: Revisions of Witchweed Quarantine

Statement: Under the authority of the Crop Pest Act of 1912, revisions are made annually, if necessary, to plant pest quarantines that are established and being enforced in the State. The only revisions made are in the regulated areas (areas under quarantine). The only revisions for this year included deleting two farms in Florence County (Georgia Pacific Paper Company Farm and the Mamie Lyde Farm) and one farm in Marlboro County (the B. F. Quick Farm).

The revisions were submitted to the Legislative Council as proposed regulations and a public hearing has been held. There were no suggestions for change.

By mail ballot of June 12, 1985 the members of the State Crop Pest Commission approved the revisions.

Recommendation of the Administration: That the action by the State Crop Pest Commission of June 12, 1985 be recorded in the minutes of this meeting.

Board Action: Confirmed and ratified

Item 19: Final Form Fertilizer Regulations

Statement: Changes in current Fertilizer Regulations were prepared by the Department of Fertilizer Inspection and Analysis in accordance with procedures set forth in the South Carolina Administrative Procedures Act. A public hearing was held on May 27, 1985 and one comment resulted in an additional provision being added.

By mail ballot action of June 19, 1985 the Fertilizer Board of Control approved the revised regulations.

Recommendation of the Administration: That the action by the Fertilizer Board of Control of June 19, 1985 be recorded in the minutes of this meeting.

Board Action: Approved

Item 20: Executive Session

The Board voted unanimously to go into executive session for the purpose of selecting a temporary successor for President Atchley and to elect a new Chairman of the Board, Senator Waddell having previously announced that he would not be a candidate for reelection.

The Board went into executive session at 11:15 A.M. and

reopened to the public at 11:45 A.M. Senator Waddell announced that Dean Walter T. Cox had been selected as Interim President to serve pending the appointment of a permanent president scheduled for October 1985. Senator Waddell also announced that Mr. Louis P. Batson, Jr. had been elected as Chairman of the Board of Trustees.

Item 21. Statutory Roll Call Vote

RESOLUTION: RESOLVED that all measures and recommendations made at this, the June 29, 1985 meeting, which according to the Bylaws require a roll call vote of nine or more members, be hereby adopted and confirmed, and that the Vice President for Business and Finance be authorized to issue his checks for all expenditures authorized at this meeting.

Board Action: The Resolution was adopted with twelve members present voting "Aye."

Item 22. Adjournment

There being no further business the meeting of the Board was adjourned at 11:50 A.M.

Respectfully submitted,



J. B. McDevitt  
Secretary of the  
Board of Trustees