

CLEMSON UNIVERSITY
CLEMSON, SOUTH CAROLINA
MINUTES
of the meeting of
THE CLEMSON UNIVERSITY BOARD OF TRUSTEES
BOARD ROOM, 201 SIKES HALL
CLEMSON UNIVERSITY, CLEMSON SOUTH CAROLINA
Friday, October 14, 1988

After notification as required by the Freedom of Information Act, the meeting was called to order by the Chairman at 1:40 p.m. with the following present: Louis P. Batson, Jr., Chairman, presiding; Bill L. Amick, J. J. Britton, Fletcher C. Derrick, Jr., W. G. DesChamps, Jr., Louis B. Lynn, Thomas B. McTeer, Jr., Buck Mickel, James C. Self, B. Marion Smith, Allen P. Wood, and Hugh J. Clausen, Secretary

Trustees Absent: Senator James M. Waddell and Mr. P. W. McAlister

Trustees Emeriti Present: Paul Quattlebaum

Members of the Administration present: President Max Lennon, Ben Anderson, David Larson, David Maxwell, Nick Lomax, Milt Wise, Jay Gogue

Others present: Ben Box, Ron Nowaczyk, Almeda Jacks, Chris Duckenfield, Jamey Rootes, Lisa Goodman, Stassen Thompson, Jack Wilson

Members of the media present: Cathy Sams, University News Services; Jenny Munro, Greenville News

Dr. Britton moved that the minutes of the August 5, 1988 Board meeting be approved. The motion was seconded by Dr. Derrick and passed unanimously.

The Secretary announced that the next scheduled meeting of the Board will be set for February 4, 1989.

The audit report was presented by the Secretary.

Chairman Batson called on Mr. McTeer to present the Budget and Finance Committee report.

Mr. McTeer asked that David Larson give a progress report on the five-year permanent improvements plan (FY 1988-89 through 1992-93). Slides were used to depict various sites outlined in the presentation. (see Attachment A)

Two items were brought before the Board for action.

The first item was a resolution revising the signature policy on important contracts for personal services. (see Attachment B for original action and proposed revision)

Mr. McTeer moved that the Board adopt the proposed revision of the signature policy as stated. Mr. Mickel seconded and the motion passed unanimously.

The second resolution proposes revising the job description of the Vice President for Business and Finance to put it more in line with the incumbent's current duties. (see Attachment C for original resolution and proposed revision)

Mr. McTeer moved that the the resolution as stated in Attachment C be adopted. Dr. Britton seconded and the motion passed unanimously.

Chairman Batson recognized Marion Smith to present the Educational Policy Committee report. Mr. Smith stated that the Committee had no action items to come before the Board; however, David Maxwell was present to give an update on action taken by the Commission on Higher Education.

Dr. Maxwell reported that the Advisory Committee on Academic Affairs approved the proposed Master of Science degree in architecture and a reorganized Master of Agriculture degree proposal.

In other action, the full Commission approved the Genoa Center lease. The Academic Advisory Committee also reapproved the concept of the National Dropout Prevention Center and narrowly approved state funding for the Center. The advisory committee has approved the establishment of a research center on Springfield Plantation at Dominica. The issue involving relocating the greenhouse atop of Jordan Hall has been resolved. The greenhouse will not be moved basically because of the expense and time involved.

Chris Duckenfield gave a presentation on the "new" computer center. Dr. Duckenfield says we need to look at where we are and determine where we need to go from this point forward. The expenditure/revenue system was explained.

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Jay Gogue presented a report of research activities. A total of 648 research proposals were submitted in 1987-88 with 416 (64%) being funded. Grant and contract awards totaled \$20,813,219 in 1987-88 which reflects a growth rate of 87% since 1983-84. There was a 12% growth rate between 1986-87 and 1987-88. Expenditures for research and sponsored programs for 1987-88 totaled \$62,256,146 as compared to \$33,796,221 in 1985-86. Dr. Gogue gave the credit for these accomplishments to the faculty.

Dr. Gogue reported that Westinghouse received the contract at the Savannah River Plant and that the faculty are excited about working on this project. A work plan should be developed by April of 1989. This is a very important project for all higher education in South Carolina. Dr. Gogue briefly commented on the \$929,000 of research incentive funds provided in the cutting edge bill this year. Approximately \$500,000 will be spent for the Defense Logistics Agency with the other \$429,000 used to fund a proposal submitted by a faculty member. Faculty members were asked to submit proposals for use of the \$429,000 and a selection should be made by November 1st. The proposal focus is the Second Century Plan.

Mr. Smith called on Ron Nowaczyk to present the Faculty Senate report.

On a positive note, Dr. Nowaczyk thanked the Administration on behalf of the faculty for: 1) providing funds to purchase new, much needed equipment; 2) working hard to obtain funds through the cutting edge; and 3) salary adjustments during this fiscal year. Major projects now underway include the Centennial Professorship (\$100,000 provided by CHE and \$100,000 to be raised by faculty), and an effort by the Senate Welfare Committee to come up with a better fringe benefits package. Faculty are also working very hard on obtaining outside funding. Additional classroom space to properly instruct is a high priority of the faculty. Dr. Nowaczyk thanked the Board for their support of the faculty. The excellent working relationship with the faculty and the Administration is exemplified by the success of salary adjustments, cutting edge funds and the CHE professorship.

The Chairman recognized Mr. Self to present the Student Affairs Committee Report.

Almeda Jacks introduced Lisa Goodman, President of the Minority Council.

Ms. Goodman explained that the charge of the Council was to improve communications between minority students and non-minorities, and promote recognition of minority functions. The Council consists of 19 minority students.

Some future plans include talk sessions to give minorities an opportunity to voice their feelings and opinions, and an apartheid awareness week in February of 1989. Also, the annual commemorative march paying tribute to Dr. Martin Luther King (January 15, 1989), will hopefully be opened to the entire Clemson community. The Council would like to obtain a speaker to talk on Dr. King's efforts and achievements and how they effect us today as well as in the future. The Council co-sponsored the visit by Reverend Jessie Jackson a few weeks ago.

The Chairman thanked Ms. Goodman on behalf of the Board for an excellent report.

Nick Lomax recognized Jamey Rootes who gave the Student Body report.

Mr. Rootes reported that the Student Centennial Committee was off to a slow start, but with the newly appointed Director, you should see some exciting events taking place. One of the major concerns among students remains to be the parking situation. Even though some temporary work has been done to relieve problems in some areas, no long term plans for relief are apparent. The students would like to see campus facilities, including new housing, remain among the top priorities of the Administration. The issue of an East Campus Bookstore is being considered among students. If this facility does become a reality, the stock should be much different from that in the existing Bookstore. Another area of concern among students is the continuing long lines at dining facilities. Even though ARA is doing a great job with meals, the long lines are still creating problems. Also, the Administration was asked to keep the concept of "fraternity row" in mind as this is favorable among students.

It was suggested that Board resolutions be developed to show appreciation to Clemson University students involved in the 1988 Olympics. All were in agreement.

The Chairman thanked Mr. Rootes for a very informative report.

Mr. Lomax presented enrollment figures. The freshman class for Fall 1988 totals 2,886 with 65% being South Carolinians. The average SAT score was 1,032 with 1,020 from in-state students and 1,055 from out-of-state. Thirty-three percent of the freshmen this year graduated in the top 10% of their class. Enrollment for minority students for Fall 1988 totaled 184 as compared to 172 in 1987. Total enrollment for Fall 1988 was 14,794 which is up from 13,865 in 1987. As was reported previously, housing is completely filled.

The athletic report included such items as the newly renovated IPTAY/Ticket office, sell-out football games, and athletic scholarships. The question was raised as to why the starting time had been moved to much later for the Duke vs Clemson game. Mr. Lomax stated that the time had to be changed because of ESPN coverage. We do have a rule about night games, but no specification on late starting games. It was in the best interest of the working relationship with other schools to accept the late start.

Dr. J. J. Britton presented a brief, quarterly fund raising report for the Institutional Advancement Committee. As of September 30, 1988 total giving was \$2,409,110 which includes individual and organization commitments. Dr. Britton distributed copies of an article clipped from the Chronicle of Higher Education which depicts fund raising among colleges and universities before and after the stock market crash in 1987. Clemson University was sited as having a 41% increase in fund raising during FY 1987-88.

The Secretary presented the following mail action ballots for ratification:

1. Littlejohn Coliseum Reroofing - The Administration recommends awarding a contract to Greenville Roofing in the amount of \$212,368.00 to reroof Littlejohn Coliseum. This was the low bid.
2. Daniel Drive Easement - An easement was granted to a property owner on April 5, 1986 for an ingress/ egress onto Martin Street. The owner sold the property to a developer and the easement went with the property. The developer has agreed to return the Martin Street easement in exchange for an ingress easement from his property onto Daniel Drive and for an extension of Lee Street onto his property.
3. Duke Power Easement - A right-of-way easement request from Duke Power to provide additional electrical power needed by the Outdoor Laboratory.

Mr. Mickel moved that the mail ballots stated above be approved as a package. Dr. Derrick seconded and the vote passed unanimously.

One other mail ballot, dealing with a five-year lease for the Witchweed Test Farm, was voted on separately. Dr. Louis Lynn abstained from the voting.

Dr. Derrick moved that the lease be approved. Mr. McTeer seconded and the vote was unanimous with Dr. Lynn abstaining.

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The Chairman called on Mr. Amick to present the Agriculture and Natural Resources Committee report.

Milt Wise was introduced to give an update on current projects. The Kellogg Foundation has provided \$1.1 million to fund the "Rural Leadership Program" in South Carolina. All counties in the state were invited to submit proposals for the above program. All counties responded, but only four could be selected to receive assistance. The counties selected were Abbeville, Kershaw, Dillon and Saluda. A request has been submitted to the Kellogg Foundation for \$3 million to assist with the "Youth at Risk" program. This is one half of the amount needed to fund the program. A site visit is being organized.

At 3:30 p.m. Mr. Amick moved that the Board go into executive session to discuss the proposed sale of Hardscrabble property and the acquisition of the Dominica property.

Mr. Wood seconded and the vote was unanimous. Mr. Batson invited the media to remain outside the Board Room for any action that might be taken following executive session.

At 4:45 p.m. Mr. Amick moved that the Board reconvene in open session. Dr. Derrick seconded and the vote was unanimous.

Mr. Amick moved that the Board approve the sale of Parcel C of the Hardscrabble Property located at the Sandhill Research and Education Center in Richland County, South Carolina to Dunbar Funeral Home in Columbia, SC for the sum of \$215,055, and that the proceeds from the sale be placed in an endowment account and that the income from the endowment be used for ongoing research programs at the Sandhill Research and Education Center to include urban horticulture in South Carolina in accordance with the Clemson mission.

Mr. Self seconded the motion and the vote was unanimous.
NOTE: It is required that nine (9) Trustees be present to transact land deals. Eleven (11) Trustees were present today.

Mr. Amick moved that the Board approve acquisition of the Dominica property as a gift from Mr. John D. Archbold, that the Administration initiate appropriate research on this property after obtaining such approvals as may be necessary, and that the Chairman be authorized to execute the necessary documents.

Dr. Derrick seconded and the vote was unanimous.

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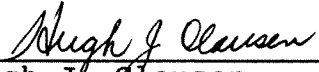
The Chairman recognized President Lennon for any comments.

President Lennon stated that exactly three years ago the Board met in this same room and recommended his appointment as President of Clemson University. We have come such a long way in these three short years, but we still have a long way to go. We should continue to strive to improve our institution. The Board has been most supportive of the Administration and this is appreciated. Cost containment is a major area of concern and much time will be spent internally within the next few months in this area. We must continue to focus on this and other crucial issues.

The Chairman thanked the President for his strong leadership and pledged the support of the Board to Dr. Lennon.

The meeting adjourned at 4:45 p.m.

Respectfully submitted,



Hugh J. Clausen
Secretary of the
Board of Trustees