CLEMSON UNIVERSITY

CLEMSON, SOUTH CAROLINA

MINUTES of the meeting of

THE CLEMSON UNIVERSITY BOARD OF TRUSTEES

HOLMES BALLROOM, CLEMSON HOUSE CLEMSON, SC

Friday, January 26, 1990

After notification as required by the Freedom of Information Act, the meeting was called to order by the Chairman at 9:00 a.m with the following present: Louis P. Batson, Jr., Presiding, Bill L. Amick, J. J. Britton, Fletcher C. Derrick, Jr., W. G. DesChamps, Jr., Lawrence M. Gressette, Jr., Louis B. Lynn, P. W. McAlister, Thomas B. McTeer, Jr., Philip H. Prince, James C. Self, Paul Quattlebaum, D. Leslie Tindal, Allen P. Wood, Hugh J. Clausen, Secretary

Members of the Administration Present: President Max Lennon, Gary Ransdell, Milt Wise, Jay Gogue, David Larson, Nick Lomax, David Maxwell, Ben Anderson

Others Present: President Emeritus Walter Cox, Francis Canavan, Almeda Jacks, B. J. Skelton, Ryan White, Gordon Halfacre, Opal Hipps, Stassen Thompson, Bill Chard, Bob Gilliland, Sandy Underwood, Dave Jenkin

Cathy Sams introduced the media present: Tom Johnson (Anderson Independent), Rick Scoppe (Associated Press), Jenny Munro (Greenville News), Stephen Stock (WYFF TV-Greenville), Paul Brown (WSPA TV-Spartanburg)

The Chairman recognized Nick Lomax for a brief introduction.

Mr. Lomax, along with Bobby Robinson, introduced Mr. Ken Hatfield, the new head football coach at Clemson. Coach Hatfield stated that he was truly happy to be here at Clemson and that he appreciated the support and confidence shown in him by Mr. Robinson and the Administration. Mr. Hatfield also said that we will build onto the excellence of the football program already established at Clemson and that it will be done in priority order with academics being the leader.

On behalf of the Board of Trustees, the Chairman welcomed Coach Hatfield and commended Messrs. Lomax and Robinson and the President for handling the staff change in an exemplary manner.

There was a standing ovation by the Board members and the audience.

The Chairman also commended members of the Board of Trustees for their unity and support of the Administration.

Secretary Hugh Clausen then read a Board resolution honoring the late Mr. B. Marion Smith on his generous and unselfish contributions to Clemson University and the State of South Carolina and its constituents. Mrs. Anne Smith, Mr. and Mrs. B. Marion Smith, Sr., and other family members, were present to accept the resolution on Mr. Smith's behalf. Mrs. Smith made a brief response. There was a standing ovation for the Smith Family.

President Max Lennon then addressed the Board with respect to events surrounding the resignation of Coach Ford. Dr. Lennon stated that all details were not released to the public in an effort to respect the privacy of the coaches and their families. The President commended Coach Ford on the legacy of greatness he bestowed upon the university while at Clemson and wished him well. The President assured the Trustees that Mr. Hatfield will move us forward by putting our first priority at the helm-academics. The unique spirit of those associated with Clemson will help make us a leading university. After alluding to our recent athletic accomplishments, Dr. Lennon stated that the future promises to be equally exciting.

In response, Chairman Batson again commended the President and expressed the Board's appreciation for the manner in which they were kept informed of all matters relating to the staff change of the head football coach.

Resolutions of appreciation were read aloud by the Secretary and presented to Mr. James C. Self and Mr. P. W. McAlister upon their retirement as Life Trustees from the Board in November 1989. Senator James M. Waddell also retired from the Life Trustees, but was not present to accept his resolution. There was applause for the dedicated service of these individuals. Messrs. Self, McAlister and Senator Waddell are now recognized as Trustees Emeriti.

The Chairman introduced Messrs. Bill Amick, Lawrence Gressette and Phil Prince as the newly elected life members of the Clemson University Board of Trustees. They received applause as well.

Dr. Fletcher Derrick moved that the minutes of the September 22, 1989 meeting and the November 17, 1989 teleconference be approved as submitted. Mr. Tom McTeer seconded.

The Secretary presented April 20, July 21 and September 28, 1990 as tentative dates for future Board meetings.

Mr. W. G. DesChamps moved that these dates be adopted on a tentative basis. Mr. McTeer seconded.

The Secretary presented the audit report stating that the Physical Plant irregularities, reported at the last meeting, have been corrected. Several other audits are now being conducted and will be reported at the next meeting. The Vice Presidents were thanked for their continued cooperation and support of the audit program.

The Chairman recognized Mr. W. G. DesChamps to present the Agriculture and Natural Resources Committee report.

Mr. DesChamps asked that Dr. Milt Wise and his staff review the results of five public hearings held across the state last Fall.

Approximately 80 people voiced their opinions and concerns with respect to Clemson University and its programs. Two major focal points were extension and research. Dr. Wise stated that input obtained from these hearings will help us carry out the mission of our institution as a land-grant university. Dr. Wise thanked the Board for their participation in and support of these hearings.

The Chairman recognized Mr. Phil Prince to present the Educational Policy Committee report.

Dr. Jay Gogue introduced Mr. Bill Chard who is the new Director of the Emerging Technology Center. Mr. Chard is from the prestigious Battelle research organization. This relationship will enhance the research program at Clemson. There were approximately 360 applicants for the position which was served well in the interim by Dr. Bob Gilliland. Dr. David Maxwell reviewed a chart (Attachment A) depicting the various stages of planning within the second century at Clemson University.

Dr. Stassen Thompson was asked to review basic ideas behind the Strategic Plan for the university. The plan itself identifies goals that focus on our mission. Extensive input has been obtained from students, faculty, and staff to develop the most concise plan possible which ensures consensus among the university as a whole. Six subcommittees were formed from the Strategic Planning Task Force to seriously review specific areas of concern:

- -- Agriculture
- -- Engineering & Basic Science
- -- Marketing & Management
- -- Textiles
- -- Quality of Life
- -- Undergraduate Education

The Task Force has reviewed all reports submitted by the subcommittees. A first draft of the plan is now being refined. President Lennon stated that after reviewing the plan, the full impact of our goals will be realized.

Dr. Steve Melsheimer and Dr. Chris Sieverdes presented updates on the self study and assessment, respectively.

Mr. Phil Prince was recognized to present the Institutional Advancement Committee report.

Dr. Gary Ransdell stated that the Foundation annual report, along with the endowment report, was distributed a few weeks ago. Both reports were prepared in a manner which provided as much information to the public as possible without revealing confidential donor information.

We are ahead of last year in donors and dollars, and anticipate some important announcements during the next year.

Data describing increasing alumni participation in university programs was distributed.

Mr. Francis Canavan was introduced as the new Associate Vice President for Communications and External Relations. Mr. Canavan is a former press secretary from Washington, DC and we are very fortunate to have his experience and knowledge here at Clemson.

Mr. Prince thanked Dr. Ransdell and his staff for their continued efforts and dedication.

The Secretary presented the following mail ballots for ratification.

State Crop Pest Commission

- Revisions of Imported Fire Ant Quarantine October 23, 1989.
- 2. Revisions of the Witchweed Quarantine January 8, 1990.

Mr. Bill Amick moved for ratification of the mail ballots 1 and 2 listed above. Mr. W. G. DesChamps seconded and the vote was unanimous.

The Secretary recommended that ballot numbers 3-16 on the agenda be ratified as a package by the full Board.

Dr. Fletcher Derrick moved that the above recommendation be adopted. Mr. DesChamps seconded and the vote was unanimous.

Full Board

3. Easement request from the City of Columbia (Hardscrabble

- Property) September 14, 1989. Easement to the City of Columbia for a water line on the Hardscrabble property.
- 4. Lease Amendment No. 3 on Lease 2071 University Square Mall September 25, 1989. The purpose for the amendment is to reflect an expiration date of August 31, 1991 for all square footage leased by the university at University Square which amounts to 18,584 square feet.
- 5. Lease for Conference Room in the Capitol Center Office Building, Columbia October 19, 1989.

 The lease agreement is between the S. C. Development Board and Clemson University (Office of Public Affairs) for use of the conference room in the Capitol Center Office Building.
- 6. Honorary Degree Candidates for the December 21, 1989 Graduation - October 23, 1989. Recommendations for honorary degrees for Messrs. George Chaplin and John C. Marous.
- 7. Easement Request from Oconee County October 26, 1989. Right-of-way across university property between Clemson and Seneca on US Highways 76 and 123. In return, Oconee County will pay the university \$2,389.00.
- Board Resolution for Marion Smith November 14, 1989.
 A memoriam to Mr. Smith to be presented to his family.
- 9. Awarding of Contract for Show and Sale Arena November 16, 1989.

 Awarding of the contract to Macco Contracting, Inc. in the amount of \$3,651,212.00.
- 10. Lease Between Clemson University and Donald F. Parrott November 27, 1989.

 The lease is for space in the Clemson Shopping Center to be used for offices. The terms of the lease are for a period of three years and the rent will be in the annual aggregate amount of \$14,700.00.
- 11. Clemson University Regulations Regarding Cattle November 30, 1989.

 Revisions are as follows: "TUBERCULOSIS Cattle may enter the State of South Carolina without further test directly from an accredited herd provided the certificate shows accredited herd number and date of last full herd test, or directly from an established herd in a TB free state provided in both cases the animals do not pass through any dealer, stockyard, or other concentration point. All other cattle from non-quarantined herds or areas may enter provided they are

- negative to an official tuberculosis test within thirty (30) days prior to entry".
- 12. Land Swap December 5, 1989.
 Exchange of the Matthews property which is owned by the Foundation and appraised at \$163,350.00 for the Richardson House which is owned by the University and is appraised at \$60,000.00. The Matthews property will be designated for use by the 4-H and Youth Development Department.
- 13. Department Name Change January 2, 1990.
 Request to change the name of the Department of Forestry
 to the Department of Forest Resources and the graduate
 program from Forestry to Forest Resources.
- 14. Designation of Authorization to Merle B. Shepard January 3, 1990.

 Mr. Shepard is approved as the representative from Clemson University to work with FEMA to collect funds for damage caused by Hurricane Hugo at the Coastal Research and Education Center.
- 15. Lease Between Clemson University and the Spartanburg Area Chamber of Commerce January 12, 1990. Space to be used to house the Small Business Development Center.
- 16. Lease Between Oconee Savings and Loan Association and Clemson University - January 22, 1990. A lease for 8,000 square feet of space to be used for administrative, clerical and accounting technician functions.

Mr. Tom McTeer moved that ballots 3-16 listed above be ratified as a package. Mr. Amick seconded and the vote was unanimous.

At this time, Trustee Allen Wood requested permission to abstain from the voting on the final ballot.

- Mr. Wood left the room.
- 17. Research Laboratory, Clemson Research Park January 19, 1990.
 A resolution concerning the construction of a research laboratory at the Clemson Research Park in Pendleton, SC.
- Dr. J. J. Britton moved that the mail ballot with respect to the Research Laboratory be ratified. Mr. McTeer seconded and the vote was unanimous.
 - Mr. Wood returned to the room.

At 11:05 a.m. the Chairman entertained a motion to move into executive session to discuss future acquisition and sale of land, personnel and various other contractural matters. The media was invited to remain in the lobby area; however, the Chairman stated that this would be an informational session only with no votes or actions to be taken and that upon reconvening in open session, the meeting would be adjourned.

Dr. Fletcher Derrick moved that the Board enter into executive session. Mr. DesChamps seconded and the vote was unanimous.

The Board reconvened in open session at 4:40 p.m. and the meeting was immediately adjourned.

Respectfully submitted,

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Secretary of the Board

of Trustees