

MINUTES

of the meeting of

THE CLEMSON UNIVERSITY BOARD OF TRUSTEES

**Madren Center Board Room
Clemson, South Carolina
Friday, October 24, 2003**

After notification as required by the Freedom of Information Act, the Chairman called the meeting to order at 1:30 PM with the following members present: Leon J. Hendrix, Jr., *presiding*; Bill L. Amick, J. J. Britton, Lawrence M. Gressette, Jr., Thomas C. Lynch, Jr., Louis B. Lynn, Patricia H. McAbee, Leslie G. McCraw, E. Smyth McKissick, III, Thomas B. McTeer, Jr., Robert L. Peeler, William C. Smith, Jr., Joseph D. Swann, Fletcher C. Derrick, Jr., Harold D. Kingsmore, Allen P. Wood, and J. Thornton Kirby, *Executive Secretary*

ADMINISTRATION PRESENT: President James F. Barker, Dori Helms, Ben Anderson, Chris Przirembel, Scott Ludlow, Neill Cameron, Cathy Sams, Debbie Jackson, John Kelly, Lawrence Nichols, Almeda Jacks, and Marvin Carmichael

OTHERS PRESENT: Robin Denny, Stassen Thompson, Angie Leidinger, Tom Keinath, Janice Kleck, Alan Grubb, Pat Smart, Fletcher Anderson, Mason Ailstock, Dale Linvill, Phil Landreth, Larry Allen, Mary Poore, Hannelore Rader, Erica Kluge, Chris Damgen, Zack Adams, Elizabeth Yost, Chris Manley, David Dickerson, David Martin, Kristin Claude, Mendal Bouknight, Steve Wainscott, Judy Melton, Mary Poore, Jeff Burden, Casey Berkshire, Verna Howell, Beth Jarrard, and Jerry Trapnell

MEDIA PRESENT: Anna Simon, *Greenville News* and Jean Scott, *Anderson Independent*

Item 1. Introductions

Statement: Chairman Hendrix called on Robin Denny to introduce any guests in attendance. Ms. Denny introduced Anna Simon of the *Greenville News* and Jean Scott of the *Anderson Independent*. Chairman Hendrix welcomed both to the meeting.

Item 2. Special Presentations

Statement: Chairman Hendrix next called on Thornton Kirby for several special presentations.

A. National Championship Golf Team

Statement: Mr. Kirby introduced Bill D’Andrea, Senior Associate Athletic Director, who in turn introduced Coach Larry Penley and the members of the Clemson University National Championship Golf Team. Mr. D’Andrea shared the highlights of a record-setting season by the Tigers, and he asked Coach Penley to introduce his players. Coach Penley expressed his gratitude to the Board for their recognition, and he introduced the members of his team. Following the introductions, Mr. Kirby presented a resolution in honor of the golf team to Coach Penley, and he delivered a copy of the resolution to each member of the team (Attachment 1). The Trustees and guests present joined in an enthusiastic round of applause for the golf team.

B. Clemson University Tartan

Statement: Thornton Kirby introduced Philip McGee, a Clemson Professor who has commissioned and registered a Scottish tartan in the name of Clemson. Dr. McGee noted that both the Calhoun and Clemson families enjoyed Scottish heritage and are therefore entitled to have their own tartans. Dr. McGee commissioned the foremost tartan designer to create a pattern that captured the sunsets of Clemson and the “woven experiences” described by President Barker in his commencement address. Dr. McGee presented the Clemson tartan to the Board, and he delivered to each Trustee a tie or scarf made from the original bolt of fabric. Chairman Hendrix and the Trustees thanked Dr. McGee for his enthusiastic efforts and his generosity.

C. Parents Council

Statement: Almeda Jacks introduced the leaders of Clemson’s Parents Council, and she invited them to explain their mission to the Board. Robert Hanson, Chair of the Parents Council, accompanied by his wife Gayle, explained their commitment to serve the University by acting as a representative voice of parents. Mr. Hanson thanked the Board for its willingness to consider the input of parents as it leads the University. Buck and Lynn Buchanan, representing the Parents Development Board, explained that body’s mission as well. Like the Hansons, the Buchanans expressed their gratitude for the opportunity to address the Board. Mr. Buchanan concluded his remarks by noting that Guy Hendrix, brother of Bill Hendrix, will chair the Parents Development Board next year.

D. Special Presentation by President Barker

Statement: President Barker noted that Clemson’s Board Chairman, Bill Hendrix, had been given a drawing by former Architecture Professor Joe Young on the occasion of Mr. Hendrix’ wedding. After many moves during the course of his life, the drawing has been misplaced. As a token of Mr. Hendrix’ first meeting as Chairman of the Clemson Board, President Barker presented to him another copy of the Joe Young drawing, with two inscriptions on the back. One inscription was from Joe Young himself, and the second noted the occasion of Mr. Hendrix’ first meeting as Chairman. Mr. Hendrix expressed his gratitude to President Barker for his thoughtful gesture.

Item 3. Approval of Minutes

Statement: The minutes of the July 11, 2003 meeting were submitted for approval.

Action: No corrections or additions were offered, and Chairman Hendrix advised that the minutes would stand approved as submitted.

Item 4. Report from the Executive Secretary to the Board

A. Future Meeting Dates

Statement: Thornton Kirby reported that Board meeting dates for 2004 had not been set as of this meeting, but he hoped to have those dates finalized by mid-November.

B. Approval of Honorary Degrees

Statement: Mr. Kirby reported that the Trustees had been polled on two honorary degree nominations, James A. Timmerman and Senator William Frist. Mr. Kirby requested formal approval of these honorary degree awards.

Action: Mr. Swann made a motion to award honorary degrees to James A. Timmerman and Senator William Frist, Dr. Britton seconded, and the vote of approval was unanimous.

Mr. Kirby next advised that two persons scheduled to give reports to the Board would have to leave the meeting early, and Chairman Hendrix advised he would be pleased to receive the reports at this point in the meeting.

C. Classified Staff Senate Report

Statement: Phil Landreth, President of Classified Staff Senate, highlighted his written report to the Committee (Attachment 2), and he offered to answer questions. Chairman Smith thanked Mr. Landreth for his report and for making the effort to attend the Board's meeting.

D. Residence Hall Association Report

Statement: Chris Manley, President of the Residence Hall Association, explained the purpose of his organization and submitted a written report to the Board (Attachment 3). Mr. Manley also introduced his fellow officers, Zack Adams, Chris Damgen, Elizabeth Yost, and Erica Kluge. Chairman Hendrix thanked Mr. Manley for his report and for making the effort to attend the Board's meeting.

Item 5. Executive and Audit Committee

Statement: Chairman Hendrix reported that the Executive and Audit Committee had considered several items of business during its meeting earlier in the day. Specifically, he noted that the Committee had:

- Authorized him as Chairman to execute the annual ACC Governing Board Certification Form, which declares that responsibility for managing the athletic program has been delegated to the Chief Executive Officer;

- Received an unqualified opinion from the External Auditor, KPMG, signifying that the University's annual financial report and internal controls are appropriate and contain no material weaknesses; and
- Received a report from an ad hoc committee charged to review Board meetings and retreats. Chairman Hendrix noted the Executive Committee will evaluate the recommendations and take action on them at a later time.

Item 6. Educational Policy Committee

Statement: Chairman Hendrix called on Mr. McCraw for the report of the Educational Policy Committee.

A. Departmental Name Changes

Statement: Chairman McCraw called on Provost Helms to present four departmental name changes for consideration. Dr. Helms explained the recent reorganization in the College of Agriculture, Forestry & Life Sciences, noting that 16 departments had been consolidated into 10. The purposes of the reorganization were to promote interdisciplinary work and improve faculty alignments, and the results are more sensible and balanced departments in the College. The name changes approved by the Committee are as follows:

- Departments of Agricultural and Applied Economics and Experimental Statistics *to the* Department of Applied Economics and Statistics;
- Departments of Genetics and Biochemistry and Biology Instruction *to the* Department of Genetics, Biochemistry and Life Science Studies;
- Department of Forest Resources and Aquaculture, Fisheries and Wildlife, plus faculty from Environmental Toxicology *to the* Department of Forestry and Natural Resources; and
- Departments of Crop and Soil Environmental Science, Plant Pathology and Physiology, and Entomology *to the* Department of Entomology, Soils, and Plant Sciences.

B. Graduate Center in Historic Preservation in the College of Architecture, Arts & Humanities

Statement: Provost Helms highlighted the program planning summary for a proposed Graduate Center in Historic Preservation (Attachment 4), and she noted this center is focused on the science of the preservation environment. The Center has already attracted a \$2,000,000 commitment for an endowment from the Sherwin-Williams family, and Clemson has submitted a request for an endowed chair to be funded by the State of South Carolina.

C. Institute for Modeling and Simulation Applications

Statement: Provost Helms highlighted the program planning summary for a new Institute for Modeling and Simulation Applications (Attachment 5), and she commented on its long-term value to Clemson.

D. Program Modification in Health Science Concentrations

Statement: Provost Helms highlighted a request for program modification in Health Science Concentrations (Attachment 6), and she offered to answer questions.

E. Combined Bachelors/Masters Degree

Statement: Provost Helms outlined a proposal for a combined Bachelors/Masters degree plan (Attachment 7), and she offered to answer questions.

F. Faculty Manual Change

Statement: Provost Helms presented a request to modify the Faculty Manual to permit faculty members to delay their tenure reviews in certain circumstances involving the birth of a child (Attachment 8), and she offered to answer questions.

Action: On behalf of the Educational Policy Committee, Mr. McCraw made a motion to approve the following:

- The four departmental name changes in the College of Agriculture, Forestry and Life Sciences as proposed by Dr. Helms;
- A new Graduate Center in Historic Preservation in the College of Architecture, Arts & Humanities;
- A new Institute for Modeling and Simulation Applications;
- Program modification in Health Science Concentrations;
- A combined Bachelors/Masters degree program; and
- A modification to the Faculty Manual to permit faculty members to delay their tenure reviews in certain extenuating circumstances, as proposed.

There was no discussion, and the vote of approval was unanimous.

G. Faculty Senate Report

Statement: Faculty Senate President Dale Linvill presented his report on issues currently before the faculty, and he offered to answer questions. Chairman Hendrix thanked Dr. Linvill for his report and his leadership.

Item 7. Agriculture and Natural Resources Committee

Statement: Chairman Hendrix next called on Tom McTeer for the report of the Agriculture and Natural Resources Committee. Mr. McTeer thanked Chairman Hendrix, highlighted several informational reports presented to the Committee, and called on Stassen Thompson to present two action items.

A. City of Clemson Lease Renewal

Statement: Dr. Thompson reported that since 1968 Clemson University has leased approximately 8 acres of land, located at the intersection of US 76 and Old Stone Church Road (Attachment 9), to a community recreation center and more recently to the City of Clemson. The subject area primarily consists of a baseball field, outdoor basketball courts, swings, etc. The recreation area is used extensively by Clemson University students. The lease to the City of Clemson has expired, and the City has requested that it

be extended for an additional ten years at a nominal fee. On behalf of the Administration, Dr. Thompson recommended that Clemson University lease the 8+/- acres to the City of Clemson at a nominal fee. The City of Clemson is to be responsible for all expenses associated with the recreation area including maintenance. The terms of the lease will be for a period of ten years with a sixty-day cancellation provision, without cause, by both parties. The City of Clemson is to maintain insurance coverage with the South Carolina Municipal Insurance and Risk Financing Fund for no less than one million dollars.

Action: On behalf of the Agriculture and Natural Resources Committee, Mr. McTeer made a motion to approve the lease renewal as proposed. There was no discussion, and the vote of approval was unanimous.

B. Sale of Breazeale Property

Statement: Stassen Thompson reported that a 166-acre tract of land near Belton, South Carolina (Attachment 10), devised to the University in 1980 by James Matthew Breazeale, is no longer needed for research or teaching purposes. He reported that no restrictions exist on the use of funds, and the property has an appraised value of \$502,000. The Administration would like to sell the property and establish an endowment for graduate education, and Dr. Thompson recommended that the property be offered for sale at no less than the appraised value.

Action: On behalf of the Agriculture and Natural Resources Committee, Mr. McTeer made a motion to approve the sale of the Breazeale property and use the proceeds to create an endowment for graduate education. There was no discussion, and the vote of approval was unanimous.

Item 8. Student Affairs Committee

Statement: Chairman Hendrix called on Louis Lynn for the report of the Student Affairs Committee, and Dr. Lynn called on Almeda Jacks to present several items to the Board.

A. Appointment of Municipal Judges and Ministerial Recorders

Statement: Mrs. Jacks notified the Committee that state law mandates appointment of Municipal Judges and Ministerial Recorders on an annual basis, and she referred the Trustees to the background information of the individuals being considered for reappointment (Attachment 11).

Action: On behalf of the Student Affairs Committee, Dr. Lynn made a motion to approve the reappointment of Deborah Culler, Dick Mattox, Robin Vaughn, and Teresa Daniel. There was no discussion, and the vote of approval was unanimous.

B. Undergraduate Student Government Report

Statement: Fletcher Anderson presented his Undergraduate Student Government Report (Attachment 12). He highlighted the Order of the Tiger, a new award that will be presented to members of the Clemson Family for outstanding service to the undergraduate student body. Mr. Anderson offered to answer questions from the

Trustees. There were no questions, and Chairman Hendrix thanked Mr. Anderson for his report.

C. Graduate Student Government Report

Statement: Mason Ailstock submitted a Graduate Student Government Report (Attachment 13), and he emphasized several of the accomplishments, projects and goals set forth in the written report. Mr. Ailstock noted that Graduate Student Government is considering the creation of a recognition award for a student of the Graduate School that is similar to the Norris Award. Chairman Hendrix thanked Mr. Ailstock for his report.

Item 9. Research Committee

Statement: Chairman Hendrix called on Joe Swann for the report of the Research Committee.

A. Executive Summary

Statement: Joe Swann called on Chris Przirembel, who summarized a number of informational reports received by the Committee during its meeting, including the following:

- Plans for this year's "Celebrate Research" event, which will be held November 7th;
- A recent article in *Automotive Purchasing News* magazine covering Clemson's close relationship with BMW and announcing the new graduate research and education center in automotive engineering;
- An update on research awards for the 2002-03 fiscal year;
- Five-year goals for research awards and expenditures;
- A status report on endowed chair applications and awards;
- A status report concerning the Advanced Materials Research Building;
- An update on two new initiatives, the South Carolina Nutrition Research Consortium and the Clemson-MUSC Bioengineering Program; and
- A status report on the commercialization of intellectual property.

Chairman Hendrix thanked Mr. Swann for his report.

Item 10. Budget and Finance Committee

Statement: Chairman Hendrix called on Bill Smith for the report of the Budget & Finance Committee. Mr. Smith presented the following items for consideration.

A. Approval of Clemson Research Facilities Corporation Board of Directors

Appointment

Statement: The departure of PSA Dean Jim Fischer created a vacancy on the Clemson Research Facilities Corporation Board of Directors, and the Administration has nominated Dr. Susan Barefoot, Chief Operating Officer for the South Carolina Experiment Station, to replace Dean Fischer on the Board. The Committee reviewed Dr. Barefoot's credentials (Attachment 14) and recommends her election to the Board.

B. Approval of State Institution Bond Resolutions

Statement: The Board of Trustees of Clemson University is asked to approve the issuance of not exceeding \$11,300,000 in State Institution Bonds authorized in the attached resolutions (Attachment 15) in order to: (i) complete financing of the construction of an advanced materials research laboratory building at the Clemson Research Park; (ii) fund improvements to the Poole Agricultural Center HVAC system to address indoor air quality concerns; (iii) refund \$1,095,000 of outstanding principal of State Institution Bonds, Series 1992B, maturing June 1, 2005, 2006 and 2007, which have 6% coupons; and (iv) pay the cost of issuance of the bonds. It is anticipated the State Budget and Control Board will approve the issuance of these bonds on November 12, 2003, and the bonds will be sold and delivered before Christmas.

By way of background, Clemson University's State Institution Bond capacity is approximately \$23,000,000, based upon our current enrollment, tuition, and interest rates. Following the issuance of this series of bonds, the University's bond capacity will be approximately \$11,700,000. The research laboratory project's current budget is \$21,125,218 with \$20,151,218 coming from State Institution Bond proceeds and \$974,000 from Research operating revenues. The projected completion date is August 2004. The financing plan for this project required the issuance of \$12,000,000 in State Institution Bonds in April 2003 and \$8,151,218 from the now proposed State Institution Bonds to complete the financing of this research laboratory building project. Phase I of the Poole Agricultural Center HVAC improvement project is currently budgeted at \$2,000,000, which is to be funded from this series of bonds. Refunding the final three maturities of the Series 1992B bonds, which carry 6% coupons, is expected to produce debt service savings of approximately \$28,000.

C. Summer Study-Abroad Tuition

Statement: Mr. Smith reported that the Budget and Finance Committee had approved a proposal to establish a single tuition for students who will study abroad in the summer. The new tuition, for all students regardless of residency, will be ten percent above the prevailing in-state tuition rate per credit hour.

Action: On behalf of the Budget and Finance Committee, Mr. Smith made a motion:

- to approve the appointment of Dr. Susan Barefoot to the Clemson Research Facilities Corporation Board of Directors;
- to approve the State Institution Bond Resolutions, as proposed; and
- to approve the summer study-abroad tuition.

There was no further discussion, and the vote of approval was unanimous.

Item 11. Institutional Advancement Committee

Statement: Chairman Hendrix next called on J.J. Britton for the report of the Institutional Advancement Committee. Dr. Britton called on Neill Cameron for an executive summary of the reports presented to the Committee.

A. Executive Summary

Statement: Neill Cameron presented his executive summary of Advancement activities during the past quarter, including marketing, alumni participation, development, endowment, and conference center activity.

B. Volunteer of the Year Award

Statement: On behalf of the Clemson University Foundation, Neill Cameron presented the Volunteer of the Year Award to Bill Smith in recognition of his tremendous contributions to the International Center for Automotive Research. The Trustees and guests present joined in a hearty round of applause for Mr. Smith, who expressed his gratitude to Mr. Cameron and the Foundation.

Item 12. President's Report

Statement: Chairman Hendrix next called on President Barker for his report. President Barker updated the Board on a number of issues, including:

- The Atlantic Coast Conference's recent decision to include Boston College in the current expansion;
- President Barker's recent meetings with leaders of the South Carolina General Assembly;
- The University's duty of good stewardship with financial resources, and the validation of Clemson's laptop computer program;
- The decreasing likelihood of a mid-year state budget cut; and
- U.S. Census Bureau data demonstrating South Carolina's dire challenges in the area of higher education.

President Barker next circulated his quarterly report card (Attachment 16) and reviewed progress since the last Board meeting. He concluded his report with a poem written by Clemson student Will Cathcart (Attachment 17), whose sentiments express the affection many Clemson alumni feel for this great University.

Item 13. Election of Vice Chairman

Statement: Chairman Hendrix reported that the *Trustee Manual* calls for election of a Vice Chairman at the first meeting following election of the Chairman. Nominations may be made from among the standing committee chairs, and the vote shall be taken by secret ballot. The Trustee receiving a majority vote of the Board shall be elected Vice Chairman. Chairman Hendrix called for nominations, and Tom Lynch nominated Louis Lynn. Dr. Lynn thanked Mr. Lynch but declined the nomination. Mr. Kirby advised that Dr. Britton had been nominated in advance of the meeting, and Chairman Hendrix asked if there were additional nominations. No additional nominations were offered, and Chairman Hendrix asked for a motion to close the nominations and elect Dr. Britton by acclamation.

Action: Mrs. McAbee made a motion to close the nominations, Mr. Smith seconded, and the vote of approval was unanimous. Dr. Lynn made a motion to elect J.J. Britton Vice Chairman by acclamation, Mrs. McAbee seconded, and the vote of approval was

unanimous. The Trustees congratulated Dr. Britton with a round of applause, and Dr. Britton expressed his commitment to help Bill Hendrix become the best Chairman the Board has ever had.

Item 14. Executive Session

Statement: Chairman Hendrix stated that the Board needed to go into executive session to discuss an economic development matter.

Action: Mr. Swann made a motion to go in to executive session, Mr. McKissick seconded, and the vote of approval was unanimous. The Chairman stated that no decisions would be made and no votes would be taken while the Board was in executive session, and he invited guests to wait outside the room. The Board went into executive session at 3:20 PM.

Item 15. Open Session

Statement: The meeting was reconvened in open session at 4:20 PM. Chairman Hendrix reported that no decisions were made and no votes taken while the Board was in executive session.

Item 16. Adjourn

Statement: There being no further business, Mr. McTeer made a motion to adjourn, Mr. McCraw seconded, and the meeting was concluded at 4:21 PM.

Respectfully submitted,

J. Thornton Kirby
Executive Secretary to the
Board of Trustees