

MINUTES

of the meeting of

THE CLEMSON UNIVERSITY BOARD OF TRUSTEES

SCANA Board Room
Palmetto Center
Columbia, South Carolina
Wednesday, February 4, 2004

After notification as required by the Freedom of Information Act, the Chairman called the meeting to order at 3:00 PM with the following members present: Leon J. Hendrix, Jr., *presiding*; Bill L. Amick, J. J. Britton, Lawrence M. Gressette, Jr., Thomas C. Lynch, Jr., Louis B. Lynn, Patricia H. McAbee, Leslie G. McCraw, Thomas B. McTeer, Jr., Robert L. Peeler, William C. Smith, Jr., and J. Thornton Kirby, *Executive Secretary*

ADMINISTRATION PRESENT: President James F. Barker, Dori Helms, Ben Anderson, Chris Przirembel, Scott Ludlow, Neill Cameron, Cathy Sams, Debbie Jackson, Terry Don Phillips, John Kelly, Lawrence Nichols, Almeda Jacks, and Marvin Carmichael

OTHERS PRESENT: Robin Denny, Stassen Thompson, Janice Kleck, Linda Jones, Dale Linvill, and Byron Wiley

MEDIA PRESENT: Anna Simon, *Greenville News* and Emily Huigens, *Anderson Independent*

Item 1. Introductions

Statement: Chairman Hendrix called on Robin Denny to introduce any guests in attendance. Ms. Denny introduced Anna Simon of the *Greenville News* and Emily Huigens of the *Anderson Independent*. Chairman Hendrix welcomed both to the meeting.

Item 2. Approval of Minutes

Statement: The minutes of the October 24, 2003 meeting and the December 16, 2003 teleconference were submitted for approval.

Action: No corrections or additions were offered, and Chairman Hendrix advised that the minutes would stand approved as submitted.

Item 3. Report from the Executive Secretary to the Board

A. Future Meeting Dates

Statement: Thornton Kirby reported the following dates of future Board meetings.

- April 8-9, 2004 In Clemson
- July 9-11, 2004 In Charleston

The 2004 football schedule was released earlier this week, and Mr. Kirby reported that a fall meeting date will be set within the next two weeks.

Item 4. Executive and Audit Committee

Statement: Chairman Hendrix reported that the Executive and Audit Committee had considered several items of business during its meeting earlier in the day. Specifically, he noted that the Committee had heard reports from the Internal Auditor and the Office of Access & Equity. In addition, the Committee heard a follow-up report on the status of recommendations made by an ad hoc committee to review Board meetings and retreats.

Item 5. Educational Policy Committee

Statement: Chairman Hendrix called on Mr. McCraw for the report of the Educational Policy Committee.

A. Centers and Institutes—Coversheet for Planning Summaries

Statement: Chairman McCraw reported that Provost Helms had shared with the Committee a new coversheet designed for use with all program planning summaries, and he explained the layout of the form by referring to the Committee's next action item. On behalf of the Committee, Chairman McCraw commended and thanked Provost Helms for a very clear form, which represents a marked improvement over the University's existing practice.

B. Academic Program Modification—Transition to Teaching

Statement: Chairman McCraw called on Provost Helms to present the on-line Transition to Teaching Program (Attachment 1). Provost Helms reported that the existing "Troops to Teachers" program has been well received, and the U.S. Department of Education has funded a collaborative effort to develop an on-line certification program in secondary education. The collaborative program, which will be available to civilians as well as military personnel, will be offered by Clemson University, the University of South Carolina, South Carolina State University, and The Citadel. On behalf of the collaborating institutions, Clemson will present the program to the Commission on Higher Education (CHE) for approval. Before the program is submitted to the CHE, however, the Clemson Board of Trustees must approve the planning summary. Mr. Gressette noted that this program dovetails nicely with the Call Me Mister Program, and Provost Helms agreed.

Action: On behalf of the Educational Policy Committee, Mr. McCraw made a motion to approve the Transition to Teaching Program. There was no discussion, and the vote of approval was unanimous.

C. Faculty Senate Report

Statement: Mr. McCraw called on Faculty Senate President Dale Linvill to present his report. Dr. Linvill highlighted several important items.

- Electronic course evaluations will be used again this semester alongside redesigned paper evaluations, and careful comparison will be made to determine which approach is more effective.
- Distance education continues to offer challenges for faculty, and the Faculty Senate is working on a philosophy for distance education courses.
- The University's Academic Dishonesty Policy has proven problematic in recent months, and changes to the policy are in order.
- The Council of Faculty Chairs will meet with representatives of the CHE in the next few weeks to discuss the Commission's restructuring plans.
- A University Club has recently been completed and is located in the old L.J. Fields restaurant, adjacent to the Edgar A. Brown Student Union.

The Trustees asked several questions of Dr. Linvill, and following the discussion Chairman McCraw thanked Dr. Linvill for his report.

Mr. McCraw also reported that the Committee had heard updates on the admissions process and the development of an assessment plan for University centers and institutes.

Item 6. Agriculture and Natural Resources Committee

Statement: Chairman Hendrix next called on Tom McTeer for the report of the Agriculture and Natural Resources Committee. Mr. McTeer thanked Chairman Hendrix, highlighted several informational reports presented to the Committee, and called on Stassen Thompson to present one action item.

A. Oconee County Right-of-Way Request

Statement: Stassen Thompson informed the Committee that Oconee County has requested written right-of-way easements on two county roads that run through Clemson property (Attachment 2). The two roads are Baldwin Road and Monroe Drive, and both were formerly in the Oconee County system prior to Clemson taking title in the mid-1950s. Oconee County has funds set aside to upgrade the roads (repave Baldwin and pave Monroe), but the county cannot expend the monies without written easement agreements. On behalf of the Administration, Dr. Thompson recommended granting the right-of-way easements for a nominal fee.

Action: On behalf of the Agriculture and Natural Resources Committee, Mr. McTeer made a motion to approve the right-of-way easements as proposed by Dr. Thompson. There was no discussion, and the vote of approval was unanimous.

Item 7. Student Affairs Committee

Statement: Chairman Hendrix called on Louis Lynn for the report of the Student Affairs Committee, and Dr. Lynn reported that the Committee had received two written reports from students leaders, both of which are included in the Board's materials (Attachments 3 and 4). Dr. Lynn next called on Almeda Jacks to present one informational item to the Board.

A. Multi-modal Parking Facility

Statement: Almeda Jacks updated the Board on an effort to secure federal funding for a multi-modal parking facility that would contain 1500 spaces and serve as a transit station for the campus bus system. If constructed, the facility would be located in the existing parking lot between Woodland Cemetery and Silas Pearman Boulevard. After a brief discussion, Mrs. Jacks promised to update the Board as she knows more about the federal funding request.

Item 8. Research Committee

Statement: Chairman Hendrix reported that he has appointed a standing subcommittee of the Research Committee to serve in an oversight and policy-making role for ICAR. Bill Amick will chair the subcommittee, and Research Committee Chairman Joe Swann will serve in an ex-officio capacity. Trustees Les McCraw and Smyth McKissick will also serve on the subcommittee. Bill Amick thanked the Chairman and commented that he will contact all subcommittee members and the appropriate senior administrators to coordinate expectations prior to scheduling the first meeting. Mr. Amick next called on Chris Przirembel for an executive summary of reports received by the Research Committee.

A. Executive Summary

Statement: Chris Przirembel summarized a number of informational reports received by the Committee during its meeting, including the following:

- Research awards for the 2003-04 fiscal year;
- Sponsored program activity during the 2003-04 fiscal year;;
- Proposal submissions during the current fiscal year; and
- Plans for "Focus on Research Month."

Chairman Hendrix thanked Mr. Amick and Dr. Przirembel for their report.

Item 9. Budget and Finance Committee

Statement: Chairman Hendrix called on Bill Smith for the report of the Budget & Finance Committee. Mr. Smith presented the following items for consideration.

A. Approval of Land Purchase for ICAR

Statement: Scott Ludlow presented a request to purchase approximately 15 acres of land in Greenville for the International Center for Automotive Research (Attachment 5). Mr. Ludlow described the transaction in some detail, and he noted that all necessary state approvals have been granted. Chairman Smith pointed out that the University is

purchasing the land from the Clemson University Foundation because the two buildings to be built on the property will be state-owned buildings, and they must be built on state-owned land.

Action: On behalf of the Budget and Finance Committee, Mr. Smith made a motion to approve the purchase of 15 acres of land in Greenville for the International Center for Automotive Research. There was no discussion, and the vote of approval was unanimous.

B. Approval of Policy Waiver for ICAR Construction

Statement: Scott Ludlow reported that the State Budget and Control Board recently approved a waiver of the procurement code and lease out for the Group Data Center Building on the ICAR campus in order to expedite construction. Mr. Ludlow described the procurement code requirements to be exempted, specifically the following:

- Approval of a construction contract greater than \$250,000;
- Approval of change orders;
- Approval of architectural and engineering selections; and
- Approval of space leases.

Chairman Smith noted that although the procurement guidelines are being exempted, the same standards will be applied to ensure appropriate a successful project.

Action: On behalf of the Budget and Finance Committee, Mr. Smith made a motion to approve the waiver of procurement code requirements for construction of the Group Data Center Building on the ICAR campus. There was no discussion, and the vote of approval was unanimous.

C. Construction Update

Statement: Bill Smith reported that Scott Ludlow had delivered a quarterly report on construction projects during the Committee meeting, and he invited Trustees who had questions or comments to see Mr. Ludlow after the meeting.

D. Classified Staff Senate Report

Statement: Mr. Smith reported that Phil Landreth, President of Classified Staff Senate, had submitted his written report in advance of the meeting (Attachment 6).

Item 10. Institutional Advancement Committee

Statement: Chairman Hendrix next called on J.J. Britton for the report of the Institutional Advancement Committee. Dr. Britton highlighted a number of reports received by the Committee, including marketing, alumni participation, development, endowment, and conference center activity. Dr. Britton next called on Neill Cameron to present one action item.

A. Approval of Honorary Degree

Statement: Mr. Cameron reported that the Honorary Degree Selection Committee has approved Lt. Col. Jimmy Dyess to receive a posthumous honorary degree. Mr. Cameron highlighted the life of Colonel Dyess, who is the only person ever to receive both the Carnegie Medal for heroism and the Medal of Honor. Colonel Dyess was a Clemson student when he saved two women from drowning in the ocean and received the Carnegie Medal for Heroism. Years later he was serving in the Marshall Islands during the Second World War when his courageous actions earned him the Medal of Honor. One day after his heroic actions in the Marshall Islands, Colonel Dyess was killed in action. This year marks the 60th anniversary of his heroic action in the Marshall Islands, and the University desires to honor his service to our country during the May 2004 graduation ceremony.

Action: Dr. Britton made a motion to award an honorary degree posthumously to Lt. Col. Jimmy Dyess, the motion was seconded, and the vote of approval was unanimous.

Item 11. President's Report

Statement: Chairman Hendrix next called on President Barker for his report. President Barker updated the Board on a number of issues, including the Atlantic Coast Conference's pending negotiations with television networks concerning football coverage. President Barker next circulated a three-year report card (Attachment 7) and reviewed progress since the Vision and Goals were adopted in 2001. He concluded his report with two stories about the Clemson Experience.

Following his report, President Barker asked John Kelly to share with the full Board a presentation he made to the Agriculture and Natural Resources Committee. Dr. Kelly shared a power point presentation illustrating the magnitude and significance of the Governor's proposed budget cut to PSA, and he answered questions from the Trustees. Following Dr. Kelly's presentation, President Barker noted that by its mission, Clemson is a three-legged stool. He advised the Trustees that the Governor's budget essentially saws in half one of the three legs of the stool. He summarized his thoughts on the budget with the following points:

- A \$15,000,000 cut to PSA's budget will cost Clemson an additional \$30,000,000 in external support, all of which will be invested in other states by corporations and the federal government;
- The largest cut proposed by the Governor's budget for any other public college or university is 4.5%, while the cuts proposed for Clemson total 14.5%;
- PSA has already eliminated 40% of its staff even before the cuts proposed by the Governor; and
- Instead of being rewarded, Clemson is being punished for achieving efficiencies between PSA and E&G.

After a brief discussion of his summary points, President Barker thanked Chairman Hendrix for the opportunity to give his report. Chairman Hendrix in turn thanked President Barker for his excellent report.

Item 12. Adjourn

Statement: There being no further business, the meeting was concluded at 5:00 PM.

Respectfully submitted,

J. Thornton Kirby
Executive Secretary to the
Board of Trustees