

CLEMSON UNIVERSITY BOARD OF TRUSTEES
Clemson, South Carolina

MINUTES
Summer Quarterly Full Board Meeting
Friday, July 13, 2007
10:00 AM
Garden Room
Planters Inn Hotel
Charleston, South Carolina

Call to Order

After notification as required by the Freedom of Information Act, Chairman Bill Hendrix called the meeting to order at 10:13 a.m. with the following present:

Trustees: Bill Hendrix, *Chairman*; J. J. Britton, *Vice Chairman*; Bill Amick; Tom Lynch; Louis Lynn; Patti McAbee; Les McCraw; Smyth McKissick; Tom McTeer; Bob Peeler; Bill Smith; Joe Swann; David Wilkins; and Chalmers E. Troutman, III, *Executive Secretary*.

Trustees Emeriti: Fletcher Derrick; Doug Kingsmore; Allen Wood; and Lawrence Gressette.

Administrative Council: James F. Barker, *President*; Doris R. Helms, *Vice President for Academic Affairs and Provost*; Jim Bottum, *Vice Provost for Computing and Information Technology and CIO*; Neill Cameron, *Vice President for Advancement*; Steve Copeland, *Interim Chief Business Officer*; Gail DiSabatino, *Vice President for Student Affairs*; Debra B. Jackson, *Associate Provost for Academic Affairs and Assistant to the President*; John Kelly, *Vice President for Public Service and Agriculture*; Angie Leidinger, *Director of Governmental Affairs*; Lawrence Nichols, *Chief Human Resources Officer*; Terry Don Phillips, *Director of Athletics*; Chris Prziembel, *Vice President for Research and Economic Development*; Cathy Sams, *Chief Public Affairs Officer and Assistant to the President*; Marvin Carmichael, *Chief of Staff and Assistant to the President*; Clayton D. Steadman, *General Counsel*; and Brett A. Dalton, *Chief Financial Officer*; Bob Geolas, *Director of CU International Center for Automotive Research*;

Guests: Cathy Tillett, *Director of Internal Audit*; Alan Godfrey, *Budget Director*; Tim Match, *Associate Athletic Director for Public Relations*; Brian O'Rourke, *Director of Development and Alumni Affairs*; Bill D'Andrea, *Senior Associate Athletic Director for External Affairs*; Karen Burg, *ACE Fellow*; Charles Gooding, *Faculty Senate President*; Robin Denny, *News Services*; Jeannette Braine-Sperry, *Office of the Executive Secretary to the Board of Trustees*; Drew Land, *Office of the Executive Secretary to the Board of Trustees*; John Ballato,

Faculty Representative to the Board of Trustees; Josh Bell, Undergraduate Student Body President; Josh Smith, CCIT Support; Katherine Dobrenen, CCIT Support; Eleanor Nault, Meeting Official for the Board of Trustees; Julie Allison, Meeting Official for the Board of Trustees;

Media: None present.

Approval of Minutes

Chairman Hendrix stated that if there were no corrections or additions to the minutes of the April 20, 2007 meeting, the June 6, 2007 teleconference, and the June 29, 2007 teleconference, they would be approved as submitted. The minutes were approved.

Report from the Executive Secretary to the Board

1. Election of the Chairman of the Board

Secretary Troutman stated that the Policy Manual for the Board of Trustees requires an election of the Chairman at annual meetings of the Board in odd-numbered years. The term the Chairman serves is two years. The Chairman appointed a nominating committee, chaired by Trustee Tom McTeer.

Nominations had been solicited and Chairman Hendrix called on Trustee McTeer to announce the results. Trustee McTeer said that all votes were for Bill Hendrix. Trustee Britton moved that the nominations be closed. Trustee Peeler seconded the motion, and the vote was unanimous.

Trustee McCraw moved to re-elect Chairman Hendrix to another two-year term as Chairman. Trustee Amick seconded the motion, and Chairman Hendrix was re-elected by acclamation. The Trustees congratulated Chairman Hendrix with a hearty round of applause, and Chairman Hendrix responded saying that it has been his pleasure to serve and that he appreciated the honor.

2. Honorary Degree Recipients

Secretary Troutman stated that the Honorary Degree Committee recommended Frank Edward Lucas and the late Senator Vern Smith to receive honorary degrees.

Trustee McCraw moved the nominations be accepted. Trustee Wilkins seconded the motion, and the vote was unanimous.

Educational Policy Committee

Chairman Hendrix asked Trustee McCraw to give the Educational Policy Committee report.

1. Information Items

a. *Undergraduate Admissions Update*

Trustee McCraw directed the Board's attention to TAB C of the Board Notebook for the Undergraduate Admissions Report.

b. *Faculty Senate and Faculty Representative to the Board Reports*

Trustee McCraw directed the Board to TAB D, the report of Faculty Senate President Charles Gooding. Trustee McCraw then asked Faculty Senate President Gooding and Faculty Representative to the Board of Trustees, John Ballato, to develop a plan to provide continuous reports to the Board on a quarterly basis. Trustee McCraw also asked Drs. Gooding and Ballato each to provide a reflection piece on their jobs and whether their roles are doing what they were intended to do, should do, etc.

c. *ACE Fellow Report*

Trustee McCraw called on Karen Burg to give her presentation on her experiences as a fellow with the American Council of Education (ACE) over the past year. Dr. Burg spoke about her activities, observations, and lessons learned. Chairman Hendrix asked Dr. Burg to provide the Board with copies of all reports, analyses, and other documents from her fellowship, including a reflection piece she composed for the *Chronicle of Higher Education*.

Finance and Facilities Committee

Chairman Hendrix called on Trustee Smith to give the Finance and Facilities Committee report.

1. Action Items

a. *FY 2007-2008 Budget Document*

Trustee Smith called on Budget Director Alan Godfrey to present the 2007-2008 Clemson University Budget. Mr. Godfrey reviewed the items with the Board, and the Board approved the budget as submitted. Trustee Smith complimented Mr. Godfrey on his work on the budget.

b. *Sandhill Research and Education Center*

Trustee Smith reported that the Finance and Facilities Committee recommended the awarding of a construction contract (TAB G) for the Sandhill Research and Education Center in the amount of \$4,014,000. Chairman Hendrix moved to approve. Trustee Peeler seconded the motion, and the vote of approval was unanimous.

c. *Change Order – CU-ICAR Parking Structure*

Trustee Smith reported that the Finance and Facilities Committee recommended the approval of a change order (TAB H) in the amount of \$577,103.25 for the construction of the CU-ICAR parking structure.

*TAB references refer to the CU Board of Trustees Quarterly Full Board Meeting Notebook for July 13, 2007, held at the Planters Inn Hotel in Charleston, South Carolina.

Chairman Hendrix moved to approve. Trustee Amick seconded the motion, and the vote of approval was unanimous.

d. *Bid Award – New Chilled Water Facility*

Trustee Smith reported that the Finance and Facilities Committee recommended the awarding of a contract (TAB I) for the construction of improvements to the chilled water system. The contract is in the amount of \$3,359,777. Chairman Hendrix moved to approve. Trustee McKissick seconded the motion, and the vote of approval was unanimous.

e. *Capital Lease Acquisitions*

Trustee Smith reported that the Finance and Facilities Committee recommended that the university exercise its options to acquire the TIWET, Computational Center, and Apparel Research facilities (TAB J), pending approval by the State Budget and Control Board. The buildings are to be purchased for \$1.00 each, or a total of \$3.00. Chairman Hendrix moved to approve. Trustee McKissick seconded the motion, and the vote of approval was unanimous.

f. *Capital Project Approval Policy*

Trustee Smith called on Interim Chief Business Officer Steve Copeland to present the proposed Capital Project Approval Policy (TAB K). Mr. Copeland said that the adoption of this policy would provide the Board with earlier knowledge and greater oversight of capital projects. Chairman Hendrix moved to approve. Trustee Britton seconded the motion, and the vote of approval was unanimous.

g. *CU-ICAR Debt Resolution*

Trustee Smith said that the Finance and Facilities Committee recommended approval of the administration's recommendation to loan monies realized from the sale of Myrtle Beach real estate to the CU Foundation. Chairman Hendrix moved to authorize the administration to loan \$5,000,000 of the funds from the sale of the Myrtle Beach property to the CU Foundation and for these funds and any interest accumulated to be used to support programs and activities, as approved by the Board. This includes the acquisition of real property and retirement of debt. Trustee Amick seconded the motion, and the vote of approval was unanimous.

Institutional Advancement Committee

Chairman Hendrix called on Trustee McAbee to give the report of the Institutional Advancement Committee.

Trustee McAbee stated that the committee did not meet but reported several items to the Board.

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1. Information Items

a. *Alumni, Development, Donor Services, and Annual Fund*

Trustee McAbee noted that the Alumni, Development, Donor Services, and Annual Fund report (TAB M) shows year-to-date giving is \$26,055,574.81. Trustee McAbee also stated that the Alumni Association and Student Alumni Association provided seniors who received donor-funded scholarships during their time at Clemson with the opportunity to write thank-you notes to the donors.

b. *President Barker's Commitment to the Capital Campaign*

President Barker stated that, in light of questions he had recently received regarding his time commitment to fundraising activities, he wished to state again that he would spend no more than 55% of his time externally from campus. President Barker said that he thinks it is important to continue to examine his time commitments to ensure his visibility on and off campus.

c. *Capital Campaign*

Trustee McAbee called on Director of Development Brian O'Rourke to update the Trustees on the status of the capital campaign. Mr. O'Rourke distributed a handout showing the status of property sales, planned giving, state matches, IPTAY contributions, alumni participation, and gifts-in-kind.

d. *Foundation*

Trustee McAbee directed the Trustees to the Foundation Report (TAB O). Chairman Hendrix asked Executive Secretary Troutman to provide the Board with a memorandum of understanding regarding the Clemson University Minipool Portfolio, which is performing below the rates of Clemson-directed investments.

e. *Fort Hill and Historic Properties*

Trustee McAbee noted the report regarding Fort Hill and other historic properties (TAB P). Trustee McAbee noted that Hanover House will be re-roofed and that there is currently an exhibit of Clemson artifacts on loan at Fort Hill house.

f. *Marketing and Communications*

Trustee McAbee referenced the summary of a plan by Public Affairs to improve the quality and effectiveness of university communications (TAB Q). This plan will be reviewed and funded by the Administrative Council.

g. *Visitor Programs*

Trustee McAbee noted the Visitor Programs report (TAB R).

Recess

Chairman Hendrix announced that the Board would recess for lunch and would reconvene at 1:00 p.m. The Board recessed at 12:00 p.m. and reconvened at 1:02 p.m.

Student Affairs Committee

Chairman Hendrix called on Trustee Britton to give the report of the Student Affairs Committee.

1. Information Items

a. *Reorganization of Student Affairs Division*

Trustee Britton said the recent reorganization of Student Affairs is bringing adjustments to the division, including a new focus on safety and security. This focus includes the realization of the need for additional law enforcement officers, a voice-programmed emergency alert system, and text messaging in emergencies. Trustee Britton also said that a risk consultant is interested in assisting Clemson by performing an audit. President Barker stated that it was important to err on the side of protecting students when considering privacy laws and when approving decisions.

b. *Undergraduate Student Government*

Trustee Britton called on Undergraduate Student Body President Josh Bell to elaborate on his written report (TAB S). Mr. Bell stated that Student Government would develop and host a welcoming reception on behalf of all students for new faculty at new faculty orientation.

Research Committee

Chairman Hendrix called on Trustee Swann to give the report of the Research Committee.

1. Information Item

a. *Preliminary Research Awards Data – FY 2007-2008*

Trustee Swann called on Vice President for Research and Economic Development Chris Przirembel to present an update on research proposals for fiscal year 2006-2007 (July 1, 2006 to June 30, 2007). Dr. Przirembel said in that fiscal year there were 1,409 proposals submitted. Dr. Przirembel noted that already this year there have been 1,509 proposals submitted, and he called attention to the significant increase in proposals submitted from the College of Art, Architecture, and Humanities.

Executive and Audit Committee

Chairman Hendrix presented the report of the Executive and Audit Committee.

1. Action Item

a. *Compensation Committee Recommendations*

Chairman Hendrix presented the recommendation to create a Compensation Committee (TAB T) to review all policy matters regarding the valuation and compensation of the President of the University and to make recommendations to the Board regarding these matters. The Compensation Committee will be composed of the Board Chairman, the past Chairman, and one member appointed by the Chairman. The size of the committee would be small enough that it can remain flexible and respond promptly to requests. Chairman Hendrix asked for a motion to create a Compensation Committee, Trustee McKissick moved to create a Board Compensation Committee. Trustee McCraw seconded the motion, and the vote of approval was unanimous. Chairman Hendrix said that the first Compensation Committee members would be Trustee Swann, Trustee Amick and himself.

President's Report

Chairman Hendrix called on President Barker to present his report.

1. Information Items

a. *Thomas Green Clemson Center in Brussels*

President Barker showed several photos from his recent trip to the Thomas Green Clemson Center in Brussels, Belgium. The center currently houses 35 students enrolled for the summer.

b. *Clemson University in Alaska*

President Barker presented the Board with several photos showing Clemson students studying in Alaska. This work for students interested in physics and energy includes the testing of rockets in Alaska and will later expand to an island in the Pacific. Also, President Barker stated that in the future physics students will travel to Puerto Rico, Norway, and Alaska to present their work.

c. *30-to-20 Plan*

President Barker presented a new five-year plan to the Board that will help guide Clemson to the Top 20. President Barker said that Clemson has a good foundation upon which to build into the next level. Trustees stressed the importance of critical thinking in the undergraduate experience as the university moves forward, and Trustee Swann suggested that the statement "Providing a distinctive undergraduate experience that creates global citizens, critical thinkers, and entrepreneurs," which comes from President Barker's presentation, on the reverse side of the CU identification cards. President Barker endorsed the idea, and Vice President for Student Affairs Gail DiSabatino stated that she will follow up on the suggestion.

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d. *President's Report Card*

President Barker reviewed the university's achievements as highlighted in the July 2007 President's Report Card to the Board of Trustees.

Executive Session

Chairman Hendrix said that it was necessary for the Board of Trustees to enter into Executive Session to discuss personnel and contractual matters and that no votes or actions would be taken. At 2:12 p.m. the Board entered into Executive Session and returned to public session at 3:16 p.m.

Adjourn

There being no further business, Chairman Hendrix adjourned the meeting at 3:16 p.m., and he advised that the rest of the weekend would be spent in retreat meetings of the Board.

Respectfully submitted,



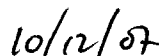
Clayton D. Steadman

Interim Executive Secretary to the Board of Trustees

Approved:



Signature



Date