

Clemson University  
Clemson, South Carolina

MINUTES  
**MEETING OF THE  
CLEMSON UNIVERSITY BOARD OF TRUSTEES**

Dogwood & Cypress Rooms  
Charleston Place Hotel  
Charleston, South Carolina  
July 19, 2013  
9:30 a.m.

Call to Order

After notification as required by the Freedom of Information Act, Trustee Wilkins, Chairman, called the meeting to order at 10:10 a.m. with the following present:

Trustees: David Wilkins, *Chairman, presiding*; Bill Amick, David Dukes, Bill Hendrix, Ronald Lee, Louis Lynn, Patti McAbee, Nicky McCarter, Smyth McKissick, Bob Peeler, Joe Swann, and Kim Wilkerson

Trustees Emeriti: J.J. Britton, Fletcher Derrick, Tom McTeer, and Allen Wood

Administrative Council: James F. Barker, *President*; Nadim Aziz, *Interim Vice President for Academic Affairs and Provost*; John Kelly, *Vice President for Economic Development*; Chip Hood, *General Counsel*; Brett Dalton, *Vice President for Finance and Operations*; Angie Leidinger, *Executive Secretary to the Board of Trustees and Director of Governmental Affairs*; Jim Bottum, *Vice Provost for Computing and Information Technology and Chief Information Officer*; Gail DiSabatino, *Vice President for Student Affairs*; Debra Jackson, *Vice Provost and Assistant to the President*; Neill Cameron, Jr., *Vice President for Advancement*; Marvin G. Carmichael, *Assistant to the President and Chief of Staff*; Dan Radakovich, *Director of Athletics*; Catherine T. Sams, *Chief Public Affairs Officer and Assistant to the President*; Leon Wiles, *Chief Diversity Officer*; and Michelle Piekutowski, *Interim Chief Human Resources Officer*

Guests: Larry Allen, *Dean, College of Health, Education and Human Development*; Karen Burg, *Interim Dean, Graduate School*; Rick Goodstein, *Dean, College of Architecture, Arts and Humanities*; Anand Gramopadhye, *Dean, College of Engineering and Science*; Tom Scott, *Dean, College of Agriculture, Forestry and Life Sciences*; Kay Wall, *Dean of Libraries*; Charles Watt, *Interim Dean, College of Business and Behavioral Science*; Josh Smith, *CCIT*; Stephanie Griffin, *Governmental Affairs*; Doug Henry, *CCIT*; Dwayne Leslie, *CUPD*; Steve Cole, *Plant Industry*; Kayley Seawright, *Undergraduate Student Government President*; Kathy Coleman, *Governmental Affairs*; Phil Bradley, *Board of Visitors*; Jeremy King, *Past Faculty Senate President*; David Blakesley, *Faculty Representative to the Board of Trustees*; Ray Huff, *School of Architecture*; Hack Trammell, *Foundation*; Brian O'Rourke, *Development*; Kelly Smith, *Faculty Senate President*; Cathy Tillett, *Internal Audit*; Hamilton Allen, *Graduate Student Government*; Fred Cartwright, *ICAR*; George Askew, *PSA*; Davis Babb, *IPTAY*; Robin Denny, *News Services*; Angela Nixon, *Staff Senate President*; Martha Derrick, *Guest*; Simon Li, *Graduate Student Government President*; Rose Ellen Davis-Gross, *Office of Board of Trustees*; and Sally Mauldin, *Office of the Board of Trustees*

Media: None

Chairman Wilkins asked for a moment of silence in memory of Trustee Emeritus Lawrence Gressette.

Approval of Minutes – April 12, 2013 and June 24, 2013

Trustee Dukes moved to approve the minutes of the April 12, 2013 and June 24, 2013 meetings. Trustee Lynn seconded the motion. The minutes were approved unanimously.

Report from the Executive Secretary to the Board – Angie Leidinger

Presentation of Painting – Trustee Emeritus Derrick presented his painting of Fort Hill as a gift to the University.

Board of Visitors Report – Phil Bradley provided an update.

Chair Election – Vice Chairman Peeler asked for a report from the Nominating Committee. Trustee Dukes reported the actions of the committee and nominated Trustee Wilkins to serve another term as Chairman of the Board of Trustees. The motion was approved unanimously.

President's Report

President Barker highlighted items from the President's Report Card.

President Barker shared his reflections as to what characteristics make Clemson Clemson: 1. The Clemson family has a remarkable work ethic. 2. The Clemson family is very competitive. 3. In the Clemson family each individual person matters. 4. The Clemson family is patriotic. 5. The Clemson family is very student focused. 6. The Clemson family is inclusive. 7. The Clemson family feels a true sense of civic responsibility.

Agriculture and Natural Resources Committee Report – Bob Peeler

Trustee Peeler noted there were no action items. John Kelly summarized information items heard by the Committee.

Compensation Committee Report – Joe Swann

Trustee Swann provided an update. He reported the compensation plan was approved. The Administration's compensation recommendations were approved as well.

Educational Policy Committee Report – Ronnie Lee

Trustee Lee called on Nadim Aziz to present the Committee's action items. He noted they would be considered for approval as a composite motion.

#### Action Items:

New Certificate – RGB Technical Certificate for Artists – Dr. Aziz presented the proposed certificate. The certificate is designed for digital artists who find themselves held back professionally by their lack of technical training. It provides the scientific, and mathematical foundations, and the computer science experience needed to fully master the field of computer graphics.

New Center – Statistical and Mathematical Consulting Center – Dr. Aziz presented the proposed center. The purpose is to advance research at Clemson University by collaborating with faculty members and graduate students on research projects, research manuscripts, and grant proposals.

New Institute – Wood Utilization and Design Institute – Dr. Aziz presented the proposed institute. It is a big idea that has the potential to pay big dividends for Clemson in research driven economic development, student engagement opportunities and academic reputation building. Aligned closely with sustainability and advanced material priority areas, WUD will not require a tremendous investment in new talent or infrastructure to have a significant impact.

Name Change – Institute of Applied Ecology to Institute of Computational Ecology – Dr. Aziz presented the proposed name change. It is intended to better reflect the institute's research, education, and economic development initiatives, while underscoring strong interdisciplinary connections to PSA/CAFLS and CoES.

Program Termination – Geology, BA – Dr. Aziz presented the proposed termination. The BA Geology degree program has been a small degree program compared to the more popular BS Geology degree program.

Program Termination – Environmental Engineering and Science, M. Engr. – Dr. Aziz presented the proposed termination. The degree was very popular until around 2000. When ABET changed its accreditation approach, the faculty chose not to reaccredit the degree. The majority of graduate students enroll in the Masters of Science program.

Trustee Lee moved to approve the action items. The motion was approved unanimously.

#### Information Items:

Faculty Senate Report – Kelly Smith provided an update.

Admissions Updates – Trustee Lee referred to the previously distributed written report.

#### Finance and Facilities Committee Report – Bill Hendrix

#### Action Items:

Trustee Hendrix called on Brett Dalton to present the action items.

Approval of FY13-14 Clemson University Budget – Mr. Dalton presented the proposed budget for FY 2013-2014.

Trustee Hendrix moved to approve the budget. The motion was approved unanimously.

Trustee Hendrix said the capital projects would be considered as a composite motion.

Concept Approval – Sheep Barn Renovation – Mr. Dalton presented the request for concept approval of the Sheep Barn renovation. It is intended to bring new life and purpose to this nationally recognized historic building, reflecting Clemson’s land grant heritage. Dating to 1915, the Sheep Barn is Clemson’s oldest remaining agricultural building and is individually listed on the National Register of Historic Places. The 7,000-square-foot-building will offer a unique and highly accessible venue for hosting a variety of entertainment activities, food options, informal social interactions, broadcasting of all Clemson sporting events, and other programs that foster student engagement.

Final Approval – Clemson Architecture Center in Charleston – Mr. Dalton presented the request for final approval. The Spaulding Paolozzi Center will be constructed on the site that the University acquired in 2006 on Meeting Street. This site is near the College of Charleston and the Spoleto Festival USA Headquarters. Approximately 30,000 square feet in size, the SPC facility will support highly collaborative teaching, learning and research on a variety of levels. Architecture, historic preservation, landscape architecture, city and regional planning, and real estate programs will share the facility. Approximately 100 students will use the building every semester.

Final Approval – Campbell Center Advanced Powertrain Upgrade – Mr. Dalton presented the request for final approval. The project will involve the upgrade of the electrical power supply for the Campbell Graduate Engineering Center, construction work to partition the room CGEC 120 into three test cells, and installation of the infrastructure for state-of-the-art test powertrain research facilities. The upgrade will enable work on the integration of alternative powertrains, investigations of advanced internal combustion engine technologies, energy storage and vehicle electrification. An additional feature of the project will be the inclusion of a natural gas fueling station at the CGEC. It is important to note that in addition to the recent upsurge of the powertrain research led by Timken Chair Dr. Zoran Filipi, the Automotive Engineering Department has an active search for the new BMW Chair in Manufacturing. Hence, the upgrades will meet current needs and prepare CGEC for the expected further expansion of activities in the near future.

Update Approval – Freeman Hall Addition – Mr. Dalton presented the request for an update approval. The revised budget represents an increase of \$3.5M over the previously approved project cost. When the contractor bid the project through subcontractors, submitted bids were significantly above original estimates provided by external experts. Reasons for the higher than anticipated bids include an improving construction market since the planning stage of the project, small project size and high complexity, difficult site

locations, complex code issues uniting a new addition to an extremely old facility. Additionally the project has been updated to complete all interior spaces, for cost efficiencies, instead of simply shelling in portions as originally anticipated. In summary, the revised budget has been verified by the Construction Manager, the Architect of Record, and an independent third party estimator based on the most recently available data and market conditions. The \$10M budget will allow proper execution of the project.

Trustee Hendrix moved to approve the capital projects. The motion was approved unanimously.

Approval of Clemson Resolution 2013 (Watt Innovation Center SIBs) – Mr. Dalton presented the proposed resolution.

Trustee Hendrix moved to approve the resolution. The motion was approved unanimously.

Lease Renewal Approval – Eagles Landing for CCIT – Mr. Dalton presented the lease renewal for approval. Necessity has required that CCIT lease office space off-campus to accommodate much of its Medicaid IT Services staff. This group provides applications programming support for university systems and support for the contract with the SC Department of Health and Human Services to process Medicaid claims and the project for the DHHS Medicaid Contract, the Medicaid Information Technology Architecture project. The value of these contracts to Clemson University is approximately \$15 million annually.

Trustee Hendrix moved to approve the lease renewal. The motion was approved unanimously.

Information Item:

Staff Senate Report – Angela Nixon provided an update.

Institutional Advancement Committee Report – Smyth McKissick

Trustee McKissick provided an update.

Action Item:

Naming Opportunity – Trustee McKissick presented a naming opportunity.

Trustee McKissick moved to approve the naming opportunity. The motion was approved unanimously.

Information Item:

Foundation Report – Hack Trammell provided an update.

Brian O'Rourke provided an update on the Will to Lead Campaign. At fiscal year-end, \$699 million had been raised. Clemson raised \$101 million during the last fiscal year.

Research and Economic Development Committee Report – Bill Amick

Trustee Amick noted a number of important information items were discussed in Committee.

Dr. Kelly provided a summary of the information items.

Student Affairs Committee Report – Nicky McCarter

Action Item:

Municipal Court Ministerial Court Recorder Appointment – Trustee McCarter moved to approve the appointment. The motion was approved unanimously.

Information Items:

Undergraduate Student Government Report – Kayley Seawright provided an update.

Graduate Student Government Report – Simon Li and Hamilton Allen provided an update.

Executive and Audit Committee Report – David Wilkins

Action Item:

Audit Plan FY14 – Chairman Wilkins moved to approve the plan. The motion was approved unanimously.

Other Business

Approval of Honorary Degree Nominees – Chairman Wilkins moved to approve nominees as submitted by the Honorary Degree Nominating Committee. The motion was approved unanimously.

Executive Session

Chairman Wilkins said it was necessary to go into executive session to discuss legal and personnel matters. He said no votes or action would be taken while in executive session.

Trustee Swann moved to go into executive session. Trustee Peeler seconded the motion. The motion was approved unanimously.

The Board entered into executive session at 11:53 a.m. and returned to public session at 12:30 p.m.

Adjourn

