

Clemson University  
Clemson, South Carolina

MINUTES  
**MEETING OF THE**  
**CLEMSON UNIVERSITY BOARD OF TRUSTEES**

Ballroom B  
Madren Center  
Clemson, South Carolina  
February 6, 2015  
2:00 p.m.

Call to Order

After notification as required by the Freedom of Information Act, Trustee Wilkins, Chairman, called the meeting to order at 2:00 p.m. with the following present:

Trustees: David Wilkins, *Chairman, presiding*; David Dukes, Bill Hendrix, Ronald Lee, Louis Lynn, Patti McAbee, Nicky McCarter, Smyth McKissick, Bob Peeler, Mark Richardson, Bill Smith, Joe Swann, and Kim Wilkerson

Trustees Emeriti: Doug Kingsmore, Tom McTeer, and Allen Wood

Administrative Council: James P. Clements, *President*; Robert H. Jones, *Executive Vice President for Academic Affairs and Provost*; George Askew, *Vice President for Public Service and Agriculture and Interim Dean, College of Agriculture, Forestry and Life Sciences*; John Ballato, *Vice President for Economic Development*; Chip Hood, *General Counsel*; Brett Dalton, *Vice President for Finance and Operations*; Angie Leidinger, *Executive Secretary to the Board of Trustees and Director of Governmental Affairs*; Larry Dooley, *Interim Vice President for Research*; Almeda Jacks, *Interim Vice President for Student Affairs*; Debra Jackson, *Vice Provost and Assistant to the President*; Neill Cameron, Jr., *Vice President for Advancement*; Dan Radakovich, *Director of Athletics*; Catherine T. Sams, *Chief Public Affairs Officer and Assistant to the President*; Leon Wiles, *Chief Diversity Officer*; and Michelle Piekutowski, *Chief Human Resources Officer*

Guests: Nadim Aziz, *Interim Dean, Graduate School*; Bobby McCormick, *Interim Dean, College of Business and Behavioral Science*; George Petersen, *Dean, School of Education*; Brett Wright, *Interim Dean, College of Health, Education and Human Development*; Angela Nixon, *Public Affairs*; Breanne Przechalski, *Student*; Martine LaBerge, *Bioengineering*; Cathy Tillett, *Internal Audit*; Tracey Hare, *President's Office*; Antonis Katsiyannis, *Faculty Senate President*; Lea Anna Cardwell, *English*; David Blakesley, *Faculty Representative to the Board of Trustees*; Charles Watt, *Director, Watt Innovation Center*; JoVanna King, *Development*; Boyd Parr, *PSA*; Beth Crocker, *Office of General Counsel*; Maddy Thompson, *Undergraduate Student Government President*; Andrew Hill, *Undergraduate Student Government*; Ryan Heil, *Graduate Student Government President*; Danielle Zanzalari, *Graduate Student Government*; James McCubbin, *Faculty Senate*; Benardo Dargan, *Student Affairs*; Jane Clark Lindle, *School of Education*; Jeremy King, *Presidential Fellow*; Harrison Trammell, *CUF*; Hunter Brammer, *Faculty Senate Intern*; Monica Patterson, *Faculty Senate*; George Smith, *Student Affairs*; Elliot Beane, *Student*; Doug Hallenbeck, *Student Affairs*; Shannon Finning, *Dean of Students*; Joe Galbraith, *Athletics*; Brian

O'Rourke, *Development*; Imtiaz Haque, *Emeritus Faculty*; Renee Roux, *Office of General Counsel*; Barbara Speziale, *Undergraduate Studies*; Kathleen Costello, *Graduate Admissions*; Sharon Nagy, *Global Engagement*; Denise Anderson, *Presidential Fellow*; Didier Rousseliere, *Global Engagement*; Emily Richards, *Student*; Miller Thompson, *Student*; William Turton, *Student*; Doug Henry, *CCIT*; Rose Ellen Davis-Gross, *Office of the Board of Trustees*; and Stephanie Griffin, *Office of Governmental Affairs*

Media: Mike Eads, *Anderson Independent*; Kelsey Morgan, *The Tiger*; Emily Decoursey, *The Tiger*

Cathy Sams introduced members of the media.

#### Approval of Minutes – October 10, 2014 & December 1, 2014

Trustee McKissick moved to approve the minutes of the October 10, 2014, and December 1, 2014, meetings. Trustee Lynn seconded the motion. The minutes were approved unanimously.

#### Report from the Executive Secretary to the Board – Angie Leidinger

Presentation of Resolution – Chairman Wilkins presented a resolution to Imtiaz Haque on the occasion of his retirement. He thanked him for all his work on the Board's behalf.

Approval of Honorary Degree Nominee – Angie Leidinger presented an Honorary Degree nominee for approval. Trustee McAbee moved to approve the nominee. Trustee Smith seconded the motion. The motion was approved unanimously.

Approval of Board Manual Revisions – Ms. Leidinger and Chip Hood presented the revised Board Manual for approval. Mr. Hood noted it is reviewed and updated every three years. Trustee Smith moved to approve the revised manual. Trustee McAbee seconded the motion. The motion was approved unanimously.

Faculty Personnel Matter – Mr. Hood presented a faculty personnel matter. Trustee McKissick moved to approve the written decision. Trustee Dukes seconded the motion. The motion was approved unanimously.

Ethics Filing Reminder – Ms. Leidinger noted the forms are due by March 30, 2015.

#### President's Report

President Clements provided an update on his activities since the last meeting.

President Clements introduced Breanne Przestrzelski, a graduate student leading efforts to drive student entrepreneurship and innovation.

### Agriculture and Natural Resources Committee Report – Bob Peeler

Trustee Peeler called on George Askew to summarize information items.

Trustee Peeler noted Lieutenant Dwayne Leslie was absent from this meeting due to the death of his father and extended sympathies on the Board's behalf.

### Compensation Committee Report – Joe Swann

Trustee Swann called on Michelle Piekutowski to review items discussed.

### Educational Policy Committee Report – Ronnie Lee

Trustee Lee called on Bob Jones to present the Committee's action items.

#### Action Items:

New Degrees - MS, PhD Agriculture with three concentrations: Agricultural Systems Management, Agribusiness and Natural Resources Economics, and Agricultural Education – Provost Jones presented the proposed degrees. It is designed as an applied degree program that caters to the needs of the agricultural and natural resource sectors of the South Carolina economy.

Trustee Lee moved to approve the degrees. The motion was approved unanimously.

New Certificate – Global Health in Low Resource Countries (undergraduate) - Provost Jones presented the proposed certificate. The certificate program will offer an in-depth knowledge of global health with an emphasis on health in low resource countries and vulnerable populations.

Trustee Lee moved to approve the certificate. The motion was approved unanimously.

New Certificate – Advanced Manufacturing (undergraduate and graduate) - Provost Jones presented the proposed certificate. To enhance the talent pipeline and further advance leadership in manufacturing by our state's industries, the College of Engineering and Science proposes to enhance the talent pipeline by providing focused educational certificates in advanced manufacturing for both undergraduate and graduate students.

Trustee Lee moved to approve the certificate. The motion was approved unanimously.

Program Modification – Curriculum and Instruction, PhD, changes in concentrations - Provost Jones presented the proposed modification. The modification deletes three concentrations and modifies the focus on the remaining concentrations. The proposed program modification prepares students in one of the following specialty concentrations: Early Childhood Education, Mathematics Education, Science Education, and Social Studies and Educational Foundations.

Trustee Lee moved to approve the modification. The motion was approved unanimously.

Program Modification – City and Regional Planning, Masters, add Charleston and Greenville delivery and Real Estate Development, Masters, add campus and Charleston delivery sites - Provost Jones presented the proposed modification. The MRED program is available at Greenville One and the MCRP is taught on Clemson's main campus. The faculty members propose adding instructional sites in Charleston for the MRED and MCRP graduate programs. The approval allows the department to deliver the program content between sites without additional paperwork. In addition, this request includes adding MRED on the campus and the MCRP at Greenville One. This will allow efficiency of course offerings between the two closely related degree programs housed in the Department of Planning, Development, and Preservation.

Trustee Lee moved to approve the modification. The motion was approved unanimously.

Administrative Change – College of Agriculture, Forestry and Life Sciences: Deletion of the Agriculture Division of the School of Agriculture, Forest and Environmental Science and the formation of the Department of Agriculture and Environmental Sciences - Provost Jones presented the proposed change. The department is being formed upon the dissolution of the School of Agricultural, Forest and Environmental Sciences. As part of the College of Agriculture, Forestry and Life Sciences, the proposed Department of Agricultural and Environmental Sciences provides unified education, research, and public service programs that address needs in agribusiness, agricultural education, agricultural mechanization, agronomy, entomology, environmental sciences, horticulture, plant pathology, and soil and water sciences.

Trustee Lee moved to approve the change. The motion was approved unanimously.

Administrative Change – College of Agriculture, Forestry and Life Sciences: Deletion of the Natural Resources Division of the School of Agriculture, Forest and Environmental Science and the formation of the Department of Forestry and Environmental Conservation - Provost Jones presented the proposed change. The department is being formed upon the dissolution of the School of Agricultural, Forest, and Environmental Sciences. The mission of the department is to provide exemplary teaching, research, and outreach programs in natural resources and environmental sciences. Emphasis areas include environmental and natural resource management and policy, forest science and management, conservation biology, environmental risk assessment and remediation, and wildlife and fisheries conservation and management.

Trustee Lee moved to approve the change. The motion was approved unanimously.

Administrative Change – School of Education: Create three departments: Department of Educational and Organizational Leadership Development; Department of Education and Human Development; and the Department of Teaching and Learning - Provost Jones presented the proposed change. The proposed new structure of the School of Education will include three departments led by a Dean, an Associate Dean of Academic Affairs and Research, and three department chairs.

Trustee Lee moved to approve the change. The motion was approved unanimously.

Termination – Clemson Apparel Research Center - Provost Jones presented the proposed termination. The center has for some time experienced budgetary shortages requiring supplemental university support.

Trustee Lee moved to approve the termination. The motion was approved unanimously.

Information Items:

Faculty Senate Report – Antonis Katsiyannis provided an update.

Faculty Representative to the Board of Trustees Report – David Blakesley provided an update.

Admissions Update – Provost Jones provided an update.

Finance and Facilities Committee Report – Bill Hendrix

Action Items:

Approval Concept – Electrical Distribution System Upgrade and Replacement Project - Trustee Hendrix presented the request for concept approval. The current system, which is the backbone of the University's utility system, was predominantly constructed in the late 1950s through mid 1960s. More than 70% of the main substation gear and manual switching, transformation, system protection and electrical conductors are beyond a 50-year life. Continued operation of this system without major improvements and replacement will lead to a much higher probability of system failures, power interruptions and extended outages. To date, multiple failures of a single piece of equipment have taken place, resulting in power outages to the entire campus. This multi-year project will replace vulnerable sections of the University's aging electrical infrastructure to improve system reliability in areas which have a higher probability of failure impacting major academic, research and student life activities.

Trustee Hendrix moved to approve the concept. The motion was approved unanimously.

Approval Concept – Football Operations - Trustee Hendrix presented the proposed project. The request is to establish the concept budget for construction of a football operations facility that will house all football operational functions. The facility will include coaches' offices, team meeting rooms, student-athlete and coach locker rooms, a weight room, training room, equipment room, and related spaces. The facility will bring football activity into closer proximity. Current facilities are not sufficient in square footage and an additional 45% increase in square footage would place the University more in line with comparable football facilities across the nation.

Trustee Hendrix moved to approve the concept. The motion was approved unanimously.

Final Approval – Littlejohn Coliseum Renovation - Trustee Hendrix presented the proposed project for final approval. The request is to establish the construction budget for a comprehensive renovation of the nearly 50-year-old Littlejohn Coliseum and Annex. The renovation will include upgrading and restructuring the playing arena and seating bowl including approximately 8,500 seats, increasing premium level seating from 40 to approximately 500 seats, and constructing a NCAA-regulation practice court. Men's and women's coaches' offices, training rooms, locker rooms, and other game day spaces will be included in the renovated

and expanded annex. Substantial renovations to the exterior will also be made to add greater accessibility, create pedestrian walks and plazas, and update the appearance of the 50-year-old facility.

The renovation will upgrade the nearly 50-year-old electrical system components that are non-compliant and exceed life-cycle replacement standards, as well as upgrade the lighting, sound, and information technology systems. Additionally, it will increase the competitiveness of Clemson's basketball programs, improve player and program development by providing a facility and amenities consistent with top-level programs, and increase fan experiences. It will also enhance revenue generation potential through multiple seating price point options.

Trustee Hendrix moved to approve the project. The motion was approved unanimously.

Approval – Athletic Facilities Revenue Bond Resolution – Littlejohn Coliseum Renovation - Trustee Hendrix presented the proposed resolution. It will not exceed \$69,525,000.

Trustee Hendrix moved to approve the resolution. The motion was approved unanimously.

#### Institutional Advancement Committee – David Dukes

Harrison Trammell provided an update on the CUF Endowment.

Trustee McKissick provided an update on the Will to Lead Campaign.

#### Research and Economic Development Committee Report – Kim Wilkerson

Trustee Wilkerson called on Larry Dooley and John Ballato to summarize information items.

#### Student Affairs Committee Report – Nicky McCarter

Almeda Jacks provided an update.

#### Information Items:

Undergraduate Student Government Report – Maddy Thompson provided an update.

Graduate Student Government Report – Ryan Heil provided an update.

Executive and Audit Committee Report – David Wilkins

Action Item:

Annual Internal Audit Charter Approval – Chairman Wilkins presented the charter for approval.

Chairman Wilkins moved to approve the charter. The motion was approved unanimously.

Adjourn

There being no further business, Chairman Wilkins adjourned the meeting at 3:35 p.m.

Respectfully submitted,

Angie Leiding  
Angie Leiding  
Executive Secretary to the Board of Trustees

Angie Leiding      4/10/15  
Approved                      Date