

Clemson University  
Clemson, South Carolina

MINUTES  
**MEETING OF THE  
CLEMSON UNIVERSITY BOARD OF TRUSTEES**

Ballroom B  
Madren Center  
Clemson, South Carolina  
July 15, 2016  
10:30 a.m.

Call to Order

Notification as required by the South Carolina Freedom of Information Act was given at least twenty-four hours before the meeting by posting the notice and agenda on the bulletin board at the Office of the Board of Trustees, 300B Sikes Hall, Clemson University and on the Clemson University Board of Trustees website. Additionally notice of, and the agenda for, the meeting was sent via email to the distribution list maintained by the Office of Media Relations which includes approximately 80 reporters and editors at the major daily newspapers, television and radio stations in S.C.

After notification as required by the Freedom of Information Act, Trustee McKissick, Chairman, called the meeting to order at 10:52 a.m. with the following present:

Trustees: Smyth McKissick, *Chairman, presiding*; David Dukes, Bill Hendrix, Ronald Lee, Louis Lynn, Patti McAbee, Nicky McCarter, Bob Peeler, Mark Richardson, Bill Smith, Joe Swann, Kim Wilkerson, and David Wilkins

Trustees Emeriti: J.J. Britton, Fletcher Derrick, Doug Kingsmore, and Allen Wood

Administration: James P. Clements, *President*; George Askew, *Vice President for Public Service and Agriculture and Dean, College of Agriculture, Forestry and Life Sciences*; Robert H. Jones, *Executive Vice President for Academic Affairs and Provost*; Chip Hood, *General Counsel*; Angie Leidinger, *Executive Secretary to the Board of Trustees and Director of Governmental Affairs*; Brett Dalton, *Vice President for Finance and Operations*; Max Allen, *Chief of Staff*; Almeda Jacks, *Vice President for Student Affairs*; Michelle Piekutowski, *Chief Human Resources Officer*; Dan Radakovich, *Director of Athletics*; Michele Cauley, *Assistant to the President for Special Projects and Senior Director of Marketing and Communications for Development and Alumni Relations*; Tanju Karanfil, *Vice President for Research*; Brian O'Rourke, *Vice President for Development and Alumni Relations*; Lee Gill, *Chief Diversity Officer*; and Chip Hood, *General Counsel*

Guests: Maggie Farrell, *Dean of Libraries*; Rick Goodstein, *Dean, College of Architecture, Arts and Humanities*; George Petersen, *Dean, College of Education*; Jason Osborne, *Associate Provost and Dean of the Graduate School*; John Griffin, *Associate Provost and Dean of Undergraduate Studies*; Brett Wright, *Dean, College of Behavioral, Social and Health Sciences*; Cathy Tillett, *Internal Audit*; Thompson Mefford, *Faculty Representative to the Board of Trustees*; Joey Wilson, *Undergraduate Student Government*



*President; Doug Henry, CCIT; Leland Miller, CUPD; Jackie Todd, Media Relations; Amy Goodin, Controller's Office; Robin Denny, Media Relations; Joe Galbraith, Athletics; Shawn Nanney, Graduate Student Government Vice President; Charles Tegen, Associate Vice President, Finance & Operations; Benardo Dargan, Student Affairs; Mary Beth Kurz, Faculty Senate President; Deveraux Williams, Staff Senate President; Eric Muth, Associate Dean, College of Behavioral, Social and Health Sciences; Denise Anderson, Presidential Fellow; Jeremy King, Presidential Fellow; Doug Hallenbeck, Student Affairs; George Smith, Student Affairs; Johnson Link, Student Affairs; Angela Nixon, Public Affairs; Tina White, Staff Senate; Hack Trammell, CUF; Brenda Burke, Special Collections; Charles Watt, Guest; Clara Wagner, Student; Rose Ellen Davis-Gross, Office of the Board of Trustees; and Sally Mauldin, Office of the Board of Trustees*

Media: Mike Eads, *Anderson Independent* and Eric Sprott, *Upstate Journal*

Robin Denny introduced members of the media.

#### Approval of Minutes – April 13, 2016 and June 23, 2016

Trustee Lynn moved to approve the minutes of the April 13, 2016, and June 23, 2016, meetings. Trustee Dukes seconded the motion. The minutes were approved unanimously.

#### Report from the Executive Secretary to the Board – Angie Leidinger

University Description Update – Angie Leidinger noted the University Description must be updated to reflect the new college structure. Trustee Peeler moved to approve the new University Description. Trustee Wilkerson seconded the motion. The motion was approved unanimously.

Acknowledgement of Academic Program in Genoa, Italy – Ms. Leidinger said that Italian law requires certain verifications regarding the authenticity of real property hosting official University academic programs in Italy. Per the Italian attorney's recommendations, the General Counsel's Office is requesting a recent acknowledgement by the Board of Trustees, in the form of a resolution, confirming the existence and operation of an official Clemson University academic program at the Daniel Center in Genoa, Italy.

Trustee McCarter moved to approve the following resolution. Trustee McAbee seconded the motion. The motion was approved unanimously.

#### **RESOLUTION AND POWER OF ATTORNEY TO LEGAL REPRESENTATIVE**

Be it

RESOLVED, that an academic program of Clemson University, College of Architecture, Arts, and Humanities (the "University") continues to be established and operational in Genoa, Italy at the following address Via Privata Piaggio 14, 16136 Genoa, Italy, and named "The Charles E. Daniel Center for Building Research and Urban Studies";

Be it further

RESOLVED, that the Clemson Architectural Foundation (CAF) was established in 1956 to support and enrich the academic programs in the School of Architecture, and continues to operate for that purpose, including the ownership and management of “The Charles E. Daniel Center for Building Research and Urban Studies” property located in Genoa, Italy,

Be if further

RESOLVED, that the legal representative of “The Charles E. Daniel Center for Building Research and Urban Studies” office in Italy shall be Mrs. Silvia Siboldi Carroll, a citizen of Italy and residing in Genoa,

ON THIS DAY \_\_\_\_ of July, 2016.

Presentation of Resolution – Ms. Leidinger presented a resolution to Charles Watt on the Board’s behalf.

#### President’s Report

President Clements provided an update on his activities since the last meeting.

President Clements introduced Clara Wagner, a student athlete.

#### Agriculture and Natural Resources Committee Report – Nicky McCarter

Trustee McCarter called on George Askew to summarize information items.

#### Compensation Committee Report – Bill Hendrix

Trustee Hendrix summarized actions taken by the Committee.

#### Educational Policy Committee Report – Kim Wilkerson

Trustee Wilkerson called on Bob Jones to present the Committee’s action items.

#### Action Items:

New Center: PLM Center – Provost Jones presented the proposed center. The PLM Center will support educational, research, and industrial use of Product Life Cycle Management software, a set of programs that allow companies to integrate software, data management, and analytics, and business process to dramatically improve product development, manufacturing, and marketing. Through the Center, undergraduate and graduate students in engineering disciplines will have access to training on state of the art PLM software from multiple vendors. Clemson faculty will have the opportunity to engage in both basic



and applied research using PLM. Industry members who join the PLM Center Industrial Advisory Board will have the opportunity to provide input on the selection of research projects, share rights in certain newly created intellectual property, and send employees for short courses at discounted rates. Industry members may also individually fund specific research projects to be performed at the Center.

Trustee Wilkerson moved to approve the new center. The motion was approved unanimously.

**Name Change:** Change the name of the BS Health Science Concentration in Health Promotion & Education to Health Promotion and Behavior – Provost Jones presented the proposed name change. The new concentration name more accurately reflects the field as it is practiced today. This change allows the department to remain current with trends in the field.

Trustee Wilkerson moved to approve the name change. The motion was approved unanimously.

#### Information Items:

Faculty Senate Report – Mary Beth Kurz provided an update.

Faculty Representative to the Board of Trustees Report – Thompson Mefford provided an update.

#### Finance and Facilities Committee Report – Bill Smith

Trustee Smith called on Brett Dalton to present the Committee's action items.

#### Action Items:

**Approval – Clemson House Demolition Phase I Concept & Phase II Final –** Mr. Dalton presented the proposed demolition. The project is to demolish the approximately 135,000 square foot Clemson House. The Clemson House will no longer be used by University Housing and Dining after the 2015-16 academic year. The building does not have “good bones” worthy of reinvestment or renovation and is the most expensive University Housing building to operate and maintain. Demolishing the building will also reduce O&M costs and liability issues associated with a vacant building.

The facility was originally constructed in 1950 as a hotel and the quality of construction and materials used are not of institutional quality. Renovation of the building would require replacing the building's exterior skin, a complete seismic retrofit, and removing the slab to create more open space, resulting in only 50% space utilization. A 2015 feasibility study indicated that renovating the facility would exceed the cost to construct a new building on the site by about \$100 per usable square foot and still result in an inadequate building for current needs and institutional quality standards. Estimated operation and maintenance cost savings are roughly \$936,000 a year.

The \$3.8 million demolition costs are primarily driven by remediation of hazardous materials in the existing structure. Both a piece-by-piece demolition and implosion demolition after hazardous material abatement were considered, with the latter being the most cost effective of the two options. A piece-by-piece demolition was estimated to cost \$4.65 million.

Trustee Smith moved to approve the demolition. The motion was approved unanimously.

Approval – Resolution Requesting Refunding of Series 2007B and Series 2011B – Mr. Dalton presented the resolution for approval. The State originally issued \$14,000,000 of Series 2007B State Institution Bonds and \$62,370,000 of Series 2011B State Institution Bonds on behalf of Clemson University. The debt service on these bonds is paid by Clemson University, backed by the State’s general obligation full faith and credit.

Since issuing the bonds, interest rates have decreased such that the University can refinance a portion of these bonds and realize debt service savings. It is estimated that a refinancing would generate \$200,000-\$300,000 in annual savings and \$2,730,000 - \$3,800,000 on a present value basis over the remaining term of the bonds, depending on prevailing interest rates at the time of issuance.

The submitted resolution requests that the State Fiscal Accountability Authority adopt the resolution to provide for issuance of refunding bonds (not to exceed \$63,000,000 in par amount) to refinance those maturities of the outstanding bonds that are economically advantageous at the time of sale.

Trustee Smith moved to approve the resolution. Trustee Wilkerson recused herself from this vote. The motion was approved unanimously.

Approval – Eagles Landing Lease for CCIT – Mr. Dalton presented the lease renewal request. It includes 17,558 square feet of office space located at 934 and 936A Old Clemson Highway in the Eagles Landing Professional Park. This proposal provides for a three-year lease renewal of the current lease which is set to expire on December 31, 2016. The lease renewal will begin on January 1, 2017.

Necessity has required that CCIT continue to lease office space off-campus to accommodate much of its Medicaid IT Services staff. This group provides applications programming support for university systems and support for the contract with the SC Department of Health and Humans Services (DHHS) to process Medicaid claims and the project for the DHHS Medicaid Contract, the Medicaid Information Technology Architecture (MITA) project. The value of these contracts to Clemson University is approximately \$25 million annually.

Trustee Smith moved to approve the lease renewal. The motion was approved unanimously.

Approval – FY16-17 Clemson University Budget – Mr. Dalton presented the proposed Clemson University budget for FY16-17.

Trustee Smith moved to approve the budget. The motion was approved unanimously.

Information Item:



Staff Senate Report – Deveraux Williams provided an update.

Institutional Advancement Committee – David Wilkins

Action Items:

Naming Opportunities – Trustee Wilkins noted that the administration made a recommendation regarding naming of facilities for very deserving individuals who have made generous gifts. He noted the information would be embargoed until a public announcement could be finalized. He also noted the request complies with the Board’s naming policies and procedures and has the approval of the University Advisory Committee on Naming of Lands and Facilities, the Executive Leadership Team, and the President.

Trustee Wilkins moved to approve the naming opportunities. The motion was approved unanimously.

Coastal Carolina Resolution – Trustee Wilkins moved to approve the following resolution congratulating the Coastal Carolina baseball team on its recent National Championship.

**RESOLUTION TO CONGRATULATE THE COASTAL CAROLINA UNIVERSITY BASEBALL TEAM**

Whereas, the Coastal Carolina baseball team had a stellar 2016 regular season, won their conference championship and conference tournament, and won their regional and super regional tournaments in spectacular fashion, advancing to the College World Series; and

Whereas Coastal Carolina won the championship series of the College World Series becoming the collegiate baseball national champions for 2016; and

Whereas Coastal Carolina baseball head coach Gary Gilmore was named collegiate baseball’s National Coach of the Year;

Now therefore be it resolved that the Clemson University Board of Trustees wishes to congratulate the Coastal Carolina University baseball team, Coach Gilmore and his coaching staff, the University, and the entire Coastal Carolina family for an outstanding season and for becoming the collegiate baseball national champions for 2016.

Be it further resolved that a copy of this resolution be presented to Coach Gary Gilmore.

Trustee Wilkins summarized information items discussed during the committee meeting.

Research and Economic Development Committee Report – Joe Swann

Trustee Swann asked Tanju Karanfil to summarize information items from the Committee meeting.

