

George B. Hartzog, Jr. Papers

Mss.0074

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SUMMARY INFORMATION

Repository

Clemson University Libraries Special Collections

Creator

Hartzog, George B.

Title

George B. Hartzog, Jr. Papers

ID

Mss.0074

Date [bulk]

Bulk, 1960-1970

Date [inclusive]

1916-2008

Extent

64.0 cubic feet (177 boxes, 39 oversize folders, 3 boxes, 7 oversize folders of photographs, 2 compact discs of photographs, 6 cassette tapes)

Language

English

Abstract

This collection consists of the personal papers of George Benjamin Hartzog, Jr., the majority of which document his long career with the National Park Service, 1946-1972. These papers are primarily related to his position as Director of the National Park Service, 1964-1972. However, there is some material related to his earlier job positions in the National Park Service. In addition, there is some information regarding Mr. Hartzog's book, *Battling for the National Parks*, and the period following his resignation from the National Park Service. George Hartzog's gift to Clemson University in September 1984 initiated efforts to develop a major research collection for studying the

National Park Service.

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HISTORICAL SKETCH

The National Park Service: A Short History 1872-1972

The National Parks began in 1872 when President Ulysses Grant signed a bill setting aside Yellowstone "for the benefit and enjoyment of the people." As the need for preserving America's outstanding scenic treasures became recognized, the Congress established other parks. The Antiquities Act of August 8, 1906, permitting the President to set aside public lands of historic or scientific importance, resulted in the creation of a number of national parks. President William Howard Taft, in 1912, urged that a bureau be established to administer the National Parks, and, on August 15, 1916, President Woodrow Wilson signed a bill creating the National Park Service in the Department of the Interior. The National Park Service's responsibilities were greatly expanded by the Reorganization Act of 1933, which brought under its stewardship a large number of historical areas, battlefields and monuments formerly administered by the War Department or the Forest Service. From 1933-1942, the National Park Service handled the National and State Park CCC [Civilian Conservation Corps] Program.

Under the provisions of the Historic Sites Act of 1935, the National Park Service became responsible for furthering the established national policy of preserving historic sites. In 1936, it was designated by the Park, Parkway and Recreational Area Study Act to cooperate with other Federal agencies and with the states and their political subdivisions in planning their parks, parkways, and recreation areas.

In August, 1937, the National Park Service was organized into four regions with their headquarter offices located in Richmond, Virginia (Region One); Omaha, Nebraska (Region Two); Santa Fe, New Mexico (Region Three); San Francisco, California (Region Four). In 1955, a fifth region was created with its headquarters office located in Philadelphia, Pennsylvania. A Regional Director heads up each region. In 1954, field offices of the Division of Design and Construction were established in Philadelphia and San Francisco.

The 1960s marked a turning point for the National Park Service. Beginning in the mid-1950s a ten-year plan called MISSION 66 was developed. This plan contained ten major objectives, which ranged from dealing with expansion and problems of visitor impact to coordinating a nationwide recreation plan to providing for the protection, preservation, and perpetuation of substantial wilderness

areas on federal land. The Land and Water Conservation Act of 1965 and the 1966 Historic Preservation Act are two pieces of notable legislation, which passed during this period.

In order to gain perspective for this one hundred years of expansion of the National Park Service, from 1872 to 1917 the National Park System had thirty-nine areas and 490,705 visitors. In 1960 there were one hundred eighty-three areas and a visitation of 65,746,000. By 1972 the park system had added seventy-eight new park areas swelling acreage by 2,693,448 acres for a total of 30,000,000 acres. Three hundred natural, historic, recreational, and cultural areas, 13,000 employees, and an operating budget of more than \$226,000,000 attest to the growth of the system and the complexity of administering the national parks. This short history came from material within the collection.

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BIOGRAPHICAL NOTE

George Benjamin Hartzog, Jr. was born on March 17, 1920, in Smoaks, Colleton County, South Carolina. He graduated from Carlisle Military School (high school) in Bamberg, South Carolina, in June 1937 and later that year enrolled at Wofford College in Spartanburg, South Carolina. However, due to lack of finances, he was forced to withdraw and went to work for one-and-a-half years as a stenographer and interviewer for the Colleton County Department of Public Welfare. In June 1939, Hartzog started working as a law clerk and legal secretary in the law offices of Padgett and Moorner in Walterboro, South Carolina. During this time he also read and studied the law at night under the tutorship of Mr. Joe Moorner. From September 1940 to May 1941, Hartzog served in the United States Army, and was admitted to the Bar of South Carolina and the Supreme Court of South Carolina in December 1942. He engaged in private law practice until he was inducted into the army on March 18, 1943. Immediately after his release from active duty on March 10, 1946 (1st Lieutenant), Hartzog went to work as an adjudicator in the Bureau of Land Management of the Department of the Interior. However, Hartzog continued to stay in the Army as an active reservist (Captain) from 1946-1958. In October 1946, he transferred to the National Park Service of the Department of the Interior as an attorney in the Office of the Chief Counsel where he worked in three different locations: Chicago, October 1946-October 1947; Denison, Texas, October 1947-August 1948; and Washington, D.C., August 1948-April 1951. Mr. Hartzog was admitted to practice law before the Supreme Court of the United States in October 1949. In April 1951, Hartzog was promoted to be the Assistant Chief of

Concessions Management in Washington, D.C. Hartzog received a bachelor's degree in business administration at American University in 1953 and would later complete his course study of the MBA Program there in 1955. In August 1955, he became the Assistant Superintendent of the Rock Mountain National Park in Estes Park, Colorado, and in November 1957, he transferred to the Great Smoky Mountains National Park in Gatlinburg, Tennessee, to become its Assistant Superintendent. In February 1959, Hartzog became the Superintendent of the Jefferson National Expansion Memorial Historic Site in St. Louis, Missouri. Hartzog left the National Park Service in July 1962, to serve as the Executive Director and Secretary of Downtown St. Louis, Inc. However, this job turned out to be short-termed because Hartzog returned to the National Park Service in February 1963, as its Associate Director. Also, during 1963, he was admitted to practice law before the Supreme Court of Missouri. On January 6, 1964, during the early period of President Lyndon B. Johnson's administration, George B. Hartzog, Jr. became the seventh Director of the National Park Service following the retirement of Conrad L. Wirth. In September 1970, George Hartzog was admitted to practice law before the U.S. District Court for the District of Columbia. In the mid-December 1972, due to personnel changes President Richard Nixon wanted to make during his second administration, George Hartzog was asked to resign his position as Director of the National Park Service effective December 31, 1972. He was replaced by Ronald H. Walker.

George Hartzog accomplished much during his twenty-six-year career with the National Park Service. During the period as Superintendent of the Jefferson National Expansion Memorial Historic Site in St. Louis, Missouri, he was able to get the support of the federal, state and local governments, as well as the private sector, to initiate the construction of the Gateway Arch on the St. Louis Waterfront. In his eight years as Director of the National Park Service, Hartzog increased the acreage of the national park system by almost 10 per cent-2,693,448 acres were added in 78 new park areas. Included among these newly established park areas were five national parks such as the North Cascades and the Redwood National Parks. Other new additions were the Ozark National Scenic Riverways in Missouri, the Buffalo National River in Arkansas, and the John F. Kennedy Center for the Performing Arts in Washington, D.C. Hartzog promoted the National Visitors Center idea at Union Station in Washington, D.C., and supported the cultural national park concept at Wolf Trap Farm in Maryland. He had a hand in the setting up of The Historical Preservation Act of 1966 and the setting aside of millions of acres of Alaskan land under a provision of the Alaska Native Claims Act of 1971 permitting federal study and retention of desirable park sites. During his eight-year tenure, the annual visitation to the national parks more than doubled to the figure of 213

million while the total number of permanent and temporary personnel remained at the same level.

After returning to private law practice specializing in environmental law in January 1973, as a partner of Ragan & Mason, Attorneys-at-Law, in Washington, D.C., Hartzog also became an Adjunct Professor of Public Administration for the Washington Public Affairs Center of the University of Southern California, in Washington, D.C. In addition, he was admitted to practice law before the Supreme Court of Virginia in July 1974. Furthermore, in 1975, he became vice-president of Hartzog, Lader & Richards, a company of natural and historical resources planners and consultants, which had offices in Hilton Head, South Carolina, and Arlington, Virginia. In 1978, he was one of the candidates considered for the position of President at Clemson University in South Carolina. Also, George Hartzog wrote a book, *Battling for the National Parks*, which was published in 1988.

Hartzog received numerous rewards for his dedication, loyalty and work for America's national parks and natural resources. Some of these awards include: Special Service Award, Greater St. Louis Federal Business Association (July 1962); Distinguished Service Award, Department of the Interior (December 1962); Alumni Recognition Award, American University (May 1966); Rockefeller Public Service Award (1972); the Cornelius Amory Pugsley National Medal Award (1967) and the Henry M. Jackson Award for Distinguished Public Service (1990). His honorary doctorates of laws include those from Washington University, St. Louis, Missouri (June 1971); Wofford College, Spartanburg, South Carolina; Lincoln College, Lincoln, Nebraska; and University of Arizona, Tucson, Arizona (May 1972). In addition, in December 1985, he received an honorary doctorate of humanities from Clemson University. Also, in 1979, Clemson University had set up the George B. Hartzog, Jr. Award for Excellence in Park Management and Distinguished Lecture Series. In 2008 Clemson University established the George B. Jr. and Helen C. Hartzog Institute for the Parks in recognition of the 30-year relationship with the former Director of the National Park Service and his wife. The Institute will create, conduct and disseminate a broad range of education and training programs for current and prospective park professionals.

George B. Hartzog, Jr. married Helen Carlson of Arlington, Massachusetts on June 28, 1947. They have three children: George III and Nancy, born on July 26, 1949; and Edward, born on September 8, 1962. Hartzog died on June 27, 2008 in Arlington, Virginia. The biographical information on Hartzog came from material found within the collection, as well as other sources.

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SCOPE AND CONTENT NOTE

The collection reflects George Hartzog's long and dedicated involvement with the National Park Service and his deep concern for America's parks. Most of the papers are from Hartzog's eight-year tenure as Director of the National Park Service. In addition, there is material from his earlier job positions with the organization. Also, some papers concerning his book and life after the National Park Service are in this collection. Some information regarding Hartzog's education and army career can also be found. However, there is not much material concerning Hartzog's personal life except some correspondence. The bulk of this collection dates from the 1960s to the 1970s. Some of the dates in the series overlap because files had already been set up for the subject matter.

The Subject File and Subject File Additions series consists primarily of the material Hartzog used during his tenure as Director of the National Park Service and his earlier job positions with the organization. Information regarding policies and various other aspects of the National Park Service are kept in these two series. There is material on numerous parks, recreation areas, historic sites and monuments that Hartzog was involved with throughout his long career. Memos, speeches, testimonies and some correspondence can be found in these two series. In addition, Hartzog's personnel files as well as information on his education, army career and his resignation from the National Park Service can also be found.

The Book Material series contains the drafts and revisions of Hartzog's book, *Battling for the National Parks*, and some other related material. The Post Park Service series contains material pertaining to the period after Hartzog resigned from the National Park Service at the end of December 1972. In addition, this series has some correspondence and other material generally related to the National Park Service.

The Hartzog Papers will be of especial interest to researchers interested in the National Park Service. This collection contains a great deal of information about parks, recreation areas, historic sites and monuments, as well as policies and other matters regarding America's national parks system. George B. Hartzog, Jr. was lively, innovative, and skillful in his dealings with the United States Congress. He balanced his dual and conflicting responsibilities of preservation and public recreation. The Hartzog Papers reflect the great importance and difficulty of presiding over an expanding, priceless national parks system of unbelievable size, complexity and diversity-30 million acres scattered throughout the United States and its territories.

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ARRANGEMENT

The George B. Hartzog, Jr. Papers covers the period from 1916-2008, and are organized into four series: Subject File, Subject File Additions, Book Material and Post Park Service. The folders in these four series are generally arranged alphabetically by folder title and then chronologically within each folder. However, in the Subject File series, some of the correspondence and speeches are arranged alphabetically by an individual's last name and then chronologically. Square brackets are placed around information provided by the processors; it was not originally part of the material or the folder title. Words in some of the folder titles are underlined to show the proper filing sequence. The dates on the folders are the span dates for the material filed within each folder.

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ADMINISTRATIVE INFORMATION

Publication Information

Clemson University Libraries Special Collections 2010 July 5

Restrictions on Use

There are no restrictions on the use of this collection beyond those of Special Collections.

Provenance

George B. Hartzog, Jr. donated his papers in 1984. The accession numbers for this collection are: 84-83, 85-87, 85-100, 85-107, 91-92, 93-17, 96-35, 96-119A, and 98-160.

Processing Information

The collection was originally processed and the first register prepared by Berniece Holt in 1986. The first register was typed by Jan Gambrel. Additional processed material, major revisions in older material and an updated register were completed by Laurie Varenhorst in 1996 and 2008. Student assistants Maggie Frampton, Mollie Nichols, Laurie Poston and Jimmy Rayford helped with the processing.

The conversion of this finding aid to Encoded Archival Description format was made possible with a grant from the South Carolina State Historical Records Advisory Board in 2009-2010. The finding aid was prepared for encoding by Jen Bingham.

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CONTROLLED ACCESS HEADINGS

Corporate Name(s)

- Clemson University.
- Downtown St. Louis, Inc. (Saint Louis, Mo.)
- Federal Executive Institute.
- United States. National Park Service.

Personal Name(s)

- Adams, Ansel, 1902-1984
- Albright, Horace M., (Horace Marden), 1890-1987
- Bible, Alan, 1909-1988
- Carter, Jimmy, 1924-
- Hickel, Walter J., 1919-2010
- Jackson, Henry M., (Henry Martin), 1912-1983
- Johnson, Lyndon B., (Lyndon Baines), 1908-1973

Subject(s)

- American Revolution Bicentennial, 1976
- Conservation of natural resources.
- Historic sites--Conservation and restoration.
- Indians of North America.
- Land use.

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COLLECTION INVENTORY

Series 1 Subject File 1916-1989 42.0 cubic feet Arrangement

This series is generally arranged alphabetically by folder title and then chronologically within each folder. However, some of the correspondence and speeches are arranged alphabetically by an individual's last name and then chronologically.

Description

Most of the material in the Subject File series consists of memos, news releases, routing and follow-up slips, reports, manuals, speeches, statements, proposed legislation, lobbying efforts for individual projects and National Park Service acquisitions, hearings and testimonies. In addition, there are some newspaper/magazine articles and editorials, photographs,

maps, notes, directories and publications such as booklets, brochures and pamphlets. A small amount of correspondence can be also found in this series.

Administration and management papers from Hartzog's eight-year tenure as the Director of the National Park Service comprise a large part of this series. These papers involve such topics as budgets, employment and ceiling reductions, communications, concessions, policies, standards, travel, personnel, organization and reorganization of the National Park Service. Many memos, follow-up and routing slips guide one through the various activities of the National Park Service. Testimonies by Hartzog before Congressional committees on matters related to land acquisition, appropriations and other subjects are located in this series. There are monthly reports and meeting reports from Regional/Field Directors as well as the Department of the Interior's news releases. Other administration and management papers are from his earlier assignments as the Assistant Superintendents of the Rocky Mountains National Park, Colorado, and the Great Smoky Mountains National Park, Tennessee; the Superintendent of Jefferson National Expansion Memorial Site, St. Louis, Missouri; and Associate Director of the National Park Service. Material on other parks such as the Big Cypress Swamp, Grand Canyon, Grand Teton National Park, North Cascades National Park, Ozark National Scenic Riverways, Piscataway Park, Redwood National Park, Yellowstone National Park and Yosemite National Park are located in this series. Also included is information on Ford's Theatre, the John F. Kennedy Center for the Performing Arts, the National Capital Region and its parks, the National Visitor Center (Washington, D.C.), the South Florida ecological study and environmental project regarding the Everglades and the Jetport, and the Wolf Trap Farm Park and Foundation.

Material related to Hartzog's first two job positions with the Department of the Interior, adjudicator for the Bureau of Land Management and Assistant Chief of Concessions Management, are located in this series. These papers reflect his contributions to a law enforcement manual, a concessions management manual, recodification of Service rules and regulations and a franchise fee formula for concessions operations. In addition, the series has material related to various committees, commissions, groups, organizations and task forces such as the Advisory Council on Historic Preservation, the American Revolution Bicentennial Commission, the Christian Ministry in the National Parks, the Citizens Advisory Committee on Recreation and Natural Beauty, the Ford Executive Institute, the Land and Water Conservation Fund, the National Park Foundation, the National Recreation and Park Association and the Rockefeller Foundation. Also, there is information on the Bureau of Outdoor Recreation and the Department of Natural Resources. Papers regarding the Centennial Celebration of Yellowstone and the Second World Conference on National Parks, as well as statistical

reports of public use of the national parks, are located in this series. Material on other general subjects include the environment, environmental conservation, historic preservation, legislation by Senator Henry M. Jackson, Native American programs and relations, land acquisition, wilderness and wildlife management.

George Hartzog was the principal speaker at many conferences, dedications, seminars, workshops and conventions. These addresses and speeches by Hartzog, as well as ones by other individuals, are kept in this series. Some of the other speakers include Presidents Lyndon B. Johnson, John F. Kennedy, Jr. and Richard M. Nixon; Vice-President Hubert H. Humphrey; Secretaries of the Interior Walter J. Hickel, Rogers C.B. Morton and Stewart L. Udall; and National Park Service Director Conrad L. Wirth.

There is not much information regarding Hartzog's personal life except correspondence and material concerning his education, army career, and his federal personnel records. The correspondence contains letters from personal friends and supporters such as Ansel Adams, photographer and environmentalist, and Horace M. Albright, co-founder of the National Park Service and second Director, 1929-1933. The education items include student papers, course outlines, texts, and reference material. Employment and resignation forms, as well as pay and time attendance records, make up the substance of Hartzog's personnel records. There are also newspaper clippings and editorials following the announcement of Hartzog's departure and replacement.

Important correspondents include Ansel Adams; Presidents Jimmy Carter and Lyndon B. Johnson; Senators Alan Bible and Henry M. Jackson; and Secretary of the Interior Walter J. Hickel.

The researcher should also consult the Subject File Additions series because it contains similar material. These papers are kept separate because Mr. Hartzog donated them at later dates.

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Arrangement

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Description

This series contains additional folders of the Subject File series, which Mr. Hartzog donated in 1993 and 1996 but were kept separate from the other material. The researcher should also consult the other series when checking on a subject matter. Most of the material in this series consists of memos, news releases, routing and follow-up slips, reports, manuals, statements,

correspondence and proposed legislation. In addition, there are some newspaper and magazine articles and editorials, photographs, maps, notes, and publications such as booklets, brochures and pamphlets.

The major subjects in this series are the Personal folders, the Reading Files and the National Parks Centennial. The Personal folders consist generally of correspondence while most of the Reading Files consist of carbon copies of outgoing letters and memos. The material on the National Parks Centennial includes information on advisory committees, budget and finance, commission meetings, objectives and other miscellaneous topics. Other major subjects include Alaska, highway matters concerning the District of Columbia, the water problems of the Everglades National Park, the tower controversy at the Gettysburg National Military Park, the Glacier National Park controversy involving the transfer of Riley McClelland, a road proposal for the Great Smoky Mountains National Park and the Jefferson National Expansion Memorial's relationship with the city of St. Louis. In addition, much material on the American Museum of Immigration, Cumberland Island, Ford's Theatre, the LBJ [Lyndon Baines Johnson] National Historic Site and the National Park Service's Midwest Region can be found in this series.

Some correspondence and a few manuals concerning administrative policies for America's national parks and monuments, as well as the natural, historical and recreational areas, are filed in this series. Much correspondence with Horace M. Albright, Ronald F. Lee (Special Assistant to Director Hartzog), Frank E. Masland, Jr., members of Congress, as well as miscellaneous letters, can be found in this series. Included also are accepted invitations, memos to and from Director Hartzog and the Secretary of the Interior, as well as phone call memos, monthly reports from the Regional Directors, a briefing book for Secretary of the Interior Rogers C. B. Morton and the National Park Service's newsletters. In addition, some of George Hartzog's personnel records, as well as articles and correspondence pertaining to his resignation as Director of the National Park Service, are filed in this series. Other subjects in this series include employment ceilings and cutbacks, the National Capitol Parks, the National Park Reserves and oversight hearings.

Important correspondents include Horace Marden Albright, Ronald F. Lee and Frank E. Masland, Jr.

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This series contains material concerning Hartzog's book, *Battling for the National Parks*, which was published in 1988. There are two revised drafts and a work copy of the book, as well as miscellaneous book sections. Also, there are some speeches, an interview regarding his book, and a draft of the book with a different title.

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Description**

This series contains material used or received by George Hartzog after his resignation as Director of the National Park Service at the end of December 1972. Material concerning Alaska and the dedication of the George B. Hartzog, Jr. Visitor Center at the Jefferson National Expansion Memorial in St. Louis, Missouri, as well as miscellaneous correspondence, are the major subjects in this series. There is also some material on the American Revolution Bicentennial Proposed Program, the Old Post Office in Washington, D.C., the Smithsonian Institution, the Yosemite Institute, Hartzog's nomination to be the President of Clemson University and the National Park Service's 75th Anniversary. There is a book on the Statue of Liberty Exhibit and a report on the National Park Service's response to the National Park Centennial Commission's policy recommendations filed in this series. In addition, an oral history interview with Hartzog conducted by Janet A. McDonnell in 2005 and published in 2007, as well as obituaries and information about the George B. Jr. and Helen C. Hartzog Institute for the Parks at Clemson University, can be found here as well.

Several files within this series are marked "Alleged Conflict of Interest Case" because they contain papers concerning cases of possible conflicts of interest involving Mr. Hartzog and other individuals. One case involves a situation where George B. Hartzog, Jr. and Bernard R. Meyer were working as representatives of Landmark Services, Inc. in negotiations for a new long-term contract with the U.S. Department of the Interior. There are also a few papers concerning Hartzog and Meyer's involvement as representatives of Government Services, Inc. In addition, there is a little material on two other conflict of interest investigations—one involving National Park Service Director William Mott, Jr. and his Special Assistant Loren Fraser and the other Aram Mardirosian, a former National Park Service employee located in this series.

Box**FOLDER**

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Series 7 Audio

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