Demystifying the Funding Process at the National Science Foundation



"Any opinions, findings, and conclusions or recommendations expressed in this material are those of the author(s) and do not necessarily reflect the views of the National Science Foundation."

Laura Stanley, Ph.D., CPE Associate Professor IE Graduate Program Coordinator Industrial Engineering Department

Former NSF Program Director – CISE Directorate, Cyber-Human Systems Program





Thoughts from a Former NSF Program Officer...





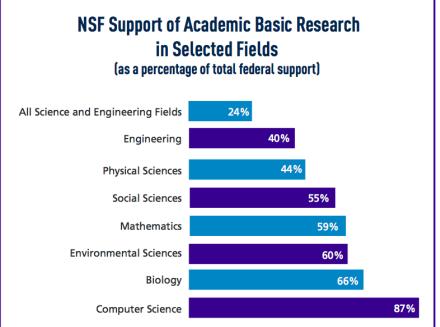


Thanks to Jim Hendler for some tips and to George Hazelrigg for other materials.

Unique Features of NSF



- Supports fundamental research and education across all fields of science and engineering
- Emphasis on integrating research and education
- Close interaction with Universities
- Rotator System: About 50% Program
 Directors are on loan from universities, labs, or industries
- FY2014 NSF Appropriation of \$7.2 billion (total) – FY2015 Budget ~ \$7.5 billion



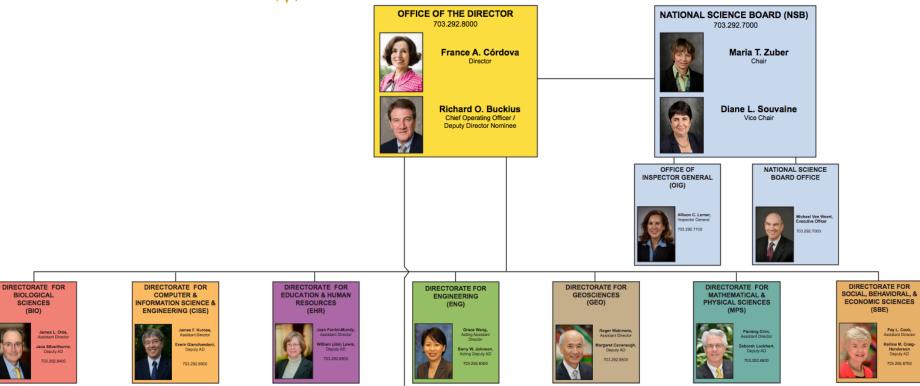
Note: Biology includes Biological Sciences and Environmental Biology; excludes National Institutes of Health. Source: NSF/National Center for Science and Engineering Statistics, Survey of Federal Funds for Research & Development, FY 2011



SCIENCES

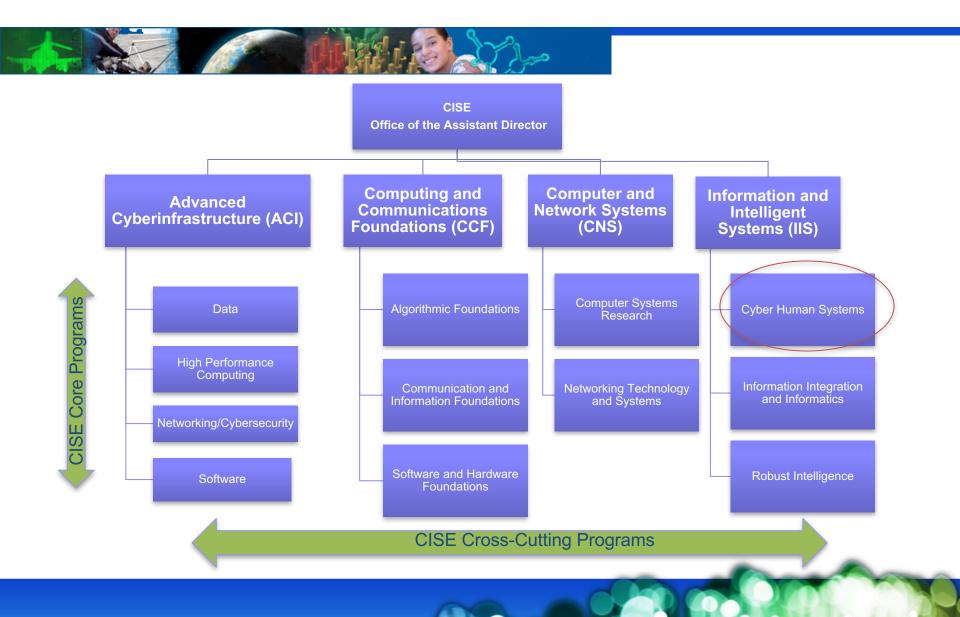
(BIO)

NATIONAL SCIENCE FOUNDATION

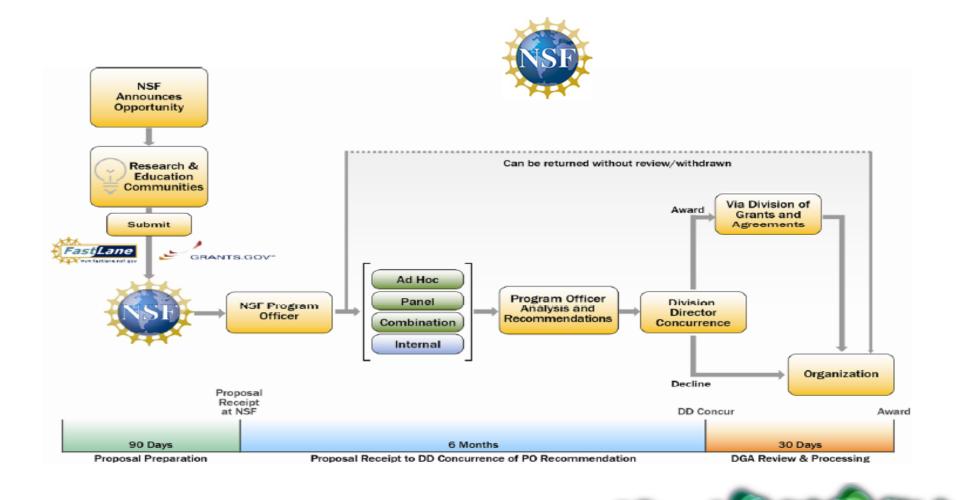


NSF & CISE (Computer and Information

Science and Engineering) Organization and Core Research Programs



NSF Proposal & Award Process



NSF AWARD SEARCH

National Cience Foundation										
Funding Opportunities > Fund Funding Opportunities > Lend Funding Upportunities > Upcoming Due Dates	NARDS DISCOVERIES NEWS PUBLICATIONS STATISTICS ABOUT FastLane National Science Foundation SEARCH Statistics NSF Web Site Image: Comparison NOME FUNDING AWARDS DISCOVERIES NEWS PUBLICATIONS STATISTICS ABOUT FastLane NOME FUNDING AWARDS DISCOVERIES NEWS PUBLICATIONS STATISTICS ABOUT FastLane Award Search Search All Free-Text Search All Free-Text Search All Freed More Options									
How to Prepare Your Proposel Funding Trends Program Areas Select One Quick Links Select One Search Funding Opportunities	Hint: The text field below 'Search Award For' search Search Award For: Restrict to Title Only: Program Information NSF Organization: Program Office: Beheii Beheii Beheii Beheii Difference Code: Acard Difference Code:									
	Reference Code: Hint: This "Program" box searches both program elem For best results, please use the program look up funct	Number 1056028 1054394	CAREER: High Dimensional Statistics Adaptive Networks, Structure and Robustness CAREER: Wide-Area Control of Large Power Systems Using Distributed Synchrophasors;	Organization ECCS	ENERGY, POWER, ADAPTIVE SYS	09/01/2011	Caramanis, Constantine	IX	University of Texas at Austin	* Amount to Date \$400,000.00
	Program: Field of Application: Hint: Historical data is from prior to 1976. This data r Active Awards Only:	<u>10555560</u> <u>1026591</u>	Where Natwork Theory Meets Power System Dynamics CAREER: Modeling and Control of Neuronal Natworks CDI-Type II: Computing with Biomolecules: From Network Motifs to Complex and Adaptive Systems	ECCS	SYS ENERGY, POWER, ADAPTIVE SYS CDI TYPE II	03/01/2011	Sarma, Sridevi Stoianovic, Milan	MD	Johns Hopkins University Columbia University	\$399,999.00 \$550,000.00
	Active and Expired Awards: O Expired Awards Only: O Historical Awards: O	<u>1028120</u> <u>1028237</u>	CDI-Type II: Collaborative Research: Computer and Motifs to Complex and Adaptive Systems CDI-Type II: Collaborative Research: Cyber-Amplified Bioinspiration in Robotics	ECCS ECCS	CDI TYPE II	10/01/2010	Teuscher, Christof Koditschek, Daniel	<u>or</u> Pa	Portland State University University of Pennsylvania	\$299,964.00 \$1,286,200.00
-		<u>1028238</u> <u>1028319</u>	CDI-Type II: Collaborative Research: Computing with Biomolecules: From Network Motifs to Complex and Adaptive Systems CDI-Type II: Collaborative Research: Cyber-Amplified Bioinspiration in Robotics	ECCS ECCS	CDI TYPE II	10/01/2010	Stefanovic, Darko		University of New Mexico University of California-Berkeley	\$1,100,000.00
		<u>1029081</u> <u>1029178</u>	Collaboration in Kolocity Collaboration in Kolocity Factor-Graph Approach to Monitoring and Failure Assessment in Smart-Grid Networks Head Eve Coordination, Motion Detection and Feedback Control with Countered	ECCS ECCS	ENERGY, POWER, ADAPTIVE SYS ENERGY, POWER, ADAPTIVE SYS	10/01/2010	Kavsis, Aleksandar Ghosh, Bijoy		University of Hawaii Texas Tech University	\$75,000.00 \$345,560.00

Review Criteria

- Intellectual Merit
 - ✓ Technical aspects
 - ✓ Advancing knowledge and understanding within own or other fields
 - ✓ Potentially transformative concepts

Broader Impacts

- ✓ Societal benefits
- ✓ Significance beyond the Intellectual Merit
- ✓ Outcome of the research (i.e. health impact, infrastructure)
- ✓ Or from additional activities (i.e. education, dissemination)

• Both Criteria are reviewed for:

- ✓ Originality, creativity
- ✓ Description of project plan with well-justified assessment
- ✓ Qualification of teams
- ✓ Adequacy of resources



High Competitive (HC): proposal is outstanding with respect to the review criteria and you would like to see it funded.

Competitive (C): proposal is of high quality with respect to the review criteria and you would like to see it funded if possible.

LC Low Competitive (LC): proposal is lacking in aspects of the review criteria or not of sufficiently high quality relative to other proposals on the panel (but a resubmission might be high competitive or competitive after revision)

HC

NC
 Not Competitive (NC): proposal is lacking in critical aspects of the review criteria or not competitive relative to other proposals on the panel (and you do not encourage resubmission)

NDP (Triage) NOT DISCUSSED IN THE PANEL (NDP): Clearly not fundable based on scores of G or below.
 Laura Stanley Jane Doe, John Doe Big Bird Howdy Doody

Panel Summaries

Each panel summary must address:

- A brief statement of what the proposal is about:
- Intellectual merit:
 - Strengths
 - Weaknesses
- To what extent does the proposed activity suggest and explore creative, original, or potentially transformative concepts?
- Broader impacts, including enhancing diversity and integrating research and education:
 - Strengths
 - Weaknesses
- Results from prior NSF support (if applicable):
- Soundness of the data management plan:
- Soundness of the post-doc mentoring plan (if applicable):
- Additional suggestions:
- Panel recommendation:
 - ___ Highly Competitive
 - ___ Competitive
 - _ Low Competitive
 - ___ Not Competitive
- Justification, including key strengths and critical weaknesses:

I. What Makes a Good Proposal?*

- 1. Respond to the call
 - Ensure the fit is there
 - Read and follow the requirements
 - Program announcement and GPG; solicitation
- Back up what you propose to do with what you've already done
 - However, too much overlap = incremental = bad!
- 3. Show enthusiasm for your work

Rule of Thumb

– Someone on the panel must think yours is THE BEST!

*see Jim Hendler, "How to get that first grant: A young scientist's guide to (AI) funding in America and Adopted from David Mendonca

What Makes a Good Proposal?

- 4. Know your audience
 - NSF reviewers will want to know:
 - What is the proposal about?
 - How will you do it? (technical approach)
 - Can you do it? (you/team and facilities)
 - Is it worth doing? (Intellectual Merit and Broader Impacts)
- 5. Readability is important
- 6. Be visible! A reputation as someone who "gets things done" looks great on a review form

Common Pitfalls: Proposal

- Submitting good science to the wrong program
- Resubmitting without major revisions
- Hiding the punch line on page 14 of 15
- Readability
- Not finding the most appropriate collaborations for interdisciplinary research
 - » Collaborations need to feel truthful but relevant (your best friend may not be the right one)

Common Pitfalls: Review

- Not writing to the panel
 Assume diverse areas of expertise and backgrounds
- Thinking that the panel will not check your references
- Thinking that the panel will not read in between the lines of budgets and letters (particularly partnership letters)
- Not publishing enough when you get an award: past performance is important

II. Serving on a Review Panel

- Why?
 - Service to your community
 - Learn the system
 - Improve your future proposals—avoid pitfalls!
- How to volunteer?
 - Note and CV to your PD—maybe once per year

III. Should I Meet My Program Officer?

- Why?
 - What do you intend to gain?
 - Social visits don't help
- If you do…
 - Prepare by reviewing portfolio of current grants
 - Provide advance written summary of your idea
 » e.g., NSF format *Project Summary*
 - Bring questions (e.g., fit, budget, review process)
 - Listen
 - Remember that PD is not the panel!

How Could a Meeting Help?

- Your program director can:
 - Give advice on proposal submission
 - Help you understand the review of a previous proposal
 - Point you to resources you can use to help write a better proposal next time
 - Give general guidance on good proposal writing

Program officers look forward to constructive meetings with PIs

Summary

- There is no magic to writing a good proposal, it is a skill that can be learned.
 - Learn from mentors
 - Learn from your mistakes
 - Learn from good examples
- Becoming familiar with the NSF system can help.
 - Identify opportunities
 - Serve on panels
 - Interact with Program Officer

Sample Programs to Support Early-Career Researchers & Students

For a comprehensive list of CISE funding opportunities, visit: <u>http://www.nsf.gov/funding/pgm_list.jsp?org=CISE</u>

- Faculty Early Career Development (CAREER)
 Program
- Computing Research Initiation Initiative (CRII) Enabling early research independence
- Graduate Research Fellowship Program (GRFP)
- Research Experiences for Undergraduates (REU)

Enabling early research independence

- Aims to contribute to the growth and development of future generations of scientists and engineers who will dedicate their careers to advancing CISE research and education.
- Provides the opportunity for individuals who are in their first academic position post-PhD to recruit and mentor their first graduate students.
 - Allows for a full budget for grad student salary only (and some travel, equipment) but no PI salary.
- Deadline: September 2017 (Fourth Wed in Sept Annually)

The RAPID funding mechanism is for projects having a severe urgency with regard to availability of, or access to data, facilities or specialized equipment, including quick-response research on natural or anthropogenic disasters and similar unanticipated events.

RAPID

- Requests may be for up to \$200K and for one year of duration
- The project description is expected to be brief; no more than five pages
- Only internal merit review is required for RAPID proposals. Under rare circumstances, Program Officers may elect to obtain external reviews. If external merit review is to be used, then the PI will be informed

- The EAGER funding mechanism may be used to support exploratory work in its early stages on untested, but potentially transformative, research ideas or approaches.
- This work is considered especially "high risk-high payoff" because it involves radically different approaches, applies new expertise, or engages novel disciplinary or interdisciplinary perspectives.

EAGER

- Requests may be for up to \$300K and for two years of duration
- Only internal merit review is required. Under rare circumstances, Program Officers may elect to obtain external reviews. If external merit review is to be used, then the PI will be informed
- No-cost extensions, and requests for supplemental funding may be requested but are subject to full external merit review

Dear Colleague Letters

NSF 15-120 Dear Colleague Letter: Supporting Research Advances in Smart and Connected Communities

September 14, 2015

Dear Colleagues:

The National Science Foundation's (NSF) Directorates for Computer and Information Science and Engineering (CISE), Education and Human Resources (EHR), Engineering (ENG), Geosciences (GEO), and Social, Behavioral and Economic Sciences (SBE) wish to notify the community of their intention to support, foster, and accelerate fundamental research that addresses challenges in enabling Smart and Connected Communities (S&CC).

Advances in the effective integration of networked information systems, sensing and communication devices, data sources, decision making, and physical infrastructure are transforming society, allowing cities and communities to surmount deeply interlocking physical, social, behavioral, economic, and infrastructural challenges. These novel sociotechnical approaches enable increased understanding of how to intelligently and effectively design, adapt, and manage Smart and Connected Communities. Through this Dear Colleague Letter (DCL), NSF aims to accelerate fundamental understanding and stimulate basic research on frameworks that integrate and operate on data from multiple sources and at multiple temporal and spatial scales, new sociotechnical systems that are interconnected and interdependent, and new technologies for innovative applications and services to enable more livable, workable, sustainable, and connected communities. Beyond supporting isolated efforts deemed as "islands of successes," NSF seeks to develop the scientific and engineering foundation and underlying environment that enables and spurs innovations of technologies and systems that can be integrated into the overall S&CC vision.

Principal investigators interested in submitting supplemental or EAGER proposals (or with other questions pertaining to this DCL) must first contact the program director most closely aligned with the research activities to be proposed:

- David Corman, CISE/CNS, Program Director for Cyber-Physical Systems, at dcorman@nsf.gov;
- Wendy Nilsen, CISE/IIS, Program Director for Smart and Connected Health, at wnilsen@nsf.gov;
- Sushil Prasad, CISE/ACI Program Director for Learning and Workforce Development, at sprasad@nsf.gov;
- Rahul Shah, CISE/CCF Program Director for Algorithmic Foundations, at rshah@nsf.gov;
- Laura Stanley, CISE/IIS, Program Director for Cyber-Human Systems, at Istanley@nsf.gov;
- John C. Cherniavsky, EHR/DRL, Program Director for Critical Techniques and Technologies for Advancing Foundations and Applications of Big Data Science & Engineering (BIGDATA), at jchernia@nsf.gov;
- Radhakisan Baheti, ENG/ECCS, Program Director for Energy, Power, Control, and Networks, at rbaheti@nsf.gov;
- Bruce Hamilton, ENG/CBET, Program Director for Environmental Sustainability, at bhamilto@nsf.gov;
- Elise Miller-Hooks, ENG/CMMI, Program Director for Civil Infrastructure Systems, at elisemh@nsf.gov;
- · Massimo Ruzzene, ENG/CMMI, Program Director for Dynamics Control and Systems Diagnostics, at mruzzene@nsf.gov;
- · Chengshan Xiao, ENG/ECCS, Program Director for Communications, Circuits and Sensing Systems, at cxiao@nsf.gov;
- Nicholas Anderson, GEO/AGS, Assistant Program Director for Major Research Instrumentation, at nanderso@nsf.gov; and/or
- Heng Xu, SBE/SES, Program Director for Secure and Trustworthy Cyberspace, Critical Techniques and Technologies for Advancing Foundations and Applications of Big
 Data Science & Engineering, and Resource Implementations for Data Intensive Research in the Social, Behavioral and Economic Sciences, at hxu@nsf.gov.



Cyber Human Systems – Core Program Yearly Solicitations

https://www.nsf.gov/funding/pgm_list.jsp?org=IIS

- Small Projects up to \$500,000 total budget with durations up to three years;
- Medium Projects -\$500,001 to \$1,200,000 total budget with durations up to four years; and
- Large Projects -\$1,200,001 to \$3,000,000 total budget with durations up to five years.

New this year (my interests):

•*improve the intelligence of increasingly autonomous systems* that require varying levels of supervisory control by the human; this *includes a more symbiotic relationship between human and machine through the development of systems that can sense and learn the human's cognitive and physical states while possessing the ability to sense, learn, and adapt in their environments;*

•enhance computing environments, including virtual and/or augmented reality, to enable and improve scientific, engineering, and education production and innovation;

Partnerships for Innovation: Building Innovation Capacity - Smart Service Systems

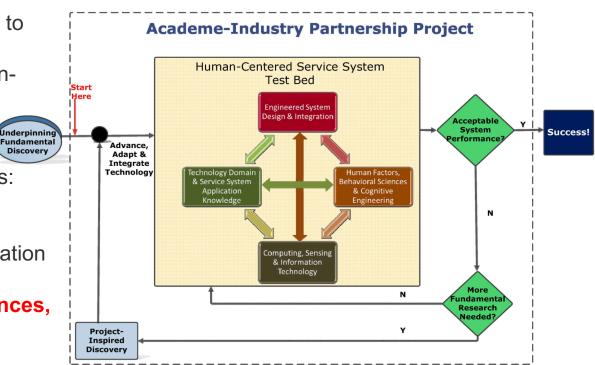
https://www.nsf.gov/eng/iip/pfi/bic.jsp November Deadline 2017, \$1M

Supports academe-industry partnerships to carry out research to advance, adapt, and integrate technology into a specified, humancentered smart service system.

Must have 3 research components: 1.Engineered system design and integration;

2.Computing, sensing, and information technologies; and

3.Human factors, behavior sciences, and cognitive engineering.



Go Meet Your Program Officers!



NSF CISE CAREER WORKSHOP 2017 MARCH 20, 2017-- ARLINGTON, VA

HOME | AGENDA | LOCATION | FAQ | CONTACT



OVERVIEW

REGISTER NOW

Welcome to the 2017 NSF CISE CAREER Proposal Writing Workshop, to be held at the Hilton Arlington near the NSF headquarters on Monday, March 20, 2017. This event will introduce junior faculty to the NSF CAREER program, and help them prepare their CAREER proposal. The NSF CAREER program serves a critical role in the National Science Foundation's efforts to identify, foster and support the nation's most promising junior faculty in both research and education.

Junior professors who are just starting their careers often have limited experience with grant writing and evaluation. They also have little or no interaction with the program directors at NSF. In this workshop, early-career faculty members will have the opportunity to improve their skills in proposal writing, as well as interact with NSF program directors from different divisions (ACI, IIS, CNS, and CCF) as well as recent NSF CAREER awardees. The workshop is also open to multidisciplinary researchers with a CISE-specific focus, including cyberinfrastructure. The major components of the workshop include presentations on proposal writing, experience sharing, mock panels, and proposal clinic.

The workshop has been designed to accommodate up to 200 junior faculty members

IMPORTANT DATES

Jan 30: Registration Deadline Feb 5: Notification of Acceptance Feb 19: Schedule Annoucement for day-after meeting with CISE PDs Mar 20: CAREER Workshop

ORGANIZERS

Prof. Wenchao Zhou Dept. of Computer Science Georgetown University Washington, DC, 20057 nsf.career.workshop@gmail.com

http://workshops.cs.georgetown.edu/CAREER-2017/