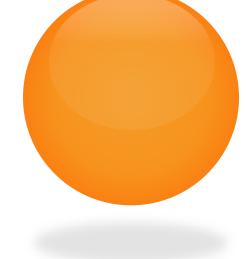


Creating and Using Interdisciplinary Teams for Engaged Critical Thinkers in the College Classroom

Graduate Student Teaching Institute December 14, 2021

Group Work & Critical Thinking

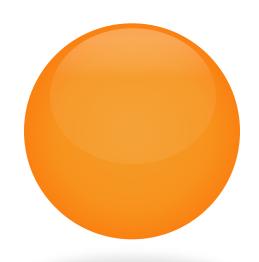
	Group Work Problem	Solution
	Students claim others don't contribute.	Conduct group work (not assignments) in class.
	Some students feel they need to do all the work to ensure they will attain a high grade.	Offer professional communication strategies for them to try out in small groups in class.
	Critical Thinking Problem	Solution
	Definitions unclear	Provide multiple definitions: historic and contemporary; introduce real people; embrace messiness
141	Promote relevancy	Use subject specific problems and outcomes; relate to



CRITICAL THINKING IS AN ANCIENT RICH CONCEPT

The practice and concepts are 2500 years old.

HISTORY



IT CAN BE TRACED IN THE WEST TO

ANCIENT GREECE WITH ITS SOCRATIC

METHOD AND IN THE EAST TO ANCIENT

INDIA WITH THE BUDDHIST KALAMA

SUTTA AND ABHIDHARMA LITERATURE.

http://openmindspace.org/CriticalThinking

HORT 3080

Socrates

- Socrates 469–399 B.C.E., lived in Athens, Greece
- He never wrote anything. But Plato did.
- He was ugly, really ugly.
- He liked to talk and ask questions.
- He acknowledged women as teachers.
- Young people started to ask questions too.
- He was sentenced to death for irreverence to the gods and killed by drinking hemlock (Conium maculatum).





Socratic method

- Father of philosophy.
- Questions were asked to determine logic, ethics, fairness, and constancy.
- Inspired the scientific method (develop a hypothesis and then investigate validity.)



http://en.wikipedia.org/wiki/Socrates
https://plato.stantorg.edu/entries/socrates/

Socratic principle--Linda Elder

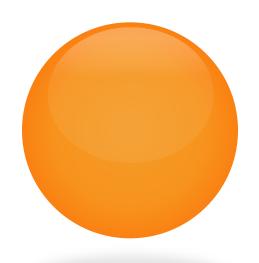


Dr. Linda Elder, President Foundation for Critical Thinking; CA

THEY EMBODY THE SOCRATIC
PRINCIPLE: THE UNEXAMINED LIFE IS
NOT WORTH LIVING, BECAUSE THEY
REALIZE THAT MANY UNEXAMINED
LIVES TOGETHER RESULT IN AN
UNCRITICAL, UNJUST, DANGEROUS
WORLD. (ELDER BIOGRAPHY)

http://www.criticalthinking.org/data/pages/14/fd4e6f74cc717ed36a9faccc870b8a2e4fe0bd688b279.pdf





CRITICAL THINKING IS AN INTELLECTUALLY DISCIPLINED PROCESS

http://criticalthinking.org/pages/defining-criticalthinking/766

Critical thinking

- Critical thinking happens when we think about how we think... we track our own thoughts and decision making processes (Vincent, 2013).
- Critical thinking...the
 awakening of the intellect to
 the study of itself (Scriven & Paul,
 1987 from the Foundation for Critical Thinking
 Defining Critical Thinking at
 http://www.criticalthinking.org).

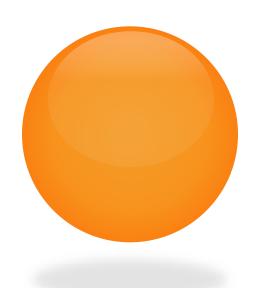




http://sandykumskov.com/images/think.jpg

HORT 30

Critical thinking - Richard Paul



WE QUESTION OUR OWN PURPOSES, EVIDENCE, CONCLUSIONS, IMPLICATIONS AND POINT OF VIEW WITH THE SAME VIGOR AS WE QUESTION THOSE OF OTHERS.

(PAUL BIOGRAPHY BY ELDER)

http://www.criticalthinking.org/data/pages/37/ff640b6d016307b54cad91e5a9d4edfd4f18adb74215a.pdf.org/data/pages/14/fd4e6f74cc717ed36a9faccc870b8a2e4fe0bd688b279.pdf

HORT 3080

Critical thinking intellectual traits

- Intellectual humility
- Intellectual autonomy
- Intellectual integrity
- Intellectual courage
- Intellectual empathy
- Intellectual perseverance
- Confidence in reason
- Fairmindedness





//www.pinterest.com/pin/322148179572194734//

The Foundation for Critical Thinking http://www.criticalthinking.org/pages/critical-thinking-where-to-begin/796

Test 3 Q#49 student response

Which intellectual trait are you becoming stronger at using or recognizing this semester? Identify and explain.

• "Fairmindedness. Prior to this class, I would sometimes see another person's viewpoint that was completely different than mine and then look down upon them for thinking a different way. After being in this class this semester, I have truly begun to look at other people's viewpoints as a way of understanding them better. It has truly shown me that everyone is different and experiences different things, which then leads to different viewpoints."

HORT 3080 2020

Test 3 Q#49 student response

Which intellectual trait are you becoming stronger at using or recognizing this semester? Identify and explain.

"Intellectual empathy. Having worked in the role of a service provider for the last six or seven months has really granted me a new lens from both sides of the counter. I realize that I can never really understand what other people are going through so there's no good reason for me to stress them out more. Understanding what other people have issues with and doing what I can to mitigate those issues is one of my favorite aspects of working with customers."

HORT 3080 2020

Test 3 Q#50 student response

Which intellectual trait do you wish to learn more about and practice?

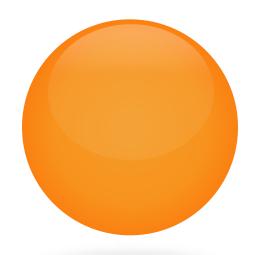
- "I would like to learn more about intellectual perseverance to learn how to stay true to what I know during difficult times and hardships. I will definitely face more hardships during my life and would love to learn how to remain intellectually strong during these."
- "Intellectual humility having an awareness of the limits of one's knowledge, egocentricism and/or bias."

Test 3 Q#50 student response

Which intellectual trait do you wish to learn more about and practice?

- "Intellectual courage. I have always had a hard time expressing my personal claims/intellectual views on something due to fear of rejection or doubt. After taking this class and doing so many critical thinking activities, I believe that the confidence to speak out on things has improved in me."
- "I would like to learn more about intellectual perseverance to learn how to stay true to what I know during difficult times and hardships. I will definitely face more hardships during my life and would love to learn how to remain intellectually strong during these."



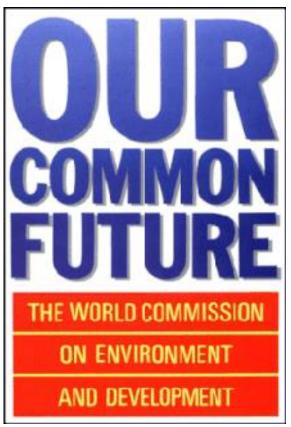


WHY USE INTERDISCIPLINARY WORK GROUPS IN THE CLASSROOM?

To contribute to positive solutions in the workplace and world

Sustainability defined

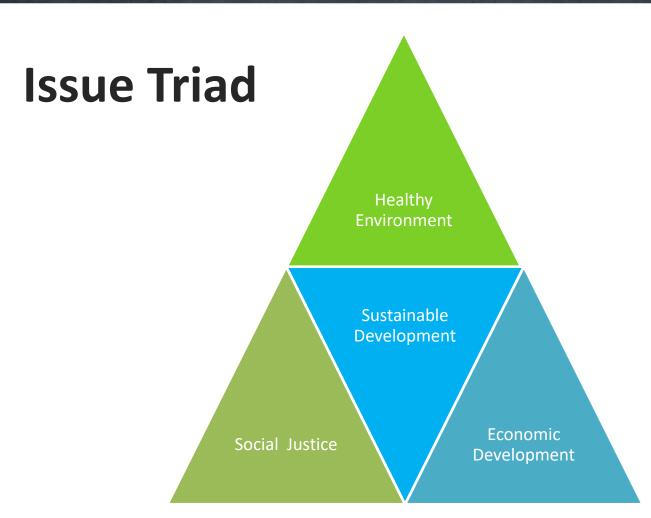




Gro Harlan Brundtland, Chair of World Commission; Former Prime Minister of Norway

HORT 302 https://www.britannica.com/topic/Brundtland-Report /en.wikipedia.org/wiki/Our/Common Future#/media/File:

Sustainable Development



"Sustainable development is development that meets the needs of the present without compromising the ability of future generations to meet their own needs." (1987, p. 8).

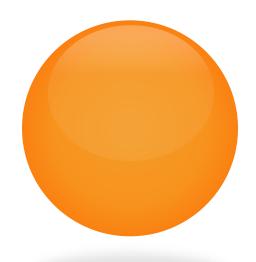
Shared leadership

Nelson Mandela convenes The Elders in 2007 (July 18)



http://desertpeace.files.wordpress.com/2009/ 09/the_elders.jpg

https://theelders.org/nelson-mandela



DEFINING INTERDISCIPLINARY

Definitions

The terms multidisciplinary, interdisciplinary and transdisciplinary are increasingly used in the literature, but are ambiguously defined and interchangeably used.

Dictionary definitions

Multidisciplinary: Combining or involving several academic disciplines or professional specializations in an approach to a topic or problem.

Interdisciplinary: Relating to more than one branch of knowledge.

Transdisciplinary: Relating to more than one branch of knowledge; interdisciplinary.

Research definitions

- Multidisciplinarity draws on knowledge from different disciplines but stays within their boundaries.
- Interdisciplinarity analyzes, synthesizes and harmonizes links between disciplines into a coordinated and coherent whole.
- Transdisciplinarity adds knowledge and production from outside the academy to the multiple disciplines within the academy.

Multidisciplinarity, interdisciplinarity and transdisciplinarity in health research, services, education and policy: 1. Definitions, objectives, and evidence of effectiveness. Choi <u>CK</u>, <u>Pak, AW, 2006</u>.

https://www.ncbi.nlm.nih.gov/pubmed/17330451

ttps:<u>//sustainabledevelopment.un.org/content/</u>dq/cuments/612558-Inter-%20and%20Trans-

disciplinary%20Research%20-%20A%20Oritical%20Perspective.pd



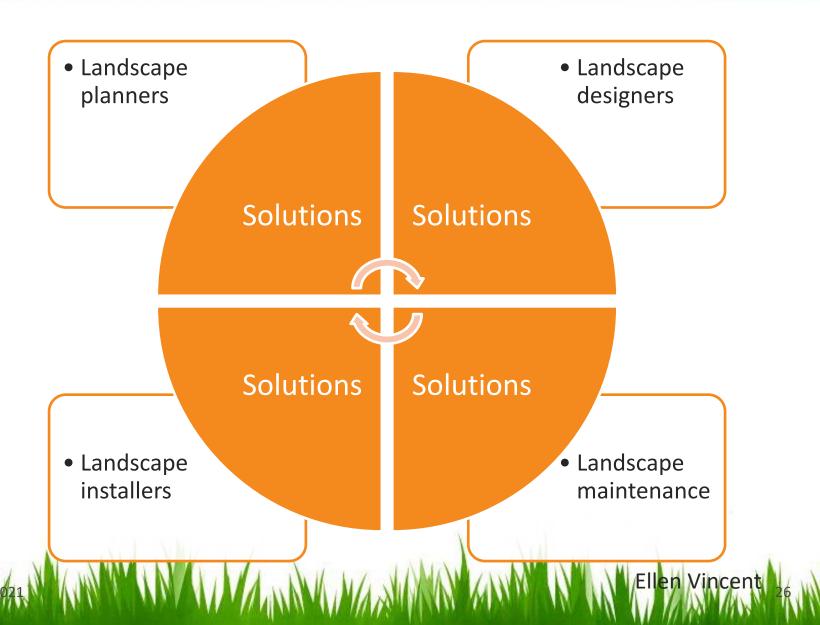
Academic/field applied definitions

- Multi-disciplinary teams involve people from different disciplines.
- They agree to work as a team to create solutions for a specific issue/problem.
- Each discipline develops one or more solutions for consideration and presents these to the leader or the group for consideration.

From personal conversations between Dr. Vincent and Dr. Frank Fear

Photo: https://www.laprogressive.com/spartan-silence/

Multidisciplinary teams



HORT 3080



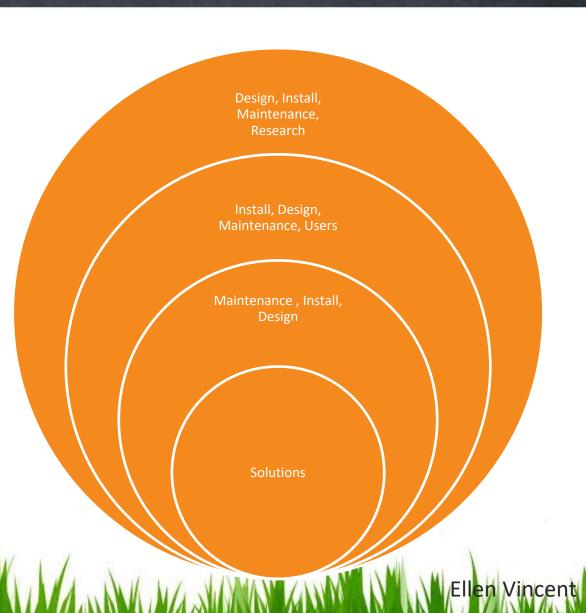
Academic/field/applied definitions

- Interdisciplinary teams involve people from different and varied disciplines.
- They agree to work as a team to create solutions for a specific issue/problem.
- They are willing to learn from the other team members and change their mind about how to solve the issue/problem.

From personal conversations between Dr. Vincent and Dr. Frank Fear https://www.laprogressive.com/spartan-silence/

Interdisciplinary teams

Discipline specialists and project leaders share information with each other and seek varied perspectives



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Academic/field/applied definitions

Multidisciplinary	Interdisciplinary
Relevant disciplines involved	Varied yet relevant disciplines involved
Meets at least once then continues work within one's own discipline	During group meetings seeks to learn about the problem from other people's perspectives
Submits work to leader or group for consideration	Continues to meet with larger diverse group (or relevant portions of) while developing solutions
Makes changes based on feedback	Team members have capacity to listen deeply
	Team members are willing to change their mind based on new information

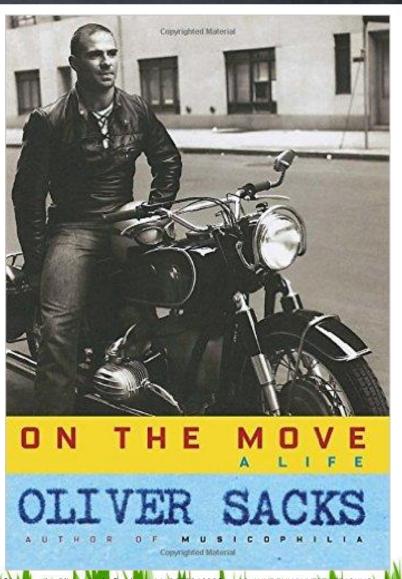
ORT 3080

From personal conversations between Dr. Vincent and Dr. Frank Fear

HORT 308

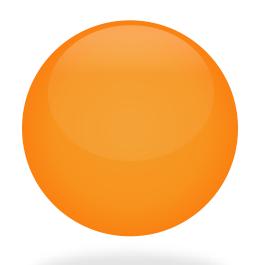
Interdisciplinary communicator: Oliver Sacks

- British neurologist, practicing physician at New York University, and acclaimed author who explored the "mysteries of the brain".
- Wrote case studies that looked for novel connections between science and the human condition.
- He perceived resilience and beauty where few dared to look.
- Author:
 - On the Move: A Life (2015) Amazon \$15.68
 - The Mind's Eye (2011) Amazon \$11.05
 - Musicopholia: Tales of Music and the Brain
 (2008) Amazon \$9.36
 - The Man Who Mistook His Wife for a Hat (1998) Amazon \$9.51



Sacks/dp/0307473023/ref=sr_1_8?ie=UTF8&qid=1441062889&sr=8-8&keywords=Oliver+Sachs

http://www.amazon.com/Move-Life-Oliver-Sacks/dp/0285352549/ref=sr_1_1?ie=UTF8&qid=1441062889&sr=8-1&keywords=Qliver+Sachs&pebp=1441062394099&perid=1XHREHWWYZFZHEZ12KN8



CREATING INTERDISCIPLINARY TEAMS IN THE CLASSROOM

Fair, random

Tool: Form mixed major teams

- Form interdisciplinary teams by mixing majors
 - Sort by major, shuffle cards, student rep from various majors select cards for team in full view, no personal names visible



Tool: Group exercises

- Provide clipboards and worksheets to professionalize the experience
- Worksheets contain space for name and major



Tool: Group exercises

Group exercise: Sustainable Communications | HORT

Name	Major
1	Architecture
2	Hort
3	Civil Engineering
4	LABC

State a claim (clear and obvious) made by authors (like a hypothesis) about engagement and/or dialogue:

In order for a group to be successful every member must be included and energetically engaged, through maintenence and facilitation

Validity checks (search for truth) using three methods/sources:

1-Experiential (personal or others)

Multi- or interdisciplinary work with conflicting or multiple opinions. (e.g. lab work, architecture projects)

and the second of the second s



2-Authoritative (professors, .gov; .edu; non-profit organizations)

A contractor who has to deal with and help converge ideas from a number of different professions on a daily basis.

3-Disciplined (peer reviewed lit, published surveys and experiments)

Published peer reviewed article on the subject of communication and engagement.

Alternate views/perspectives

Identify people or organizations who may disagree with the claim. State the source of the view.

- · A CEO who wants to have the final say on decisions, despite other opinions
- · Control Priented people in positions of power
- · A tenured professor who Loesn 4 have Intellectual humility

Dr. Ellen Vincent ellenav@clemson.edu HORT 3080 CT2
Sustainable Landscape Garden Design Installation and Maintenance



Name	Major A	Name	Major
1/	He LI	3	ta. HORT
2	LA	4	Hort

Viewpoint from your discipline

Beliefs/claims (clear and obvious) of authors (like a hypothesis):

Be mindful of design process in working with other disciplines.

Methods/sources for checking validity

Experiential (personal or others):

How we feel and know about the claim through our own LA and design experience.

Authoritative (professors, .gov; .edu; non-profit organizations):

Ask protessors about personal - specience working wo. collaboration/local consultants | viewpoints from books

Disciplined (peer reviewed lit, published surveys and experiments):

Clenson extension for published surveys.





collaboration / local consultants / viewpoints from books
Disciplined (peer reviewed lit, published surveys and experiments):

Clenson extension for poblished surveys.

Multiple views: Perspectives (your own or imagined others) that do not support your claim. State the source of the view.



Prestigious design artists in different states or countries.

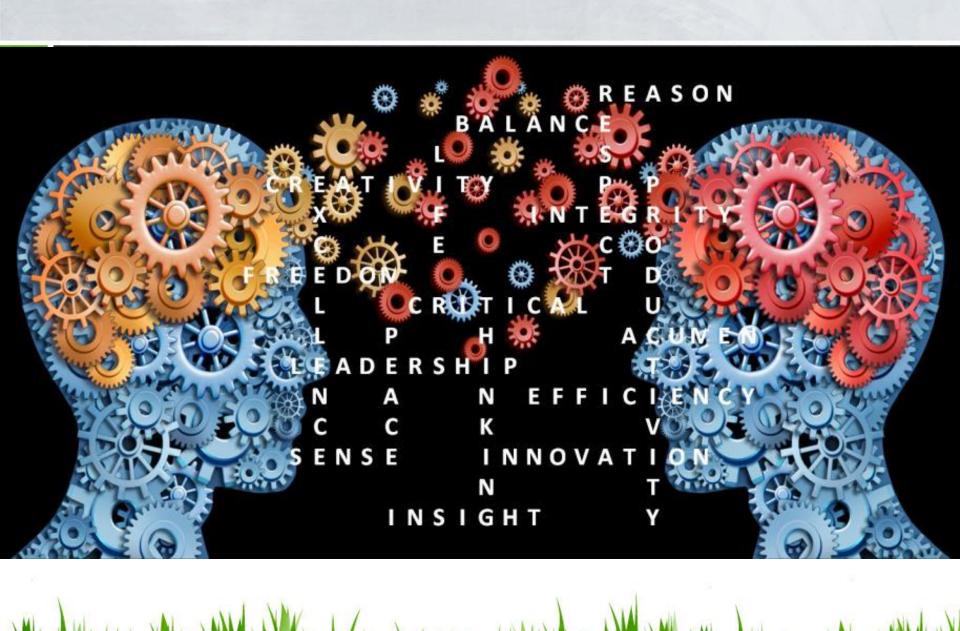
they have been so highly regarded, they have "faith" in their design and don't plan to look and lister to outside sources.

Use reverse side if needed

Dr. Ellen Vincent

ellenav@clemson.edu
Sustainable Landscape Garden Design, Installation, and Maintenance

Horticulture



Critical Thinking Visual Essay Items

- 1. Identify a claim/belief/assumption from the readings or class that you personally connect with.
- 2. Investigate the validity of the claim/belief/assumption.
- 3. Explore or look at the issue using multiple viewpoints.
- 4. Reflect from your past and tell the story.
- 5. Conclude with personal *informed* actions.
- 6. Add an image that supports your search.
- 7. Cite the image.

Sustainable Landscape Garden Design, Installation, & Maintenance HORT 3080

HORT CT²

Critical Thinking Protocol in Visual Essay

Each essay should contain a header that includes: Name; Class title; Date; CT2 Visual Essay

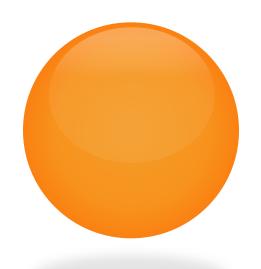
Save the essay with your last name and the essay # in the saved file name: e.g. Vincent_CT2 essay1

Grading rubric: 100 points total

Critical Thinking Essay Item	Points
Identify a claim/belief/assumption from class or readings that you personall	y connect with: 10
Identify and clearly state a specific claim/belief/assumption that you perceive source(s) you are using in the text. Do not use quotes-use your own words.	. Include the
Investigate the validity of the claim/belief/ assumption:	20
How can you check the author's claim/belief/assumption for accuracy and value a minimum of two methods to determine the legitimacy of the author	
Experiential (personal experience); authoritative voices (professors, .gov, .ed	u sites);
disciplined (peer reviewed literature; surveys; fact checks; repetition of exper	iments, etc.)
Explore alternate possibilities/conclusions using multiple viewpoints:	10
What other possible perspectives, explanations, or interpretations can you sug deeper understanding of the claim/belief/assumption? State the source of the	
Reflection from your past:	10
Using your own personal experiences share a story from your past that was tr	







INTERDISCIPLINARY COMMUNICATION TOOLS

AND MANUEL MANUE

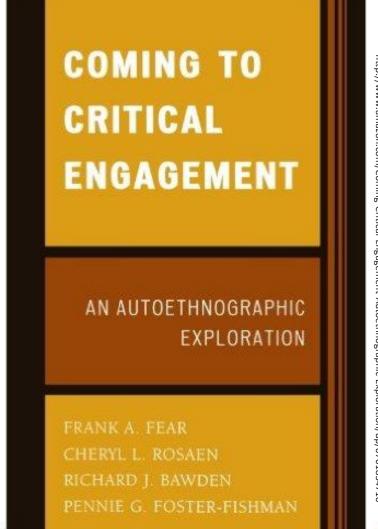
Engagement, dialogue

Engagement-Dr. Frank Fear



Dr. Frank Fear, Professor Emeritus Michigan State University, engagement author; Kellogg

consultant
https://www.laprogressive.com/author/frank-a-fear/
https://www.amazon.com/Coming-Critical-Engagement-Autoethnographic-Amazon \$49.88



http://www.amazon.com/Coming-Critical-Engagement-Autoethnographic-Exploration/dp/076183471C

- …"Grounded in an ethos of mutuality, respectfulness, and stewardship, proceeding through dialogue, and fostering inclusive well being."
- Engagement is a way of being- both on campus and offenergized by the norms of engagement.
- Framed this way, engagement becomes a leadership and management practice.--Dr. Frank Fear

IORT 3080

- "Engaged learning is an approach, an expression of being, a leadership ethic, and a way for scholars, practitioners, and administrators to connect otherwise diverse activities thematically, coherently, and meaningfully."
 - » -Frank Fear et al., 2002. A Model of Engaged Learning: Frames of Reference and Scholarly Underpinnings. Outreach Scholarship Conference



- Be a learner in your group rather than an **EXPERT** Fear, F., et al. (2002). Experiencing engagement: **Stories from the field**. *Journal of Higher Education Outreach and Engagement*, 8(I), 59-74.
- If you are accomplished in a discipline or area consider yourself a specialist instead of an expert (Denny, personal communications, 2006).
- Stay open to outcome, i.e. allow your mind to be changed (Arriens, A., workshop, 2004).

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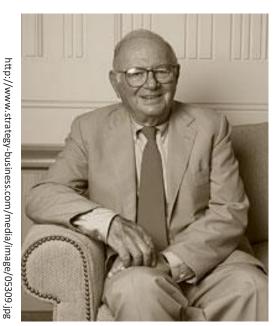
Dialogue is essential to successful engagement.



COMING TO CRITICAL **ENGAGEMENT** AN AUTOETHNOGRAPHIC **EXPLORATION**

http://www.amazon.com/Coming-Critical-Engagement-Autoethnographic-Exploration/dp/076183471

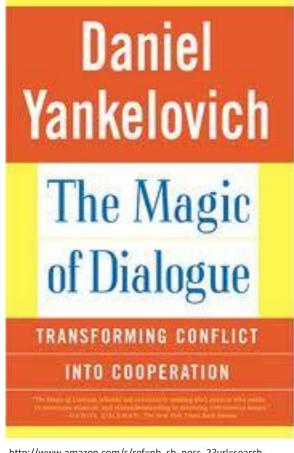
Dialogue: Daniel Yankelovich



Daniel Yankelovich (1924-2017)

 Chairman: The Public Agenda; DYG; Viewpoint Learning

- Graduate School of Arts and Sciences, Harvard University (Rantoul Fellow in Clinical Psychology); Director, UCSD Civic Collaborative, University of California at San Diego
- Recipient, Common Ground Book of the Year Award (for The Magic of Dialogue), 1999
- Trustee for 11 major firms
 & Board of Director on 7 major corporations



http://www.amazon.com/s/ref=nb_sb_noss_2?url=search-alias%3Dstripbooks&field-keywords=The+magic+of+dialogue

Amazon \$15.99

HORT 3080

Dialogue: 3 core components

- Equality
- Empathetic listening
- Airing assumptions and not judging them (or the speaker)



http://www.google.com/imgres?imgurl=http://www.publicagend a.org/files/images/pages/Yankelovich_Claremont_110808.jpg

Yankelovich, D. (1999). *The Magic of Dialogue*, p. 46. New York: Schuster Video: Jan31, 2012 https://www.youtube.com/watch?v=mgWUjBj_32s

Dialogue

- (1) Equality: All participants are treated as equals.
 No arm-twisting, no pulling of rank, no overt or indirect attempt to influence.
- (2) Listening with empathy: Try to grasp each others viewpoint, even when they differ.



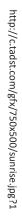
HORT 308

Dialogue

 (3) Bring assumptions into the open: Examine one's own and other participants assumptions.
 Once exposed (in the open) treat them with respect.

"When your deepest-rooted assumptions about who you are and what you deem most important in life are attacked, you react as if you were attacked personally."—David Bohm







Yankelovich, D. (1999). The Magic of Dialogue, p. 46. New York: Schuster

Dialogue vs debate

Dialogue	Debate
Revealing assumptions for reevaluation.	Defending assumptions as truth.
Reexamining all positions.	Critiquing the other side's position.
Admitting that others' thinking can improve on one's own.	Defending one's own views against those of others.

Yankelovich, D. (1999). The Magic of Dialogue, pp. 39-40.

New York: Schuster

Dialogue vs debate

Dialogue	Debate
Assuming many people have pieces of the answer and that together they can craft a solution.	Assuming that there is one right answer and you have it.
Is collaborative: participants work together toward common understanding.	Is combative: participants attempt to prove the other side wrong.
About exploring common ground.	About winning.
Listening to understand, find meaning and agreement	Listening to find flaws and make counter-arguments.

Yankelovich, D. (1999). The Magic of Dialogue, pp. 39-40.

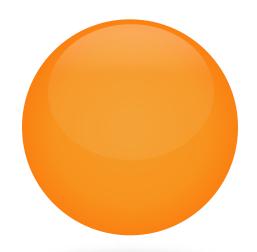
New York: Schuster

Dialogue vs debate group exercise

When do you recall experiencing dynamic dialogue?



Community Garden Berkeley, CA



REAL PEOPLE IN THE CLASSROOM

MANAGER WAR STANKE WINDOWS AND STANKE WAS AND STANK

To make critical thinking relevant

Test 1 question #88

"I am intrigued by listening to others, esp. those with experiential or authoritative influence such as Ricardo Urbina. Its interesting to see how they think/develop ideas." (Architecture)





Retired
Federal
Court Judge
Ricardo
Urbina

Chimamanda Ngozi Adichie

Chimamanda Ngozi Adichie

- Nigerian award winning author, educated at Yale
- TED Talk: The danger of a single story (18.49)
- Awarded MacArthur Genius Grant 2008
- YouTube: Harvard 2018
 Commencement Address

https://www.youtube.com/watch?v=hrAAEMFA G9E





Ehttps://www.ted.com/talks/chimamanda_adichie_the_danger_of_a_single_story?language=en https://pi.tedcdn.com/r/pe.tedcdn.com/images/ted/3527cd41287ab9d66473e112dbd339c6e515ef38_1600x1200 .ipg?quality=89&w=800

David Brooks

David Brooks

- Op-Ed columnist NY Times
- Commentator on PBS
 NewsHour, NPR's "All Things
 Considered" and NBC's "Meet
 the Press."
- Award winning author
- Instructor at Yale
- The Danger of a Single Story
 NY Times (April 19, 2016)
 https://www.nytimes.com/2016/04/19/opinion/the-danger-of-a-single-story.html





Daniel Yankelovich

YouTube video:

 CEO Profile: Daniel Yankelovich Founder & Chairman Public Agenda

DYG, Inc. Viewpoint Learning, Inc Anaheim University (2012)
https://www.youtube.com/watch?v=mgWUjBj 32s



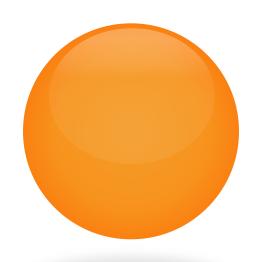
 Toward a More Just and Effective Democracy- Celebrating the Life and Work of Daniel Yankelovich

PublicAgendaOnline Mar 6, 2018

https://www.youtube.com/watch?v=RHpHREVH GM0







EXIT SURVEY RESPONSES

What one belief/thought has changed or altered as a result of taking this class?

- "Listen to other people because they have opinions that matter." FORESTRY
- "Being open to listen and plan with the landscape maintenance team during the planning stages." HORTICULTURE
- "That all majors and disciplines are capable of working in a group and learning from each other." ANTHROPOLOGY

What one belief/thought has changed or altered as a result of taking this class?

- "I have become more open to others' opposing viewpoints on controversial topics."
 AGRICULTURE EDUCATION
- "I learned to be open-minded. I have learned to look at things from a different perspective than just my own. There are 2 or more sides to every story." TURFGRASS

What one belief/thought has changed or altered as a result of taking this class?

 "I now use empathy when listening to other people's viewpoints. I now look at a person's viewpoint with a better understanding of how they feel about an issue." HORTICULTURE



What one belief/thought has changed or altered as a result of taking this class?

 "Personally, my outlook to the overall design process has shifted to a more sustainable mindset. To get all parties involved in the design process from the beginning will save a lot of hassle on the back end of the install and maintenance." ARCHITECTURE



What one belief/thought has changed or altered as a result of taking this class?

- "That I need to [take] into account other peoples thoughts and feelings more."
 TURFGRASS
- "I take working in groups [to be] more intriguing and helpful. I get to see how others think." HORTICULTURE



Photo by Ellen Vincent

County Mayo, Ireland

What one practice/behavior has changed or altered for you as a result of taking this class?

- "The ability to think from more than one perspective." AGRICULTURAL MECHANIZATION
- "I am a better critical thinker because of my ability to listen and fair mindedness I learned from this class." AGRICULTURAL EDUCATION

What one practice/behavior has changed or altered for you as a result of taking this class?

- "Working in interdisciplinary groups is a relatively new concept for me. Throughout this class my openness to other viewpoints has changed during the duration of this class." ARCHITECTURE
- "Working in groups and being fair minded with everybody." HORTICULTURE

What one practice/behavior has changed or altered for you as a result of taking this class?

- "The ability to collaborate with multiple disciplines." ARCHITECTURE
- "Group work" MARKETING/MGT
- "I will listen to everyone's opinions with a more open mind." AG EDUCATION

Ellen Vincent, Ph.D.

Senior Lecturer PES/Horticulture Environmental Landscape Specialist

CT2 Faculty Scholar 2014-2019
CAFLS Excellence in Teaching 2015
ISA Certified Arborist

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Photo by Craig Mehaffey

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803. 243.8888 (cell)

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ellenav@clemson.edu

http://www.clemson.edu/cafls/research/vincent/

http://www.clemson.edu/cafls/demo/