

CLEMSON UNIVERSITY FOUNDATION
(A Component Unit of Clemson University)

CONSOLIDATED FINANCIAL STATEMENTS

As of and for the Years Ended June 30, 2025 and 2024

And Report of Independent Auditor

CLEMSON UNIVERSITY FOUNDATION
(A Component Unit of Clemson University)
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Report of Independent Auditor

To the Board of Directors
Clemson University Foundation
Clemson, South Carolina

Opinion

We have audited the accompanying consolidated financial statements of Clemson University Foundation (the "Foundation"), a component unit of Clemson University, which comprise the consolidated statements of financial position as of June 30, 2025 and 2024, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Foundation as of June 30, 2025 and 2024, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited the Foundation's June 30, 2023 consolidated financial statements, and we expressed an unmodified audit opinion on those audited consolidated financial statements in our report dated September 7, 2023. In our opinion, the summarized comparative information presented on the consolidated statement of activities herein as of and for the year ended June 30, 2023, is consistent, in all material respects, with the audited consolidated financial statements from which it has been derived.

Cherry Bekaert LLP

Greenville, South Carolina
September 5, 2025

CLEMSON UNIVERSITY FOUNDATION
(A Component Unit of Clemson University)
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

JUNE 30, 2025 AND 2024

	2025	2024
ASSETS		
Cash and cash equivalents	\$ 81,293,929	\$ 65,222,382
Contributions receivable, net	93,720,658	71,221,410
Trusts held by others	7,306,060	6,634,164
Due from related organizations	4,297,250	4,326,108
Investments	929,986,068	859,535,550
Investments held for Clemson University	288,593,528	263,073,236
Cash surrender value of life insurance	5,564,470	5,493,509
Operating lease right-of-use asset, net	6,261,357	-
Land, buildings, and equipment, net	9,073,264	9,101,047
Funds held in trust for affiliates:		
Non-pooled assets, net	5,753,062	14,420,578
Pooled investments	36,072,854	31,345,378
Contributions receivable, net	80,477,072	81,301,528
Other assets	971,199	711,813
Total Assets	\$ 1,549,370,771	\$ 1,412,386,703
LIABILITIES AND NET ASSETS		
Liabilities:		
Accounts payable and accrued liabilities	\$ 1,843,934	\$ 1,523,449
Due to related organizations	1,431,229	1,468,597
Accrued liability to Clemson University due to net investment appreciation	141,915,873	116,395,581
Note payable to Clemson University	146,677,655	146,677,655
Operating lease liability	6,242,954	-
Actuarial liability of annuities payable	2,707,284	2,706,684
Funds administered for affiliates	122,302,988	127,067,484
Total Liabilities	423,121,917	395,839,450
Net Assets:		
Without donor restrictions	86,894,217	75,671,762
With donor restrictions	1,039,354,637	940,875,491
Total Net Assets	1,126,248,854	1,016,547,253
Total Liabilities and Net Assets	\$ 1,549,370,771	\$ 1,412,386,703

The accompanying notes to the consolidated financial statements are an integral part of these statements.

CLEMSON UNIVERSITY FOUNDATION
(A Component Unit of Clemson University)
CONSOLIDATED STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2025 (WITH SUMMARIZED INFORMATION FOR 2024)

	Without Donor Restrictions	With Donor Restrictions	Totals	
			2024	2023
Revenues, Gains, and Other Support:				
Gifts and bequests	\$ 12,866,395	\$ 71,230,974	\$ 84,097,369	\$ 47,883,799
Investment return, net	23,351,060	72,752,398	96,103,458	96,843,113
Program income	1,393,337	947,267	2,340,604	1,555,507
Other income	1,198,851	305,125	1,503,976	714,526
Change in value of split-interest agreements	51,372	1,153,534	1,204,906	1,211,428
Total	38,861,015	146,389,298	185,250,313	148,208,373
Net assets released from restrictions	47,800,235	(47,800,235)	-	-
Total Revenues, Gains, and Other Support	86,661,250	98,589,063	185,250,313	148,208,373
Expenses:				
Program expenses in support of				
Clemson University	56,162,914	-	56,162,914	41,088,131
Administrative and investment	7,153,939	-	7,153,939	6,280,902
Fundraising	8,016,352	-	8,016,352	6,560,993
Total Expenses	71,333,205	-	71,333,205	53,930,026
Change in net assets before other changes	15,328,045	98,589,063	113,917,108	94,278,347
Other Changes:				
Transfers to related entities	(4,105,590)	(109,917)	(4,215,507)	(3,347,137)
Total Other Changes	(4,105,590)	(109,917)	(4,215,507)	(3,347,137)
Change in net assets	11,222,455	98,479,146	109,701,601	90,931,210
Net assets, beginning of year	75,671,762	940,875,491	1,016,547,253	925,616,043
Net assets, end of year	\$ 86,894,217	\$1,039,354,637	\$1,126,248,854	\$1,016,547,253

The accompanying notes to the consolidated financial statements are an integral part of these statements.

CLEMSON UNIVERSITY FOUNDATION
(A Component Unit of Clemson University)
CONSOLIDATED STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2024 (WITH SUMMARIZED INFORMATION FOR 2023)

	Without Donor Restrictions	With Donor Restrictions	Totals	
			2024	2023
Revenues, Gains, and Other Support:				
Gifts and bequests	\$ 8,325,290	\$ 39,558,509	\$ 47,883,799	\$ 44,479,770
Investment return, net	21,391,437	75,451,676	96,843,113	54,314,213
Program income	1,207,804	347,703	1,555,507	2,279,514
Other income (expense)	828,668	(114,142)	714,526	799,310
Change in value of split-interest agreements	56,205	1,155,223	1,211,428	484,628
Total	31,809,404	116,398,969	148,208,373	102,357,435
Net assets released from restrictions	35,183,283	(35,183,283)	-	
Total Revenues, Gains, and Other Support	66,992,687	81,215,686	148,208,373	102,357,435
Expenses:				
Program expenses in support of Clemson University	41,088,131	-	41,088,131	35,995,098
Administrative and investment support	6,280,902	-	6,280,902	5,491,953
Fundraising	6,560,993	-	6,560,993	4,865,749
Total Expenses	53,930,026	-	53,930,026	46,352,800
Change in net assets before other changes	13,062,661	81,215,686	94,278,347	56,004,635
Other Changes:				
Transfers (to) from related entities	(3,220,899)	(126,238)	(3,347,137)	719,148
Total Other Changes	(3,220,899)	(126,238)	(3,347,137)	719,148
Change in net assets	9,841,762	81,089,448	90,931,210	56,723,783
Net assets, beginning of year	65,830,000	859,786,043	925,616,043	868,892,260
Net assets, end of year	\$ 75,671,762	\$ 940,875,491	\$1,016,547,253	\$925,616,043

The accompanying notes to the consolidated financial statements are an integral part of these statements.

CLEMSON UNIVERSITY FOUNDATION
(A Component Unit of Clemson University)
CONSOLIDATED STATEMENTS OF CASH FLOWS

YEARS ENDED JUNE 30, 2025 AND 2024

	2025	2024
Cash flows from operating activities:		
Change in net assets	\$ 109,701,601	\$ 90,931,210
Adjustments to reconcile change in net assets to net cash flows from operating activities:		
Net realized and unrealized gains on investments	(80,704,642)	(83,142,851)
Depreciation expense	27,783	27,783
Change in value of split-interest agreements on long-term investments	(1,131,391)	(1,144,437)
Gifts restricted for long-term investments	(53,202,443)	(21,804,321)
Other (income) loss – permanently restricted	(285,556)	116,222
Noncash lease income	(18,403)	-
Change in operating assets and liabilities:		
Contributions receivable, net	(22,499,248)	(1,672,061)
Trusts held by others	(671,896)	(414,560)
Due from related organizations	28,858	(788,527)
Cash surrender value of life insurance	(70,961)	(928,592)
Net change in funds held in trust for affiliates	4,764,496	5,347,905
Other assets	(259,386)	25,841
Accounts payable and accrued liabilities	320,485	(56,540)
Due to related organizations	(37,368)	(2,231)
Actuarial liability of annuities payable	600	(430,062)
Net change in funds administered for affiliates	(4,764,496)	(5,347,905)
Net cash flows from operating activities	<u>(48,801,967)</u>	<u>(19,283,126)</u>
Cash flows from investing activities:		
Proceeds from sales of investments	126,788,487	131,362,156
Purchases of investments	<u>(116,534,363)</u>	<u>(138,799,386)</u>
Net cash flows from investing activities	<u>10,254,124</u>	<u>(7,437,230)</u>
Cash flows from financing activities:		
Gifts restricted for long-term investments	53,202,443	21,804,321
Change in value of split-interest agreements on long-term investments	1,131,391	1,144,437
Other income (loss) – permanently restricted	<u>285,556</u>	<u>(116,222)</u>
Net cash flows from financing activities	<u>54,619,390</u>	<u>22,832,536</u>
Net change in cash and cash equivalents	16,071,547	(3,887,820)
Cash and cash equivalents, beginning of year	<u>65,222,382</u>	<u>69,110,202</u>
Cash and cash equivalents, end of year	<u><u>\$ 81,293,929</u></u>	<u><u>\$ 65,222,382</u></u>

The accompanying notes to the consolidated financial statements are an integral part of these statements.

CLEMSON UNIVERSITY FOUNDATION
(A Component Unit of Clemson University)
CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)

YEARS ENDED JUNE 30, 2025 AND 2024

Noncash activities:

Operating lease right-of use asset obtained in exchange for
operating lease liability

<u>\$</u>	<u>6,301,123</u>	<u>\$</u>	<u>-</u>
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The accompanying notes to the consolidated financial statements are an integral part of these statements.

CLEMSON UNIVERSITY FOUNDATION
(A Component Unit of Clemson University)
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2025 AND 2024

Note 1—Nature of Organization

The Clemson University Foundation (the “Foundation”), an independent, nonprofit, tax-exempt public charity, was incorporated in 1933 under the laws of South Carolina for the purposes of promoting the welfare and future development of Clemson University (the “University”) in its educational and scientific research and to seek gifts or public funds for the benefit of the University through endowment giving, fundraising, or other programs and to prudently manage and disburse such funds. The Foundation includes the wholly-owned subsidiaries of Clemson University Foundation Holdings, LLC, CUF Data Administrator, LLC, CUF Madren Center Drive-I, LLC, and CUF East Bay Property, LLC. CUF Madren Center Drive-I, LLC was formed in August 2024 to hold a real estate lease (see Note 11). On January 14, 2025, CUF East Bay Property LLC was dissolved. Due to the nature and significance of its relationship with the University, the Foundation is considered a component unit of the University as defined by the provision of the Governmental Accounting Standards Board 14, *The Financial Reporting Entity*, as amended, with Foundation financial information presented discretely in the financial reporting of the University. The Foundation is governed by an independent, 27-member volunteer Board of Directors, with additional honorary and ex-officio directors.

Note 2—Summary of significant accounting policies

Basis of Accounting –The consolidated financial statements of the Foundation have been prepared on the accrual basis of accounting under the financial reporting framework of the Financial Accounting Standards Board (“FASB”) in its Accounting Standards Codification (“ASC”), *Financial Statements of Not-for-Profit Organizations*.

Basis of Presentation – The Foundation’s net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Foundation and changes therein are classified and reported as follows:

Without Donor Restrictions – Net assets that are not subject to donor-imposed stipulations. This includes funds that are designated for discretionary use by the Foundation and board-designated funds functioning as endowments.

With Donor Restrictions – Net assets subject to donor-imposed stipulations that may or will be met either by actions of the Foundation and/or the passage of time. This includes annuity and life income funds, term endowments, the present value of contributions receivable, and earnings on investments. Some net assets with donor restrictions are required by donors to be held in perpetuity. The donors of substantially all net assets to be held in perpetuity permit the Foundation to use a portion of the income earned on the related investments for specified purposes.

The Foundation recognizes revenue in accordance with FASB ASC Topic 606, *Revenue from Contracts with Customers*, Topic 320, *Investments – Debt Securities*, Topic 321, *Investments – Equity Securities*, and ASC 958-605, *Not-for-Profit Entities – Revenue Recognition*.

Revenues are reported as increases in net assets without donor restrictions unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulation or by law. Expirations of restrictions on net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as released between the applicable classes of net assets. Revenues with donor restrictions that are used in the year of receipt are classified as net assets with donor restrictions and released from restrictions.

CLEMSON UNIVERSITY FOUNDATION
(A Component Unit of Clemson University)
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2025 AND 2024

Note 2—Summary of significant accounting policies (continued)

Contributions, including unconditional contributions receivable, are recognized as revenues in the period received. Conditional contributions receivable – that is, those with a measurable performance or other barrier and a right of return or release – are not recognized until they become unconditional, that is, when the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at their estimated fair value. Contributions to be received after one year are discounted at an appropriate discount rate commensurate with the risks involved. Amortization of discounts is recorded as additional contribution revenue in accordance with donor-imposed restrictions, if any, on the contributions.

Income and realized and unrealized net gains or losses on investments are reported as follows:

Without Donor Restrictions – As increases or decreases in net assets if the terms of the gift are not considered to have donor restrictions.

With Donor Restrictions – As increases or decreases in net assets if the terms of the gift require that they be added to the principal of a permanent endowment fund or if the terms of the gift impose restrictions on the timing or the use of the income or by law.

The Foundation's investment management fees, as included in investment return, net on the consolidated statements of activities, are governed by FASB ASC Topic 606, which contains a single performance obligation via a provided service or series of services that are substantially the same with the same pattern of service delivery to the related organization. The Foundation follows the "as-invoiced" practical expedient provided within FASB ASC Topic 606, and as such, revenue is recognized at a single point-in-time, for services provided through the billing date.

Principles of Consolidation – The consolidated financial statements include the financial statements of the Foundation and its wholly-owned subsidiaries of Clemson University Foundation Holdings, LLC, CUF Data Administrator, LLC, CUF Madren Center Drive-I, LLC, and CUF East Bay Property, LLC. All significant intercompany balances and transactions have been eliminated in consolidation.

Cash and Cash Equivalents – The Foundation considers all interest-bearing money market accounts and short-term investments with an initial maturity of three months or less at the date of purchase to be cash equivalents. Certificates of Deposits are considered as cash equivalents irrespective of maturity date. The Foundation places its cash and cash equivalents on deposit with financial institutions in the United States. The Federal Deposit Insurance Corporation covers \$250,000 for substantially all depository accounts.

At June 30, 2025 and 2024, the Foundation had \$77,612,791 and \$63,525,100, respectively, on deposit in excess of the insured limits. The Foundation has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash and cash equivalents.

Investments – Investments are recorded at cost, if purchased, and at fair value, if donated. Thereafter, investment securities are generally recorded at fair value. In the case of certain less marketable investments, principally private equity and real estate investments, value is established based on either external events which substantiate a change in value or a reasonable methodology that exists to capture and quantify changes in value. In some instances, those changes in value may require use of estimates. Accordingly, such values may differ from the values that would have been used had a ready market for the investments existed.

CLEMSON UNIVERSITY FOUNDATION
(A Component Unit of Clemson University)
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2025 AND 2024

Note 2—Summary of significant accounting policies (continued)

Investment income, net of external and internal management expenses and fees, and gains and losses arising from the sale or other disposition of investments and other noncash assets is distributed to the various endowments using a pooled income approach. This approach distributes income following the fair value unit method, which is based on the number of units each endowment owns in the managed investment pool.

Endowment and board-designated funds are invested on the basis of a total return policy to provide income and to realize appreciation in investment values. Under this policy, earnings, not to exceed a specified percentage, could be used to support the intended purposes. An appropriation from the endowment for expenditures that support the intended purpose may be made to the extent it is deemed prudent, unless otherwise restricted by the donor in the gift instrument.

The Foundation's investments include various types of investment securities and investment vehicles. Investment securities are exposed to several risks, such as interest rate, currency, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the Foundation's consolidated financial statements.

Land, Building, and Equipment, Net – Land, buildings, and equipment are stated at cost at the date of acquisition. Cost for donated assets is stated at the appraised fair value on the date of donation. Equipment with a value in excess of \$5,000 and a useful life in excess of one year is capitalized and depreciated using the straight-line method over the estimated useful lives of the respective assets, ranging from five to seven years. Buildings are depreciated using the straight-line method over the estimated useful lives of the respective assets ranging from 15 to 20 years.

Split-Interest Agreements – The Foundation has been named as beneficiary of split-interest agreements consisting of irrevocable charitable remainder trusts and charitable gift annuities. The assets for trusts and annuities where the Foundation serves as trustee are included in investments. Contribution revenues are recognized at the dates the trusts are established and liabilities recorded for the present value of the estimated future payments to be made to donors or other beneficiaries. The liabilities are adjusted annually for changes in the value of the assets, accretion of the discount, and other changes related to estimated future donor-related payments. Trust assets administered by others are recorded as trusts held by others and are adjusted annually for changes in fair value.

Tax Status – The Foundation is recognized as an organization exempt from federal income tax on related income under Section 501(a) of the Internal Revenue Code ("IRC") and described as an organization in Section 501(c)(3) of the IRC. Accordingly, only unrelated business income, as defined by Section 513 of the IRC, is subject to federal income tax. Because any unrelated business income tax liability is primarily the result of flow through business income from private investment partnerships, unrelated business income tax is included as an endowment expense on the consolidated statements of activities. The single member LLCs are disregarded for tax purposes.

Fair Value of Financial Instruments – The carrying values of cash and cash equivalents, other assets, due to (from) related organizations, and accounts payable and accruals approximate fair value because of the terms and relative short maturity of financial instruments. The carrying values, which are the fair value of investments, are based on values provided by an external investment manager or comparison to quoted fair values. The liabilities for notes payable are related to investments and investments held in trust for affiliate and, accordingly, are reported at fair value. Contributions receivable and actuarial liability of annuities payable are reported at the discounted present value, which approximates fair value.

CLEMSON UNIVERSITY FOUNDATION
(A Component Unit of Clemson University)
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2025 AND 2024

Note 2—Summary of significant accounting policies (continued)

Concentrations of Credit Risk – Financial instruments which potentially subject the Foundation to concentrations of credit risk consist principally of investments. The exposure to concentrations of credit risk relative to investments is limited due to the Foundation's investment objectives and policies, as adopted by its Board of Directors. The investment policies prohibit the acquisition of certain securities and require, among other things, that securities be diversified and meet investment grade quality criteria.

Use of Estimates – The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP") requires management of the Foundation to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Comparative Information – The consolidated financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with U.S. GAAP. Accordingly, such information should be read in conjunction with the Foundation's consolidated financial statements for the year ended June 30, 2023 from which the summarized information was derived.

Note 3—Fair value measurements

Fair value, as defined under U.S. GAAP, is an exit price, representing the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Foundation utilizes market data or assumptions that market participants would use in pricing the asset or liability. The Foundation has characterized its financial assets and liabilities which are measured at fair value and recorded in the consolidated statements of financial position, based on a three-level fair value hierarchy based on the inputs to valuation techniques as follows:

Level 1 – Valuations based on quoted prices in active markets for identical assets or liabilities.

Level 2 – Valuations based on quoted prices in markets that are not active or for which all significant inputs are observable, either directly or indirectly, for substantially the full term of the financial instrument.

Level 3 – Valuations based on unobservable inputs reflecting the Foundation's own assumptions, consistent with reasonably available assumptions made by other market participants. These valuations require significant judgment or estimation by the investment manager.

Investments measured at net asset value ("NAV") are those which the Foundation has applied a practical expedient and concluded that NAV reported by the underlying fund approximated the fair value of investments, unless it is probable that all or a portion of the investment will be sold for an amount different from NAV. The Foundation has no plans to sell these investments in the secondary market at amounts substantially different from NAV.

CLEMSON UNIVERSITY FOUNDATION
(A Component Unit of Clemson University)
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2025 AND 2024

Note 3—Fair value measurements (continued)

The following tables summarize the valuation of the Foundation's financial assets and liabilities measured at fair value as of June 30, 2025 and 2024, based on the level of input utilized to measure fair value.

Measurement at fair value on a recurring or quarterly basis at June 30, 2025:

Description	Investments Measured at NAV	Level 1	Level 2	Level 3	Total
Investments – recurring basis:					
Publicly traded funds:					
Money market funds	\$ -	\$ 2,687,187	\$ -	\$ -	\$ 2,687,187
Treasury/agency	-	69,684,378	-	-	69,684,378
Mortgage backed securities	-	27,286,724	-	-	27,286,724
Corporate bonds	-	19,563,561	-	-	19,563,561
International bonds	-	1,453,245	-	-	1,453,245
U.S. equities	-	492,703,411	-	-	492,703,411
Global equities	-	124,880,804	-	-	124,880,804
Commodities	-	17,470,424	27,100,730	-	44,571,154
Public real assets	-	596,933	-	-	596,933
Hedge funds	183,191,899	-	-	-	183,191,899
Private equity	227,324,936	-	-	-	227,324,936
Private real assets	36,576,878	-	-	-	36,576,878
Other	-	3,861,340	-	-	3,861,340
Total investments – recurring basis	447,093,713	760,188,007	27,100,730	-	1,234,382,450
Investments – nonrecurring basis:					
Real estate	-	-	270,000	-	270,000
Total marketable investments	\$ 447,093,713	\$ 760,188,007	\$ 27,370,730	\$ -	\$ 1,234,652,450
Trusts held by others (Note 9)	\$ -	\$ -	\$ -	\$ 7,306,060	\$ 7,306,060

CLEMSON UNIVERSITY FOUNDATION
(A Component Unit of Clemson University)
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2025 AND 2024

Note 3—Fair value measurements (continued)

Measurement at fair value on a recurring or quarterly basis at June 30, 2024:

Description	Investments Measured at NAV	Level 1	Level 2	Level 3	Total
Investments – recurring basis:					
Publicly traded funds:					
Money market funds	\$ -	\$ 5,278,715	\$ -	\$ -	\$ 5,278,715
Treasury/agency	-	76,285,715	-	-	76,285,715
Mortgage backed securities	-	22,081,070	-	-	22,081,070
Corporate bonds	-	16,296,633	-	-	16,296,633
International bonds	-	1,603,953	-	-	1,603,953
U.S. equities	-	426,687,512	-	-	426,687,512
Global equities	-	110,029,770	-	-	110,029,770
Commodities	-	16,232,755	39,946,770	-	56,179,525
Public real assets	-	265,381	-	-	265,381
Hedge funds	174,872,508	-	-	-	174,872,508
Private equity	197,916,086	-	-	-	197,916,086
Private real assets	38,746,682	-	-	-	38,746,682
Other	-	7,440,614	-	-	7,440,614
Total investments – recurring basis	411,535,276	682,202,118	39,946,770	-	1,133,684,164
Investments – nonrecurring basis:					
Real estate	-	-	270,000	-	270,000
Total marketable investments	\$ 411,535,276	\$ 682,202,118	\$ 40,216,770	\$ -	\$ 1,133,954,164
Trusts held by others (Note 9)	\$ -	\$ -	\$ -	\$ 6,634,164	\$ 6,634,164

The majority of the Foundation's underlying fund managers use a market approach to value an investment. In addition, the following inputs/valuation techniques are used-comparable security analysis, recent transactions, earnings and cash flow forecasts, market multiple analysis, discounted cash flow/time value of money, internal valuation models, third party appraisals, bona fide offers, and at cost for the period just subsequent to acquisition.

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Note 3—Fair value measurements (continued)

For investments in entities that calculate NAV or its equivalent whose fair value is not readily determinable, the following tables provide additional information about the unfunded commitments and redemption availability at June 30, 2025 and 2024.

	<u>Fair Value at June 30, 2025</u>	<u>Unfunded Commitments</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>
Private partnerships ⁽¹⁾				
Private equity	\$ 227,324,936	\$ 140,881,770	N/A	N/A
Private real assets	36,576,878	20,267,145	N/A	N/A
Hedge funds ⁽²⁾	183,191,899	-	Monthly to Annually	33-95 days
Total	<u>\$ 447,093,713</u>			

	<u>Fair Value at June 30, 2024</u>	<u>Unfunded Commitments</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>
Private partnerships ⁽¹⁾				
Private equity	\$ 197,916,086	\$ 125,816,907	N/A	N/A
Private real assets	38,746,682	15,576,931	N/A	N/A
Hedge funds ⁽²⁾	174,872,508	-	Monthly to Annually	33-95 days
Total	<u>\$ 411,535,276</u>			

(1) This category includes investments in private equity, buyout, real assets, and venture capital funds. These funds invest primarily in domestic companies across a broad spectrum of industries. Fair value of the partnerships is determined by the fund manager using NAV reported by the underlying partnerships. For real assets, fair value is estimated by the general partner based on an internal valuation of the underlying projects. Generally, these funds cannot be redeemed; instead, the nature of the investments is that distributions will be received as the underlying investments of the fund are liquidated.

(2) This category includes investments which seek to generate superior risk adjusted returns through a range of investment strategies. In addition to lock-up periods, some investments include early redemption fees or "gates" which limit the percentage of the investments that can be redeemed at one time.

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Note 4—Investments

A summary of investments at fair value that is presented on the consolidated statements of financial position under investments, investments held for the University, and pooled investments held in trust for affiliates as of June 30 are as follows:

	2025	2024
Money market funds	\$ 2,687,187	\$ 5,278,715
Treasury/agency	69,684,378	76,285,715
Mortgage backed securities	27,286,724	22,081,070
Corporate bonds	19,563,561	16,296,633
International bonds	1,453,245	1,603,953
U.S. equities	492,703,411	426,687,512
Global equities	124,880,804	110,029,770
Commodities	44,571,154	56,179,525
Hedge funds	183,191,899	174,872,508
Private equity	227,324,936	197,916,086
Public real assets	596,933	265,381
Private real assets	36,846,878	39,016,682
Other	3,861,340	7,440,614
Subtotal-marketable investments	1,234,652,450	1,133,954,164
Subordinated note receivable from Clemson University		
Land Stewardship Foundation, Inc. (Note 8)	20,000,000	20,000,000
Total investments	<u>\$1,254,652,450</u>	<u>\$1,153,954,164</u>
	2025	2024
Reconciliation to the consolidated statements of financial position:		
Investments	\$ 929,986,068	\$ 859,535,550
Investments held for the University	288,593,528	263,073,236
Funds held in trust for affiliates - pooled investments	36,072,854	31,345,378
	<u>\$1,254,652,450</u>	<u>\$1,153,954,164</u>

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Note 4—Investments (continued)

The Foundation's investment returns, net for the years ended June 30 follows:

	2025	2024
Net realized gains from sales of investments	\$ 13,339,583	\$ 9,693,655
Net unrealized appreciation of investments	67,365,059	73,449,196
Total net gains	80,704,642	83,142,851
Investment income, net	15,398,816	13,700,262
Total investment return, net	<u>\$ 96,103,458</u>	<u>\$ 96,843,113</u>

The Foundation assesses a management fee, as included in investment return, net on the consolidated statements of activities, to individual endowment funds to provide support for fundraising, donor stewardship, and endowment administration. For 2025 and 2024, this fee was 1.25% of the 12-quarter trailing average fair value of endowment funds and totaled approximately \$11.3 million and \$10.5 million, respectively.

The South Carolina Code of Laws allows the University's Board of Trustees to loan endowment funds to the Foundation for the purpose of maximizing the investment yield and increasing the available funds for scholarships and other programs. For the years ended June 30, 2025 and 2024, University endowment funds of \$288,593,528 and \$263,073,236, respectively, were loaned to the Foundation and are included in investments held for the University in the consolidated statements of financial position.

Note 5—Contributions receivable, net

Contributions receivable, net are summarized as follows at June 30:

	2025	2024
Unconditional promises expected to be collected in:		
Less than one year	\$ 26,994,251	\$ 23,508,816
One year to five years	44,856,094	38,210,092
Over five years	44,225,225	20,180,142
	116,075,570	81,899,050
Less allowance for uncollectible contributions receivable	(9,807,557)	(6,189,905)
Less unamortized discount (discount rates of 0.29% to 4.33%)	(12,547,355)	(4,487,735)
	<u>\$ 93,720,658</u>	<u>\$ 71,221,410</u>

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Note 6—Land, buildings, and equipment, net

A summary of land, buildings, and equipment, net at June 30 follows:

	2025	2024
Land	\$ 8,971,049	\$ 8,971,049
Buildings	1,785,818	1,785,818
Equipment	113,878	113,878
	<u>10,870,745</u>	<u>10,870,745</u>
Less accumulated depreciation	<u>(1,797,481)</u>	<u>(1,769,698)</u>
	<u>\$ 9,073,264</u>	<u>\$ 9,101,047</u>

Included in land, buildings, and equipment at June 30, 2025 and 2024 is land donated to the Foundation which had an appraised value of \$8,971,049 in the year it was acquired. Conservation easements have been assigned to property located in Georgetown County, South Carolina which requires the land to remain in its undeveloped state but allow for the construction, operation, and management of a research and educational facility. The carrying value is comprised of land of \$917,418 and conservation easements of \$8,053,631. Depreciation expense for the years ended June 30, 2025 and 2024 was \$27,783.

Note 7—Endowment assets

The Foundation's endowment consists of approximately 2,400 individual funds established for a variety of purposes including both donor-restricted endowment funds and funds designated by the Board of Directors of the Foundation to function as endowments. Net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law – The Board of Directors of the Foundation has interpreted the Uniform Prudent Management of Institutional Funds Act ("UPMIFA") enacted July 1, 2008, in the state of South Carolina as setting forth the standard of conduct for preserving the value of the original gift. As a result of this interpretation, the Foundation classifies as net assets with donor restrictions (a) the original value of the gifts donated (b) the original value of subsequent gifts required to be maintained in perpetuity, and (c) accumulation of earnings required to be added to the net assets with donor restrictions required to be maintained in perpetuity as stipulated by the donor applicable donor gift instrument.

The remaining portion of the donor-restricted endowment fund that is not required to be maintained in perpetuity is classified as net assets with donor restricted until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. The duration and preservation of the fund.
2. The purposes of the Foundation and the donor-restricted endowment fund.
3. General economic conditions.
4. The possible effect of inflation and deflation.
5. The expected total return from income and the appreciation of investments.
6. Other resources of the Foundation.
7. The investment policies of the Foundation.

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Note 7—Endowment assets (continued)

Endowment net assets consist of the following at June 30, 2025:

	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds	\$ -	\$ 835,697,589	\$ 835,697,589
Board-designated endowment funds	75,008,698	-	75,008,698
Total endowed net assets	<u>\$ 75,008,698</u>	<u>\$ 835,697,589</u>	<u>\$ 910,706,287</u>

Endowment net assets consist of the following at June 30, 2024:

	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds	\$ -	\$ 760,168,252	\$ 760,168,252
Board-designated endowment funds	66,701,815	-	66,701,815
Total endowed net assets	<u>\$ 66,701,815</u>	<u>\$ 760,168,252</u>	<u>\$ 826,870,067</u>

Changes in endowment net assets for the year ended June 30, 2025 are as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds	\$ -	\$ 760,168,252	\$ 760,168,252
Board-designated endowment funds	66,701,815	-	66,701,815
Total endowed net assets, June 30, 2024	66,701,815	760,168,252	826,870,067
Investment return, net	<u>6,613,970</u>	<u>72,731,484</u>	<u>79,345,454</u>
	73,315,785	832,899,736	906,215,521
Contributions	11,241,473	31,522,982	42,764,455
Additions to endowments from trusts or donor designation changes	1,064,897	2,911,485	3,976,382
Appropriation of endowment assets for expenditure	<u>(10,613,457)</u>	<u>(31,636,614)</u>	<u>(42,250,071)</u>
Endowment net assets, June 30, 2025	<u>\$ 75,008,698</u>	<u>\$ 835,697,589</u>	<u>\$ 910,706,287</u>

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Note 7—Endowment assets (continued)

Changes in endowment net assets for the year ended June 30, 2024 are as follows:

	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds	\$ -	\$ 681,549,004	\$ 681,549,004
Board-designated endowment funds	56,618,868	-	56,618,868
Total endowed net assets, June 30, 2023	56,618,868	681,549,004	738,167,872
Investment return, net	6,470,796	75,429,260	81,900,056
	63,089,664	756,978,264	820,067,928
Contributions	7,598,466	24,454,728	32,053,194
Additions to endowments from trusts or donor designation changes	542,018	568,594	1,110,612
Appropriation of endowment assets for expenditure	(4,528,333)	(21,833,334)	(26,361,667)
Endowment net assets, June 30, 2024	\$ 66,701,815	\$ 760,168,252	\$ 826,870,067

Funds with Deficiencies – From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Foundation to retain as a fund of perpetual duration. There are no deficiencies of this nature to report at June 30, 2025 or 2024. Deficiencies would result from unfavorable market fluctuations occurring after the investment of permanently restricted contributions and, to a degree by continued appropriation for certain programs deemed prudent by the Board of Directors.

Return Objectives and Risk Parameters – The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a relatively predictable, stable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity or for a donor-specified period as well as board-designated funds. As authorized by board approved policies, these assets are invested to maximize long-term returns, while simultaneously mitigating risk through maintaining a diversified portfolio. A multi-generational window not only allows for the typical diversification across asset classes, but also for time diversification across both up and down markets.

The assets are invested in a manner that is intended to produce results, in the long term, that meet or exceed the composite return and are within the risk parameters of an approved benchmark. The long-term objective is to attain, within acceptable risk parameters, an average annual total return that exceeds the sum of the Foundation's approved payout rate plus inflation, plus investment management and related fees. The objective is expected to be obtained over time but not in each and every reporting period.

Strategies Employed for Achieving Objectives – To address its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term objectives within prudent risk constraints.

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Note 7—Endowment assets (continued)

Spending Policy and How the Investment Objectives Relate to Spending Policy – The Foundation endowment spending policy appropriates for distribution each year a certain percentage of its endowment funds' based on fair value averages. For 2025 and 2024, the spending percentage was 4% based on average fair value of endowment funds as of the end of the 12 prior quarters. The goal of such spending policy is to allow the endowment to maintain its purchasing power, achieve a reasonable degree of stability and predictability in income availability for operations and to achieve a balance between present and future needs.

Note 8—Related party transactions

At June 30, 2025 and 2024, amounts due from and due to organizations related to the Foundation through their affiliation with the University are as follows:

	2025	2024
Due from:		
Clemson University Real Estate Foundation	\$ 135,863	\$ 118,856
Clemson University Land Stewardship Foundation	3,516,373	3,594,295
Clemson University	645,014	612,957
	<u>\$ 4,297,250</u>	<u>\$ 4,326,108</u>
Due to:		
IPTAY	\$ 84,450	\$ 78,280
Clemson Architectural Foundation	1,250	1,873
Clemson Alumni Association	156	31,320
Clemson University	1,345,373	1,357,124
	<u>\$ 1,431,229</u>	<u>\$ 1,468,597</u>

The Foundation charged an annual fee of 1.25% in 2025 and 2024 for managing endowments. These funds are managed with an asset allocation similar to that of the Foundation. Administrative management fees, as included in investment return, net on the consolidated statements of activities, from related parties for the years ended June 30:

	2025	2024
Clemson University	\$ 2,580,056	\$ 2,478,255
IPTAY	355,240	366,509
Clemson Alumni Association	176,431	161,135
Clemson Architectural Foundation	43,914	40,610
Clemson University Research Foundation	2,135	-
	<u>\$ 3,157,776</u>	<u>\$ 3,046,509</u>

The Foundation transfers certain assets (to) from related parties, as disclosed in Note 20.

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Note 8—Related party transactions (continued)

In accordance with the Affiliation Agreement between the University and the Foundation, the Foundation reimburses the University for services provided by University employees and University resources utilized in support of activities of the Foundation. In this regard, the Foundation reimbursed the University approximately \$1.2 million and \$1.3 million in compensation expenses directly related to services of University employees during fiscal years 2024 and 2023. The Foundation also provided in excess of \$9.6 million and \$10.1 million in general operating funds for Development and other University purposes which is greater than and covers the cost of University resources utilized by the Foundation during fiscal years 2025 and 2024, respectively.

In June 2022, the Foundation entered into a loan agreement with Clemson University Land Stewardship Foundation ("CULSF") to purchase land for development for the future use and benefit of the University. The loan amount advanced was \$2,006,072. The funds advanced to CULSF are included in the due from related organizations on the consolidated statements of financial position at June 30, 2025 and 2024 with balances of \$1,817,471 and \$1,877,904, respectively. Interest will be accrued based on the prime rate plus 25 basis points and calculated annually with annual adjustments on the anniversary date but shall never be less than the interest rate on the purchase close date or greater than the interest rate on the purchase closing date plus 1.00%. The interest rate on the purchase closing date was 4.25%. The interest rate was 5.25% at June 30, 2025 and 2024. The loan allows for either monthly or annual payments with a maturity of June 2028. The loan is based upon a 20-year amortization with a final balloon payment at maturity.

In September 2023, the Foundation entered into a loan agreement with CULSF to purchase land adjacent to the University-International Center for Automotive Research ("CU-ICAR") campus for the future use and benefit of the University. The loan amount advanced was \$800,000. The funds advanced to CULSF are included in the due from related organizations on the consolidated statements of financial position at June 30, 2025 and 2024 with balances of \$766,430 and \$783,919 respectively. Interest will be accrued based on the prime rate plus 25 basis points and calculated annually with annual adjustments on the anniversary date but shall never be less than the interest rate on the purchase close date or greater than the interest rate on the purchase closing date plus 1.00%. The interest rate on the purchase closing date was 8.50%. The interest rate was 8.75% at June 30, 2025 and 2024. The loan allows for either monthly or annual payments with a maturity of September 2029. The loan is based upon a 20-year amortization with a final balloon payment at maturity.

The University and the Foundation have a Memorandum of Understanding ("MOU") whereby the University loans certain endowment funds to the Foundation for the purpose of maximizing the investment yield and increasing the funds available for scholarships and other University programs. The principal balance outstanding at June 30, 2025 and 2024 was \$146,677,655 and the accrued liability to the University due to net investment appreciation on the principal outstanding was \$141,915,873 and \$116,395,581, respectively. The MOU was for a term of 10 years beginning on July 11, 2003 and is reviewed annually by the University and the Foundation prior to the anniversary date and the term is automatically renewed each year for a 12-month period unless either party provides written notice of its objection to the extension at least 30 days prior to the anniversary date. Should the University determine the loaned funds are to be repaid, pursuant to the MOU the Foundation is required to pay back the funds to the University with interest at a rate equal to the total cumulative return (consisting of appreciation and income less any payouts to the University) earned from the investment of such funds by the Foundation. The University is prohibited from requesting a return of the loaned funds if the total cumulative return is negative.

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Note 8—Related party transactions (continued)

In December 2007, the Foundation approved a non-interest-bearing loan receivable of \$20,000,000 to the Clemson University Real Estate Foundation (“CUREF”) for investment in land acquisitions and improvements at CU-ICAR. This loan was assigned to CULSF in December 2012 with the transfer of the underlying asset.

As discussed in Note 11, during fiscal year 2025 the Foundation began leasing building space from the University. Lease payments to the University for the year ended June 30, 2025 totaled \$71,817.

Note 9—Split-interest agreements

The Foundation has entered into charitable remainder annuity and unitrust agreements whereby assets are made available on the condition that income is paid periodically to designated individuals. Payments of such amounts terminate at a time specified in the agreements. Included in investments at June 30, 2025 and 2024 are \$6,662,691 and \$7,775,447, respectively, of assets held under the agreements and are comprised of U.S. government obligations, corporate bonds, and U.S. and global equities.

The Foundation has reported in the accompanying consolidated statements of financial position an actuarial liability of \$1,661,877 and \$1,650,761 at June 30, 2025 and 2024, respectively, which represents the present value of estimated future payments to beneficiaries of the charitable remainder annuity trusts and unitrusts, taking into consideration their life expectancy and discounted at applicable interest rates.

The Foundation has entered into charitable gift annuity agreements whereby donors contribute assets in exchange for the Foundation’s promise to pay a fixed amount to a designated individual for a specified period of time. The assets contributed are held as general assets of the Foundation and an actuarial liability which represents the present value of estimated future payments to beneficiaries of charitable gift annuities of \$1,045,407 and \$1,055,923 at June 30, 2025 and 2024, respectively, has been reported in the accompanying consolidated statements of financial position.

Trusts held and managed by trustees other than the Foundation, but the Foundation is the remainder beneficiary are included at fair value as of the end of 2025 and 2024 on the consolidated statements of financial position. The fair value less the present value of the remainder interest based on donor or beneficiary is as follows:

	2025	2024
Fair value	\$ 12,754,150	\$ 12,050,024
Less unamortized discount	(5,448,090)	(5,415,860)
Trusts held by others	<u>\$ 7,306,060</u>	<u>\$ 6,634,164</u>

Note 10—Life insurance policies

The Foundation is owner and beneficiary of various life insurance policies with an aggregate cash surrender value at June 30, 2025 and 2024 was \$5,564,470 and \$5,493,509, respectively.

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Note 11—Leases

During 2025, the Foundation entered into a lease agreement with a related party to lease certain building space. The Foundation determines whether a contract contains a lease at inception by determining if the contract conveys the right to control the use of identified building space for a period of time in exchange for consideration. The Foundation's lease agreement has lease and non-lease components, which are accounted for separately with amounts allocated to the lease and non-lease components based on relative stand-alone prices.

Right-of-use ("ROU") assets and lease liabilities are recognized at the commencement date based on the present value of the future minimum lease payments over the lease term. Renewal and termination clauses that are factored into the determination of the lease term if it is reasonably certain these options would be exercised by the Foundation. Lease assets are amortized over the lease term unless there is a transfer of title or purchase option reasonably certain of exercise, in which case the asset life is used. Certain lease agreements include variable payments. Variable lease payments not dependent on an index or rate primarily consist of common area maintenance charges and are not included in the calculation of the ROU asset and lease liability and are expensed as incurred. In order to determine the present value of lease payments, the Foundation uses the implicit rate when it is readily determinable. As the Foundation's lease does not provide an implicit rate, management used the Foundation's Risk-Free Treasury rate based on the information available at lease commencement to determine the present value of lease payments.

The Foundation's lease agreements do not contain any material residual value guarantees or material restrictive covenants. The Foundation does not have leases where it is involved with the construction or design of an underlying asset. The Foundation does not have any material sublease activities.

Practical expedients elected:

- The Foundation has elected the practical expedient not to recognize leases with terms of 12 months or less on the consolidated statements of financial position and instead recognized the lease payments on a straight-line basis over the term of the lease and variable lease payments in the period in which the obligation for the payments is incurred. Therefore, short-term lease expense for the period does not reflect ongoing short-term lease commitments. Lease expense for such short-term leases was not material for the years ended June 30, 2025 and 2024.
- The Foundation has elected to utilize the risk-free discount rate to calculate lease assets and liabilities.

The components of leases are as follows at June 30, 2025:

Operating leases:

Operating cash flows (fixed payments)	\$	71,817
Operating lease cost (annual)	\$	90,220
ROU assets obtained in exchange for new operating lease liabilities	\$	6,301,123
Weighted-average remaining lease term for operating leases		18 years
Weighted-average discount rate for operating leases		4.75%

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Note 11—Leases (continued)

Future minimum lease payments as of June 30, 2025 are as follows:

2026	\$ 396,788
2027	443,514
2028	454,602
2029	465,967
2030	477,616
Thereafter	7,300,090
Total undiscounted cash flows	9,538,577
Less: present value discount	(3,295,623)
Total lease liabilities	<u>\$ 6,242,954</u>

Note 12—Funds held in trust for affiliates

The Foundation holds and invests funds belonging to the Clemson Architectural Foundation (“CAF”), IPTAY, Clemson Alumni Association (“CAA”) and Clemson University Research Foundation (“CURF”) in a custodial capacity. Funds are either held or invested in an externally managed investment pool in accordance with CUF investment policy or by separate agreement. Assets under CUF management at June 30, 2025 and 2024 were \$122,302,988 and \$127,067,484, respectively.

At June 30, 2025:

	Non-Pooled Assets, Net	Pooled Investments	Contributions Receivable, Net	Total
IPTAY	\$ 5,102,684	\$ 11,732,450	\$ 80,433,539	\$ 97,268,673
CAA	322,270	17,676,813	-	17,999,083
CAF	328,108	4,295,912	43,533	4,667,553
CURF	-	2,367,679	-	2,367,679
	<u>\$ 5,753,062</u>	<u>\$ 36,072,854</u>	<u>\$ 80,477,072</u>	<u>\$ 122,302,988</u>

At June 30, 2024:

	Non-Pooled Assets, Net	Pooled Investments	Contributions Receivable, Net	Total
IPTAY	\$ 13,100,740	\$ 9,003,026	\$ 81,257,455	\$ 103,361,221
CAA	337,269	16,794,376	-	17,131,645
CAF	315,902	4,048,296	44,073	4,408,271
CURF	666,667	1,499,680	-	2,166,347
	<u>\$ 14,420,578</u>	<u>\$ 31,345,378</u>	<u>\$ 81,301,528</u>	<u>\$ 127,067,484</u>

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JUNE 30, 2025 AND 2024

Note 13—Commitments and contingencies

The Foundation has committed \$7,617,875 and \$15,148,777, at June 30, 2025 and 2024, respectively, for building projects for the benefit of the University. At June 30, 2025, the Foundation continues to pursue fundraising from donors to fund these commitments.

Note 14—Designations of net assets without donor restrictions

The Foundation's governing body has established endowments and reserves to support Foundation operations as follows at June 30:

	2025	2024
Net assets without donor restrictions:		
Special initiative reserves	\$ 3,845,145	\$ 5,325,281
Quasi-endowment	75,741,573	66,789,496
Other designated	6,037,532	4,633,152
Undesignated	1,269,967	(1,076,167)
Net assets without donor restrictions	<u>\$ 86,894,217</u>	<u>\$ 75,671,762</u>

Note 15—Net assets with donor restrictions

Net assets with donor restrictions consisted of the following at June 30:

	2025	2024
Specific future periods:		
Unconditional contributions receivable-not received	\$ 93,720,658	\$ 71,221,410
Specific to expenditure for specific purpose	87,674,747	84,023,644
Specific to spending policy and appropriation	348,890,404	301,974,638
Perpetual endowments	447,305,699	415,472,050
Specific to passage of time or specific event:		
Gifts awaiting donor direction	8,536,293	10,560,675
Trusts held by others	7,306,060	6,634,164
Charitable remainder trusts and unitrusts	5,000,814	6,124,686
Term endowments	40,919,962	44,864,224
Net assets with donor restrictions	<u>\$1,039,354,637</u>	<u>\$ 940,875,491</u>

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Note 16—Net assets released from restrictions

Net assets released from donor restrictions during the year ended June 30, 2025 and 2024 supported the following programs:

	2025	2024
Scholarships, fellowships, and awards	\$ 10,688,355	\$ 9,162,120
Chairs, professorships, and faculty awards	6,855,944	5,606,068
Departments and University programs	21,064,191	19,409,311
Capital, facilities, and equipment	9,191,745	1,005,784
Net assets released from donor restrictions	<u>\$ 47,800,235</u>	<u>\$ 35,183,283</u>

Note 17—Expenditures by functional and natural classifications

Expenses have been assigned to the following functional categories at the time the expenditure was incurred. The following represents the expenditures by functional and natural classifications for the year ended June 30, 2025:

	Program Expenses in Support of Clemson University	Administrative and Investment Support	Fundraising	Total
Clemson University program support	\$ 49,273,628	\$ -	\$ -	\$ 49,273,628
Functions and events	2,303,809	189,174	1,748,522	4,241,505
Contract and professional services	1,922,964	1,643,983	1,826,082	5,393,029
Compensation and shared services costs	-	4,485,473	3,105,938	7,591,411
Travel and fundraising operations	541,880	112,527	460,192	1,114,599
Material, supplies, and other operating costs	521,587	140,185	247,690	909,462
IT services and operations	59,432	130,951	22,181	212,564
Development fees	963,640	70,132	-	1,033,772
Rent and occupancy	142,343	170,483	59,646	372,472
Promotions and sponsorships	410,745	4,677	546,101	961,523
Insurance	22,886	178,571	-	201,457
Depreciation	-	27,783	-	27,783
Total	<u>\$ 56,162,914</u>	<u>\$ 7,153,939</u>	<u>\$ 8,016,352</u>	<u>\$ 71,333,205</u>

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Note 17—Expenditures by functional and natural classifications (continued)

The following represents the expenditures by functional and natural classifications for the year ended June 30, 2024:

	Program Expenses in Support of Clemson University	Administrative and Investment Support	Fundraising	Total
Clemson University program support	\$ 33,516,932	\$ -	\$ -	\$ 33,516,932
Functions and events	2,782,049	75,842	1,207,892	4,065,783
Contract and professional services	2,888,525	1,567,761	1,604,446	6,060,732
Compensation and shared services costs	-	3,932,753	2,000,363	5,933,116
Travel and fundraising operations	333,958	81,010	438,525	853,493
Material, supplies, and other operating costs	420,361	112,628	542,287	1,075,276
IT services and operations	59,448	140,989	132,750	333,187
Development fees	658,355	63,863	-	722,218
Rent and occupancy	46,186	100,411	96,765	243,362
Promotions and sponsorships	369,332	7,206	537,965	914,503
Insurance	12,985	170,656	-	183,641
Depreciation	-	27,783	-	27,783
Total	<u>\$ 41,088,131</u>	<u>\$ 6,280,902</u>	<u>\$ 6,560,993</u>	<u>\$ 53,930,026</u>

The allocation of expenses at June 30, 2025 and 2024 are based upon direct expenditures to each functional category.

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Note 18—Availability of financial assets

The following reflects the Foundation's financial assets available for general expenditures over the next 12 months as of the consolidated statement of financial position date, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the consolidated statements of financial position date. Amounts not available include amounts set aside for long-term investing in quasi-endowments and board-designated funds that could be drawn upon if the governing board approves that action. However, amounts already appropriated from either the donor-restricted endowments or quasi-endowments for general expenditure within one year of the consolidated statements of financial position date have not been subtracted as unavailable. The Foundation's general expenditures consist of direct program support to the University, as well as fundraising, donor stewardship, and endowment administration activity related expenditures.

	<u>2025</u>	<u>2024</u>
Financial assets, at year-end, excluding funds held for related entities	\$ 1,122,168,435	\$ 1,012,433,123
Less those unavailable for general expenditures within one year, due to:		
Contractual or donor-imposed restrictions:		
Restricted by donor with time restrictions	(582,782,993)	(534,555,793)
Subject to appropriation and satisfaction of donor restrictions	(436,768,594)	(386,131,384)
Investments held in annuity trust	(13,968,751)	(14,409,611)
Board designations:		
Special initiative reserves and other designated funds	(9,882,677)	(9,958,433)
Quasi-endowment fund, net of perpetual fixed assets	(74,694,066)	(66,359,399)
Plus: Board approved endowment appropriation	<u>27,748,603</u>	<u>25,397,271</u>
Financial assets available to meet cash needs for general expenditure within one year	<u>\$ 31,819,957</u>	<u>\$ 26,415,774</u>

Note 19—Risk management

The Foundation is exposed to various risks of loss related to torts, theft of assets, and errors and omissions. The risks are managed through the purchase of commercial insurance and self-retention of certain risks. The Foundation's affairs are conducted by the employees of the University and exposures to loss resulting from this arrangement are managed by the University through a combination of methods, including participation in various risk pools administered by the state of South Carolina, purchase of commercial insurance and self-retention of certain risks. Additional details on the University's risk management program are disclosed in the financial report of the University.

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Note 20—Transfers (to) from related entities

Transfers (to) from related entities consisted of the following at June 30, 2025:

	Without Donor Restrictions	With Donor Restrictions	Total
CECCC	\$ (3,424,311)	\$ -	\$ (3,424,311)
CAA	(162,488)	65,425	(97,063)
IPTAY	(20,000)	(24,842)	(44,842)
CU	(498,791)	(150,500)	(649,291)
Total	<u>\$ (4,105,590)</u>	<u>\$ (109,917)</u>	<u>\$ (4,215,507)</u>

Transfers (to) from related entities consisted of the following at June 30, 2024:

	Without Donor Restrictions	With Donor Restrictions	Total
CECCC	\$ (2,587,705)	\$ -	\$ (2,587,705)
IPTAY	(20,000)	84,900	64,900
CU	(613,194)	(211,138)	(824,332)
Total	<u>\$ (3,220,899)</u>	<u>\$ (126,238)</u>	<u>\$ (3,347,137)</u>

Note 21—Subsequent events

The Foundation has evaluated subsequent events through September 5, 2025, in connection with the preparation of these consolidated financial statements, which is the date the consolidated financial statements were available to be issued.