

# NSF CAREER PROGRAM and CAREER ACADEMY OVERVIEW



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# AGENDA

1. Office of Research Development

2. NSF CAREER Program

3. ORD CAREER Academy

4. Questions



# What is the Office of Research Development?

**ORD is the central research development unit at Clemson.**

**We offer services and programs that transcend disciplinary barriers and spur discovery and collaboration.**



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# What does the Office of Research Development do?

**ORD engages faculty in strategic, proactive, catalytic, and capacity-building activities that**

- **advance research**
- **foster a “research culture”**
- **increase institutional competitiveness for funding**



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## *Faculty Support*

- Offer early career training (CAREER Academy, NIH Accelerator)
- Provide proposal development support
- Run workshops/info sessions
- Manage R-Initiative funding opportunities
- Provide networking opportunities such as TigerSphere
- Manage proposal repository

## *Institutional Advancement*

- Support CU mission and *Clemson Elevate* goals for research
- Build highly effective interdisciplinary teams for large grant proposals
- Position Clemson to leverage its strengths to enhance its research portfolio
- Coordinate with research development staff across campus to achieve synergies

## *Funding Landscape*

- Monitor changes in agency priorities and programs
- Administer limited submissions process
- Strategically position faculty to be more competitive in a constantly shifting grants environment
- Foster nimbleness in faculty responses to funding opportunities





# OFFICE OF RESEARCH DEVELOPMENT

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**Shelia Cotten, PhD**  
**Associate Vice**  
**President for Research**  
**Development**

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**Jane Jacobi**  
Team Lead



**Brett Levi**  
Program Manager



**Morgan Simpson**  
Research Development  
Specialist



**Brad Walters**  
Program Manager



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# NSF CAREER Program



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# NSF CAREER PROGRAM

- **CAREER awards are NSF's most prestigious awards in support of early-career faculty with potential to serve as academic role models in research and education and to lead advances in the mission of their department or organization. Activities build a firm foundation for a lifetime of leadership in integrating education and research.**
- **Number of awards: Approximately 3,000 applicants submit proposals in a “normal” year. Only 500 are funded/year.**
- **Due: July 25, 2025**
- **[www.nsf.gov/pubs/2022/nsf22586/nsf22586.pdf](http://www.nsf.gov/pubs/2022/nsf22586/nsf22586.pdf)**



# CAREER ELIGIBILITY

A proposer must meet **all of the following eligibility requirements as of the annual deadline:**

- Hold a doctoral degree **in a field supported by NSF**
- Be engaged in research **in an area of science, engineering, or education supported by NSF**
- Hold at least a **50% tenure-track (or tenure-track-equivalent) position as an assistant professor (or equivalent title)**
- Be **untenured**
- Cannot have received a CAREER award previously.



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# CAREER PROPOSAL INTENT

The CAREER proposal is about **you and your development** as an academic researcher and educator over the next five years . . . and beyond.

Your CAREER proposal details how you will spend \$500,000+ of taxpayer money to **advance your discipline** (intellectual merit) and **increase the societal impact** of your work (broader impacts).

Thus, as a writer, you have a **dual intent**: to promote both personal and public agendas.





# INITIAL STEPS

Prospective CAREER applicants have to wrestle with tough questions:

- What do I want to leave as my **legacy** as a researcher and an educator?
- What can I claim as my **niche**? What **unique contribution** do I dream of making to my department, my college, my institution, my discipline?
- If I accomplish my objectives, **what will be the benefit**? Will I be better off for the effort? Will the world be better off?



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# NAVIGATING THE NSF MAZE

- Directorates, divisions, programs . . . Seems labyrinthine!
- To which NSF program should I submit my proposal?



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# CONSULT THE NSF WEBSITE

- Drill down from directorates to divisions and then to programs.
- **Only “programs”** participate in the CAREER solicitation.
- Multiple programs may fund a single proposal.
- Search the NSF funding database for projects awarded by specific programs.
- Read a sample of project abstracts to see if you have found “your people.”



# WHERE DOES MY RESEARCH FIT?

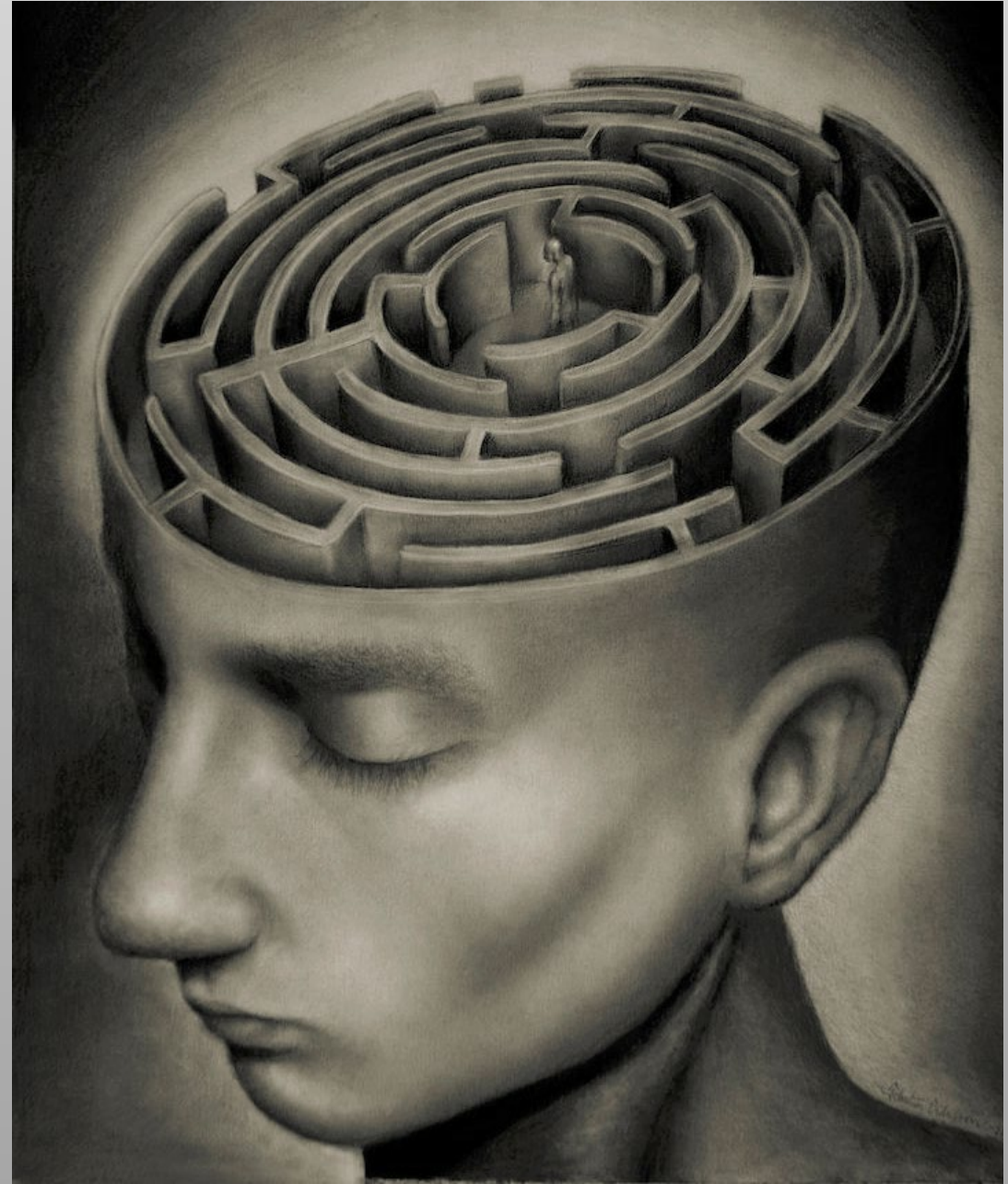
**My research cuts across multiple programs . . .**

**It fits in between multiple programs . . .**

**It could fit in either program A or program B.**

**Contact Program Directors or division contacts:**

**<http://www.nsf.gov/crssprgm/career/contacts.jsp>**



# APPROACHING PROGRAM DIRECTORS

Program directors' success is determined by the success of their programs and the corresponding communities. **You are a piece in the NSF reward system.**

They are highly motivated to support and expand the community by **encouraging and mentoring the next generation of thought leaders.**

Program directors are (usually) nice people who have your best interests in mind. **Don't hesitate to reach out to them.**

**Request feedback on a 1- to 2-page document.**



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# READINESS TO SUBMIT

What **factors should I weigh** in deciding to submit an NSF CAREER proposal instead of another type of proposal?

**Issues:** Enough time

Number of NSF months already committed

Networks/contacts sufficient to facilitate education and outreach activities

Availability of students and collaborators

Amount of the award vs NSF expectations of effort



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# READINESS TO SUBMIT

Is it the right time in my career arc to submit?

## Options:

- Get the CAREER award as early as possible to help bootstrap your research and education program
- Hold onto your first of three shots until you know what you're doing
- Write multiple 1-pagers and get feedback and guidance from ADRs, mentors, Program Directors, ORD.



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# WINNING

- Present an idea matching an NSF program interest AND prove it is **innovative**.
- Tackle a **timely problem** with potential for significant impact (departmental, institutional, cross-disciplinary, societal).
- Lay out a **logical, realistic plan** for accomplishing the work in the five-year time span. Partner with others as necessary to achieve desired outcomes and minimize risk.
- Find a way to **integrate** education plan with research plan.
- Include an **evaluation** mechanism and even an **evaluator**.



# WINNING

- Convince the readers that you have the **potential to serve as an academic role model** in research and education.
- Demonstrate to the reviewers that you are **well-positioned to lead advances** in the mission of your department, organization, and discipline.
- Prove to the panel that faith in you will **rewarded**
- Prove to the panel that the funding you seek will build a **foundation for a lifetime** of leadership in integrating education and research.
- Prioritize audience needs and **engage** readers. Your **voice** is key.



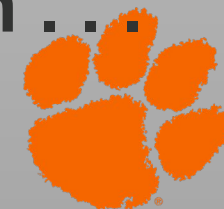
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# LOSING

- Lack of **unique approach** to research and education
- Focus on **applied** rather than fundamental science
- Unclear **methods/insufficient citations** in research or education plan
- A missing or lukewarm **department chair letter** (“damning with faint praise”)
- A **badly written budget or budget justification** (regulations are not followed, costs are not warranted, no funding for education or outreach activities listed in proposal)
- Grounds for being **returned without review** (plagiarism, formatting, use of “et al.” in the references list, omission of Broader Impacts section in project description . . . )



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# FAQs FROM ORD ACADEMY PARTICIPANTS

**What is the funding record for CAREER awards across different directorates/programs? Trends for CAREER follow general funding patterns in directorates and programs; see <https://dellweb.bfa.nsf.gov/awdfr3/default.asp>**

**Does having or not having other NSF funding affect my chances of winning a CAREER award? No.**

**What is the average amount of funding? \$750,000 for 5 years. Can go over \$1 million!**

**Will reviewers expect to see (published) preliminary data?**

**Depends on the program. Ask the Program Director.**



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# FAQs FROM ORD ACADEMY PARTICIPANTS

**How important is it to have previous publications on the proposed topic?** Peer-reviewed publications are a plus, but I have never seen CAREER reviews explicitly calling out an early-career writer for not having them.

**How critical is “socializing” your proposal (or general ideas) ahead of time with PDs and the community?** I think this is a must. To some extent you have to “work the crowd.”

**Does the CAREER program welcome high-risk research topics?** Yes, as long as you have a risk management plan. They want to feel that their investment will be protected.

**Will the grant pay for equipment?** Yes. Not major equipment though.



# FAQs FROM ORD ACADEMY PARTICIPANTS

**What constitute “tie breakers” between multiple good proposals?**

Excellent evaluation plan, a theory guiding the education plan, sufficient citations in the education section, sound integration of research and education, serious attention to stakeholders and broader impacts. Innovative and evidence-based outreach. A fabulous department chair letter.

**Do the prior work and credentials of the proposal writer play into**

**whether the proposal finds success?** Yes for prior work, no for credentials if by that one means academic pedigree.

**Can I have collaborators?** Yes. You just cannot have co-PIs.

Collaborators can be allocated funds in the budget.



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# FAQs FROM ORD ACADEMY PARTICIPANTS

**May I submit a CAREER proposal and another proposal on a different topic to NSF in the same year?** Yes, but only if the research is substantially different. If you are planning to submit a CAREER proposal and another proposal to the same NSF program, please contact the Program Director to discuss your individual case.

**Will the grant pay for students or postdocs?** Yes. Woohoo! You probably would not have enough \$\$ for a postdoc, though.



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# ORD CAREER Academy



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# CAREER ACADEMY 2025

- Ninth cohort!
- Our CAREER Academy is **designed to help you win.** Academy participants have a higher rate of success than do non-participants.
- Academy participants learn strategies relevant not only for the CAREER proposal but for **all proposals.**
- Two tracks: **Track 1**, for faculty who have not previously submitted to the CAREER program; **Track 2**, for faculty who have previously submitted a CAREER proposal or are Academy returnees.
- There is no limit on the number of times you can participate in the Academy.



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# CAREER ACADEMY 2025

- Application window will open November 7 and close December 7. Look for an email and a link on our webpage!
- Notification of acceptance: December 8.
- Criteria for acceptance: Number of previous attempts, fit with NSF areas, anticipated tenure date, balance among colleges.
- Runs from January through July. Comprises presentations, group activities, peer reviews, individual consultations, heavy-duty editing. We have contact of some sort every week.
- In January, individual Zoom conferences with accepted participants will be held to gauge readiness and tailor materials.
- All workshop sessions are held over Zoom and recorded.



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# CAREER ACADEMY 2025

## Special benefits for Academy participants:

- Privileged access to ORD editors after the Academy for other types of proposals, regardless of dollar value. **We invest in your potential over the long term.**
- Potential to receive feedback on CAREER proposal from **outside reviewers** with subject-matter expertise (limited number of slots available, depending on VPR budget).
- Debriefing to go over panel reviews and **plan follow-up strategy.**
- Structured **networking** with other early-career faculty. Benefit from others' expertise. Make friends!



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## QUESTIONS?

Contact me:  
[jacobij@clermson.edu](mailto:jacobij@clermson.edu)

Browse the ORD website:  
<https://www.clemson.edu/research/division-of-research/offices/department-ord/index.html>



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